

COMBINED OPERATING BUDGET

	Actuals 2018-19	Actuals 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
BEGINNING BALANCES							
Operating Funds:							
General Fund	\$52,213,524	\$58,680,053	\$37,366,924	\$61,605,244	\$63,557,414	70.1%	3.2%
Water & Sewer Fund	35,236,651	39,267,803	34,872,841	36,088,212	27,214,399	-22.0%	-24.6%
Sustainability & Env. Svc. Fund	3,976,958	2,897,664	1,911,272	1,495,499	644,791	-66.3%	-56.9%
Convention & Tourism Fund	5,712,873	8,565,919	5,226,210	5,947,277	4,103,021	-21.5%	-31.0%
Municipal Drainage Utility Fund	4,641,134	5,237,675	4,202,884	5,420,243	4,754,823	13.1%	-12.3%
Recreation Revolving Fund	1,174,933	898,714	563,275	194,563	1,114,630	97.9%	472.9%
Municipal Golf Course Fund	(38,430)	161	72,861	81,374	261,037	258.3%	220.8%
PTV Fund	1,880,193	2,163,172	1,197,629	2,182,354	1,189,611	-0.7%	-45.5%
TOTAL OPERATING FUNDS	\$104,797,836	\$117,711,161	\$85,413,896	\$113,014,766	\$102,839,725	20.4%	-9.0%
Debt Service Funds:							
General Obligation	\$6,571,577	\$5,548,057	\$7,132,635	\$8,116,339	\$7,917,563	11.0%	-2.4%
Water & Sewer Debt	822,101	854,652	872,952	887,696	896,196	2.7%	1.0%
TOTAL DEBT SERVICE FUNDS	\$7,393,678	\$6,402,709	\$8,005,587	\$9,004,035	\$8,813,758	10.1%	-2.1%
TOTAL BEGINNING BALANCES	\$112,191,514	\$124,113,870	\$93,419,483	\$122,018,801	\$111,653,484	19.5%	-8.5%
REVENUES & TRANSFERS IN							
Operating Funds:							
General Fund	\$319,313,071	\$310,068,783	\$312,860,849	\$312,604,593	\$314,538,091	0.5%	0.6%
Water & Sewer Fund	166,530,740	170,178,646	177,909,931	167,491,544	178,081,439	0.1%	6.3%
Sustainability & Env. Svc. Fund	28,233,680	27,867,067	29,140,872	29,051,494	30,021,101	3.0%	3.3%
Convention & Tourism Fund	15,147,743	8,510,079	12,588,319	8,428,857	12,864,889	2.2%	52.6%
Municipal Drainage Utility Fund	7,723,369	7,859,307	9,943,307	9,493,307	9,521,528	-4.2%	0.3%
HUD Grant Fund	1,852,123	1,679,292	2,362,989	2,251,774	2,347,649	-0.6%	4.3%
Recreation Revolving Fund	4,199,989	1,528,550	2,187,935	1,554,744	2,814,259	28.6%	81.0%
Municipal Golf Course Fund	919,608	1,055,755	1,030,578	1,213,101	1,216,120	18.0%	0.2%
PTV Fund	1,283,838	1,011,927	902,049	829,158	1,023,792	13.5%	23.5%
TOTAL OPERATING FUNDS	\$545,204,161	\$529,759,406	\$548,926,829	\$532,918,572	\$552,428,866	0.6%	3.7%
Debt Service Funds:							
General Obligation	\$47,188,836	\$49,373,428	\$50,290,295	\$50,179,832	\$52,500,879	4.4%	4.6%
Water & Sewer Debt	3,308,621	3,304,244	3,748,000	3,282,000	4,606,777	22.9%	40.4%
TOTAL DEBT SERVICE FUNDS	\$50,497,457	\$52,677,672	\$54,038,295	\$53,461,832	\$57,107,656	5.7%	6.8%
TOTAL REVENUE & TRANSFERS IN	\$595,701,618	\$582,437,078	\$602,965,124	\$586,380,403	\$609,536,522	1.1%	3.9%
Less: Interfund Transfers	21,204,854	22,602,219	21,509,519	21,257,309	22,093,920	2.7%	3.9%
NET BUDGET REVENUE	\$574,496,764	\$559,834,859	\$581,455,605	\$565,123,094	\$587,442,602	1.0%	3.9%
TOTAL AVAILABLE FUNDS	\$686,688,278	\$683,948,729	\$674,875,088	\$687,141,895	\$699,096,086	3.6%	1.7%
APPROPRIATIONS & TRANSFERS OUT							
Operations:							
General Fund	\$312,846,542	\$307,143,592	\$327,736,332	\$310,652,423	\$353,733,563	7.9%	13.9%
Water & Sewer Fund	162,499,588	173,358,237	181,491,110	176,365,358	182,618,164	0.6%	3.5%
Sustainability & Env. Svc. Fund	29,312,974	29,269,232	30,143,426	29,902,202	30,665,375	1.7%	2.6%
Convention & Tourism Fund	12,294,697	11,128,721	13,620,890	10,273,113	16,933,534	24.3%	64.8%
Municipal Drainage Utility Fund	7,126,828	7,676,739	10,056,067	8,092,205	10,021,075	-0.3%	23.8%
HUD Grant Fund	1,852,123	1,679,292	2,362,989	2,251,774	2,347,649	-0.6%	4.3%
Recreation Revolving Fund	4,476,206	2,232,701	2,459,003	634,677	3,598,229	46.3%	466.9%
Municipal Golf Course Fund	881,017	974,542	1,008,595	1,033,438	1,021,047	1.2%	-1.2%
PTV Fund	1,000,859	992,745	1,788,496	1,821,901	1,796,473	0.4%	-1.4%
TOTAL OPERATIONS	\$532,290,834	\$534,455,801	\$570,666,908	\$541,027,091	\$602,735,109	5.6%	11.4%
Debt Service Funds:							
General Obligation	\$48,212,356	\$46,805,146	\$52,234,901	\$50,378,608	\$53,677,622	2.8%	6.5%
Water & Sewer Debt	3,276,070	3,271,200	3,739,500	3,273,500	4,596,777	22.9%	40.4%
TOTAL DEBT SERVICE FUNDS	\$51,488,426	\$50,076,346	\$55,974,401	\$53,652,108	\$58,274,399	4.1%	8.6%
TOTAL APPROPRIATIONS & TRANSFERS OUT	\$583,779,260	\$584,532,147	\$626,641,309	\$594,679,199	\$661,009,508	5.5%	11.2%
Less: Interfund Transfers	21,204,854	22,602,219	21,509,519	21,257,309	22,093,920	2.7%	3.9%
NET BUDGET APPROPRIATIONS	\$562,574,406	\$561,929,928	\$605,131,789	\$573,421,890	\$638,915,587	5.6%	11.4%

ENDING BALANCES**Operating Funds:**

General Fund	\$58,680,053	\$61,605,244	\$22,491,441	\$63,557,414	\$24,361,942	8.3%	-61.7%
Water & Sewer Fund	39,267,803	36,088,212	31,291,662	27,214,399	22,677,674	-27.5%	-16.7%
Sustainability & Env. Svc. Fund	2,897,664	1,495,499	908,717	644,791	517	-99.9%	-99.9%
Convention & Tourism Fund	8,565,919	5,947,277	4,193,639	4,103,021	34,376	-99.2%	-99.2%
Municipal Drainage Utility Fund	5,237,675	5,420,243	4,090,125	4,754,823	4,255,275	4.0%	-10.5%
Recreation Revolving Fund	898,714	194,563	292,206	1,114,630	330,660	13.2%	-70.3%
Municipal Golf Course Fund	161	81,374	94,845	261,037	456,109	380.9%	74.7%
PTV Fund	2,163,172	2,182,354	311,182	1,189,611	416,930	34.0%	-65.0%
TOTAL OPERATING FUNDS	\$117,711,161	\$113,014,766	\$63,673,817	\$102,839,725	\$52,533,483	-17.5%	-48.9%

Debt Service Funds:

General Obligation	\$5,548,057	\$8,116,339	\$5,188,030	\$7,917,563	\$6,740,820	29.9%	-14.9%
Water & Sewer Debt	854,652	887,696	881,452	896,196	906,196	2.8%	1.1%
TOTAL DEBT SERVICE FUNDS	\$6,402,709	\$9,004,035	\$6,069,482	\$8,813,758	\$7,647,016	26.0%	-13.2%
TOTAL ENDING BALANCES	\$124,113,870	\$122,018,801	\$69,743,299	\$111,653,484	\$60,180,498	-13.7%	-46.1%
TOTAL APPROPRIATIONS & ENDING BALANCES	\$686,688,276	\$683,948,729	\$674,875,088	\$685,075,374	\$699,096,086	3.6%	2.0%

GENERAL FUND

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
UNAPPROPRIATED FUND							
BALANCE	\$52,213,524	\$58,680,053	\$37,366,924	\$56,902,595	\$63,557,414	70.1%	3.2%
Encumbrance Adjustment				4,702,649			
Revenues							
Taxes	\$234,812,567	\$234,540,489	\$238,149,738	\$241,742,739	\$241,904,736	1.6%	0.1%
Franchise Fees	23,330,387	20,948,685	20,943,405	19,280,694	19,194,571	-8.4%	-0.4%
Fines & Forfeits	6,480,503	4,710,210	5,202,336	4,075,337	4,607,563	-11.4%	13.1%
Miscellaneous Revenue	5,501,534	5,208,478	3,666,910	3,275,958	3,406,071	-7.1%	4.0%
Licenses & Permits	8,794,102	8,215,483	8,619,791	8,845,810	8,902,592	3.3%	0.6%
Charges for Services	17,684,251	12,672,103	12,823,736	12,280,021	12,765,354	-0.5%	4.0%
Intergovernmental Revenue	2,004,873	1,421,116	2,195,415	2,096,725	2,163,284	-1.5%	3.2%
Subtotal Revenues	\$298,608,217	\$287,716,564	\$291,601,330	\$291,597,284	\$292,944,170	0.5%	0.5%
Intragovernmental Transfers	20,704,854	22,352,219	21,259,519	21,007,309	21,593,920	1.6%	2.8%
TOTAL REVENUES & TRANSFERS	\$319,313,071	\$310,068,783	\$312,860,849	\$312,604,593	\$314,538,091	0.5%	0.6%
TOTAL RESOURCES	\$371,526,595	\$368,748,836	\$350,227,773	\$374,209,837	\$378,095,505	8.0%	1.0%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$205,714,437	\$208,643,616	\$213,207,641	\$215,449,603	\$225,528,191	5.8%	4.7%
Materials & Supplies	9,274,730	8,029,080	9,314,311	10,171,642	9,937,105	6.7%	-2.3%
Contractual	52,984,259	52,400,078	56,983,490	58,169,963	59,681,868	4.7%	2.6%
Community Services Agencies	562,780	555,974	570,380	570,380	578,400	1.4%	1.4%
Sundry	1,553,708	913,523	1,560,946	1,867,187	1,369,160	-12.3%	-26.7%
Reimbursements	(4,639,390)	(2,646,521)	(4,876,272)	(4,916,913)	(5,104,267)	4.7%	3.8%
CARES Act Reimbursement	0	(14,009,411)	0	(9,765,984)	0	0.0%	-100.0%
ARPA Reimbursement	0	0	0	(15,712,158)	0	0.0%	-100.0%
Subtotal	\$265,450,524	\$253,886,339	\$276,760,496	\$255,833,720	\$291,990,457	5.5%	14.1%
Capital Outlay	2,164,976	1,081,876	0	1,042,867	1,507,710	0.0%	44.6%
TOTAL OPERATIONS	\$267,615,500	\$254,968,215	\$276,760,496	\$256,876,587	\$293,498,167	6.0%	14.3%
Capital Maintenance Fund	\$30,250,549	\$35,250,549	\$35,250,549	\$37,250,549	\$43,250,549	22.7%	16.1%
Risk Management Fund	4,771,520	5,000,000	5,000,000	5,800,000	5,800,000	16.0%	0.0%
Technology Fund	1,000,000	2,000,000	1,000,000	1,000,000	1,000,000	0.0%	0.0%
TS Replacement Fund	500,000	1,000,000	500,000	500,000	500,000	0.0%	0.0%
PTV Fund	250,000	0	0	0	250,000	100.0%	100.0%
Economic Development Incentive	8,458,973	8,924,828	9,225,287	9,225,287	9,434,847	2.3%	2.3%
TOTAL TRANSFERS	\$45,231,042	\$52,175,377	\$50,975,836	\$53,775,836	\$60,235,396	18.2%	12.0%
TOTAL APPROPRIATIONS	\$312,846,542	\$307,143,592	\$327,736,332	\$310,652,423	\$353,733,563	7.9%	13.9%
UNAPPROPRIATED FUND	\$58,680,053	\$61,605,244	\$22,491,441	\$63,557,414	\$24,361,942	8.3%	-61.7%
Days of Operation					30		

GENERAL FUND REVENUE BY SOURCE

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
SOURCE OF INCOME							
Taxes							
Ad Valorem Taxes:							
Current	\$143,760,694	\$145,759,349	\$148,792,332	\$150,192,332	\$150,546,533	1.2%	0.2%
Delinquent	(161,972)	(521,261)	1,565,120	100,000	1,588,154	1.5%	100.0%
Penalty & Interest	458,623	614,634	782,560	649,792	794,077	1.5%	22.2%
Sales Tax	88,231,063	86,754,811	84,879,855	88,979,211	87,149,229	2.7%	-2.1%
Mixed Drink Tax	2,402,680	1,748,846	2,004,001	1,692,078	1,697,154	-15.3%	0.3%
Bingo Gross Receipts Tax	75,546	93,589	79,936	87,622	87,885	9.9%	0.3%
Excess Proceeds on Taxes	45,933	90,521	45,933	41,704	41,704	-9.2%	0.0%
TOTAL TAXES	\$234,812,567	\$234,540,489	\$238,149,738	\$241,742,739	\$241,904,736	1.6%	0.1%
Franchise Fees							
Electrical Franchise	\$12,217,535	\$12,253,681	\$12,310,654	\$11,680,224	\$11,680,224	-5.1%	0.0%
Telephone Franchise	3,758,430	2,433,454	2,415,323	1,827,244	1,827,244	-24.3%	0.0%
Fiber Optics Franchise	56,351	57,680	56,351	53,601	53,601	-4.9%	0.0%
Gas Franchise	3,796,830	3,110,903	3,122,006	3,074,741	3,120,862	0.0%	1.5%
Cable TV Franchise	3,501,241	3,092,967	3,039,071	2,644,884	2,512,640	-17.3%	-5.0%
TOTAL FRANCHISE FEES	\$23,330,387	\$20,948,685	\$20,943,405	\$19,280,694	\$19,194,571	-8.4%	-0.4%
Fines & Forfeits							
Municipal Court	\$6,417,186	\$4,678,459	\$5,151,000	\$4,044,598	\$4,556,732	-11.5%	12.7%
Library Fines	63,317	31,751	51,336	30,739	50,831	100.0%	65.4%
TOTAL FINES & FORFEITS	\$6,480,503	\$4,710,210	\$5,202,336	\$4,075,337	\$4,607,563	-11.4%	13.1%
Miscellaneous Revenue							
Interest Earnings	\$3,558,767	\$3,312,931	\$1,700,000	\$1,700,000	\$1,710,000	0.6%	0.6%
Sale/Rental of Property	502,580	387,234	542,958	337,828	437,234	-19.5%	29.4%
Insurance Collections	624,970	732,726	703,497	517,675	538,382	-23.5%	4.0%
Sundry	815,217	775,587	720,455	720,455	720,455	0.0%	0.0%
TOTAL MISCELLANEOUS REVENUE	\$5,501,534	\$5,208,478	\$3,666,910	\$3,275,958	\$3,406,071	-7.1%	4.0%
Licenses and Permits							
Food Handlers Permits	\$764,595	\$707,570	\$681,520	\$646,520	\$648,460	-4.9%	0.3%
Land / Burning / Liquid Waste	20,400	19,255	23,483	19,796	19,855	-15.4%	0.3%
Grease Trap Permits	76,323	80,223	20,491	75,720	75,947	270.6%	0.3%
Fire Inspection Fees	308,955	244,235	301,256	252,392	301,256	0.0%	19.4%
Rental Registration Fees	337,410	393,814	376,747	381,989	383,135	1.7%	0.3%
Animal Licenses	118,805	108,061	125,960	105,415	105,731	-16.1%	0.3%
Restaurant Plan Review	32,250	13,750	34,419	12,075	12,111	-64.8%	0.3%
Alarm Permits	1,451,008	1,326,843	1,312,207	1,312,207	1,316,144	0.3%	0.3%
Filing Fees	338,620	263,680	347,443	299,402	299,402	-13.8%	0.0%
Fire Protection Plan Review	300,996	209,271	327,928	259,586	259,586	-20.8%	0.0%
Building Permits	3,724,380	3,423,248	3,728,562	3,928,562	3,928,562	5.4%	0.0%
Electrical Permits	127,719	133,757	129,769	194,301	194,301	49.7%	0.0%
Plumbing Permits	342,416	388,165	369,429	441,277	441,277	19.4%	0.0%
Heating & A/C Permits	177,427	185,447	181,167	193,526	193,526	6.8%	0.0%
Fence Permits	42,132	47,562	43,727	61,021	61,021	39.5%	0.0%
Swimming Pool Permits	27,888	44,869	37,856	48,151	48,151	27.2%	0.0%
Pool Inspection	88,830	85,821	85,552	85,552	85,809	0.3%	0.3%
Irrigation Permits	44,763	53,168	35,262	35,341	35,341	0.2%	0.0%
Day Laborer Fees	12,088	10,985	12,291	12,291	12,291	0.0%	0.0%
Sign Permits	150,803	175,728	150,000	183,175	183,175	22.1%	0.0%
Reoccupancy Permits	132,030	104,150	135,481	115,000	115,000	-15.1%	0.0%
Misc. Licenses & Permits	174,264	195,881	159,242	182,511	182,511	14.6%	0.0%
TOTAL LICENSES & PERMITS	\$8,794,102	\$8,215,483	\$8,619,791	\$8,845,810	\$8,902,592	3.3%	0.6%
Fees & Service Charges							
Animal Pound & Adoption Fee	\$272,868	\$262,450	\$256,981	\$247,253	\$247,995	-3.5%	0.3%
Ambulance Service	5,713,744	6,259,599	4,759,064	4,914,159	4,928,901	3.6%	0.3%
False Alarm Response	257,441	204,582	268,784	213,734	214,375	-20.2%	0.3%
Emergency 911	790,304	712,698	697,558	607,550	609,373	-12.6%	0.3%
Contractor Registration Fee	200,923	174,437	197,735	197,735	197,735	0.0%	0.0%
Engineering Inspection Fee	600,557	242,013	300,000	330,000	330,000	10.0%	0.0%
Residential Building Plan Review	54,520	68,317	64,600	79,115	79,115	22.5%	0.0%
Reinspection Fee	82,850	52,155	85,400	49,688	49,688	-41.8%	0.0%
File Searches	58,881	45,688	54,798	39,941	40,061	-26.9%	0.3%
Same Day Inspection Fee	71,460	59,270	72,035	54,091	54,091	-24.9%	0.0%
Convenience Copiers	10,798	5,118	10,842	5,000	5,015	-53.7%	0.3%
Lease Fees	114,370	81,258	150,000	94,390	100,000	-33.3%	5.9%
Recreation User Fee	986,243	656,386	640,345	640,345	642,266	0.3%	0.3%
Recreation Rental Fee	350,721	211,799	262,931	225,932	226,610	-13.8%	0.3%
Swimming Fees	1,151,296	312,242	861,545	500,415	801,916	-6.9%	60.3%
Recreation Membership Card Fee	4,606,842	1,880,253	2,253,406	2,253,406	2,360,166	4.7%	4.7%

Tennis Center Fee	264,178	184,560	253,449	363,120	364,209	43.7%	0.3%
Food Manager/Handler Training	800	0	0	0	0	0.0%	0.0%
Tree Trimming Assessments	138,921	149,078	156,186	170,154	170,664	9.3%	0.3%
Child Safety Fees	105,589	62,754	87,985	69,724	69,933	-20.5%	0.3%
Sundry	1,850,945	1,047,446	1,390,091	1,224,269	1,273,240	-8.4%	4.0%
TOTAL FEES & SVC CHARGES	\$17,684,251	\$12,672,103	\$12,823,736	\$12,280,021	\$12,765,354	-0.5%	4.0%
Intergovernmental Revenue -							
FISD School Resource Officer	67,668	46,008	71,460	71,460	74,274	3.9%	3.9%
PISD School Resource Officers	1,688,176	1,049,872	1,870,744	1,741,488	1,805,233	-3.5%	3.7%
Plano-Richardson Trng. Ctr. / Misc.	249,029	325,236	253,211	283,777	283,777	12.1%	0.0%
TOTAL INTERGOVT'L REVENUE	\$2,004,873	\$1,421,116	\$2,195,415	\$2,096,725	\$2,163,284	-1.5%	3.2%
TOTAL REVENUE	\$298,608,217	\$287,716,564	\$291,601,330	\$291,597,284	\$292,944,170	0.5%	0.5%
Intragovernmental Transfers							
Intra-Fund Transfers From:							
Water & Sewer Fund	\$16,917,188	\$17,172,051	\$17,199,219	\$16,617,636	\$17,117,516	-0.5%	3.0%
Sustain. & Environ. Services Fund	2,340,311	2,097,917	2,139,875	2,317,063	2,363,404	10.4%	2.0%
Recreation Revolving Fund	210,007	150,000	153,000	153,000	156,060	2.0%	2.0%
Golf Course Fund	0	0	51,529	60,655	60,806	100.0%	100.0%
Convention & Tourism Fund	695,103	933,720	952,394	939,432	958,221	0.6%	2.0%
Municipal Drainage Fund	530,988	748,531	763,502	919,523	937,913	22.8%	2.0%
PIC Fund (Plano Improvement Corp.)	11,257	0	0	0	0	0.0%	0.0%
Technology Fund	0	1,250,000	0	0	0	0.0%	0.0%
TOTAL INTRAGOVT'L TRANSFERS	\$20,704,854	\$22,352,219	\$21,259,519	\$21,007,309	\$21,593,920	1.6%	2.8%
TOTAL GENERAL FUND	\$319,313,071	\$310,068,783	\$312,860,849	\$312,604,593	\$314,538,091	0.5%	0.6%

CONVENTION & TOURISM

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$5,712,873	\$8,565,919	\$5,226,210	\$5,947,277	\$4,103,021	-21.5%	-31.0%
Revenues							
Hotel/Motel Receipts	\$11,474,715	\$6,725,576	\$9,281,319	\$7,546,025	\$10,789,890	16.3%	43.0%
Plano Event Center Fees	3,402,967	1,496,463	3,100,000	807,832	1,999,999	-35.5%	147.6%
Miscellaneous	6,986	42,076	7,000	25,000	25,000	257.1%	0.0%
Interest Income	263,075	245,964	200,000	50,000	50,000	-75.0%	0.0%
TOTAL REVENUES	\$15,147,743	\$8,510,079	\$12,588,319	\$8,428,857	\$12,864,889	2.2%	52.6%
TOTAL RESOURCES	\$20,860,616	\$17,075,998	\$17,814,529	\$14,376,134	\$16,967,909	-4.8%	18.0%
APPROPRIATIONS							
Operating Expenses							
Visit Plano	\$3,527,270	\$3,433,901	\$4,540,217	\$4,211,105	\$4,866,975	7.2%	15.6%
Plano Event Center	3,972,111	3,896,901	5,165,838	3,385,264	5,476,327	6.0%	61.8%
Cultural Arts	993,357	998,125	800,000	800,000	1,000,000	25.0%	25.0%
Historic Preservation	796,130	817,443	640,000	640,000	800,000	25.0%	25.0%
Community & Cultural Events	333,082	60,346	279,441	202,312	487,011	74.3%	140.7%
Music Festival	134,469	101,186	148,000	0	0	-100.0%	100.0%
Wayfinding Project	0	0	0	0	2,250,000	100.0%	100.0%
Event Center Equip.Rpl. Charge	530,923	0	500,000	500,000	500,000	0.0%	0.0%
Visit Plano Equip.Rpl. Charge	0	0	75,000	75,000	75,000	0.0%	0.0%
ARPA Reimbursement	0	0	0	(1,000,000)	0	0.0%	-100.0%
Subtotal	\$10,287,342	\$9,307,902	\$12,148,496	\$8,813,681	\$15,455,313	27.2%	75.4%
Capital Outlay	42,252	17,099	0	0	0	0.0%	0.0%
TOTAL OPERATIONS	\$10,329,594	\$9,325,001	\$12,148,496	\$8,813,681	\$15,455,313	27.2%	75.4%
Transfer to General Fund	\$695,103	\$933,720	\$952,394	\$939,432	\$958,221	0.6%	2.0%
Transfer to Capital Maint. Fund	1,250,000	850,000	500,000	500,000	500,000	0.0%	0.0%
Transfer to Technology Fund	20,000	20,000	20,000	20,000	20,000	0.0%	0.0%
TOTAL TRANSFERS	\$1,965,103	\$1,803,720	\$1,472,394	\$1,459,432	\$1,478,221	0.4%	1.3%
TOTAL APPROPRIATIONS	\$12,294,697	\$11,128,721	\$13,620,890	\$10,273,113	\$16,933,534	24.3%	64.8%
WORKING CAPITAL	\$8,565,919	\$5,947,277	\$4,193,639	\$4,103,021	\$34,376	-99.2%	-99.2%
Days of Operation					1		

WATER & SEWER

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$35,236,651	\$39,267,803	\$34,872,841	\$36,088,212	\$27,214,399	-22.0%	-24.6%
Revenues							
Water Income	\$94,448,505	\$101,393,996	\$102,158,261	\$96,780,442	\$103,533,972	1.3%	7.0%
Sewer Income	67,602,303	65,276,548	71,779,156	67,685,142	70,864,314	-1.3%	4.7%
Water Taps	10,984	43,218	23,160	38,610	38,996	68.4%	1.0%
Water & Sewer Penalties	1,346,498	552,788	1,346,498	708,975	1,346,498	0.0%	89.9%
Water Meters/AMR Devices	192,665	172,646	135,473	176,101	177,862	31.3%	1.0%
Construction Water	311,035	288,253	326,582	265,733	268,390	-17.8%	1.0%
Service Connect Fee	244,110	219,605	238,302	213,568	215,704	-9.5%	1.0%
Backflow Testing	661,855	684,750	647,170	678,668	685,455	5.9%	1.0%
Sewer Tie-On	13,300	14,860	13,849	17,820	17,998	30.0%	1.0%
Pre-Treatment Permits	24,710	22,290	27,139	19,204	19,396	-28.5%	1.0%
Interest Earnings	924,453	852,411	500,000	350,000	350,000	-30.0%	0.0%
Misc. Income	750,322	657,281	714,342	557,281	562,854	-21.2%	1.0%
TOTAL REVENUES	\$166,530,740	\$170,178,646	\$177,909,931	\$167,491,544	\$178,081,439	0.1%	6.3%
TOTAL RESOURCES	\$201,767,391	\$209,446,449	\$212,782,772	\$203,579,756	\$205,295,838	-3.5%	0.8%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$10,821,508	\$10,838,492	\$11,214,482	\$10,134,201	\$11,658,543	4.0%	15.0%
Materials & Supplies	1,788,207	1,773,239	2,484,942	2,703,746	2,559,989	3.0%	-5.3%
Contractual	4,244,179	5,747,812	6,752,097	6,669,824	5,140,672	-23.9%	-22.9%
NTMWD - Water	74,718,352	77,364,433	79,892,229	76,892,229	78,900,823	-1.2%	2.6%
NTMWD - Wastewater	19,140,667	20,953,001	23,386,470	23,501,307	24,644,138	5.4%	4.9%
NTMWD - Upper E. Fork Interceptor	12,886,770	14,433,602	15,358,833	14,985,356	16,291,646	6.1%	8.7%
Sundry	1,050,960	1,513,763	1,182,431	1,185,351	1,186,579	0.4%	0.1%
Reimbursements	909,568	969,347	1,012,015	1,014,006	1,034,370	2.2%	2.0%
Subtotal	\$125,560,211	\$133,593,689	\$141,283,499	\$137,086,020	\$141,416,760	0.1%	3.2%
Capital Outlay	73,443	4,463	0	0	0	100.0%	0.0%
TOTAL OPERATIONS	\$125,633,654	\$133,598,152	\$141,283,499	\$137,086,020	\$141,416,760	0.1%	3.2%
Transfer to General Fund	\$16,917,188	\$17,172,051	\$17,199,219	\$16,617,636	\$17,117,516	-0.5%	3.0%
Transfer to W & S CIP	10,000,000	12,500,000	12,500,000	12,500,000	12,500,000	0.0%	0.0%
Transfer to Capital Maintenance	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0.0%	0.0%
Transfer to W&S Debt Service	3,272,570	3,267,700	3,738,000	3,272,000	4,596,777	23.0%	40.5%
Transfer to Risk Management Fund	807,476	872,881	877,722	859,616	851,997	-2.9%	-0.9%
Transfer to Technology Fund	300,000	300,000	300,000	300,000	300,000	0.0%	0.0%
Transfer to Technology Svcs	3,568,700	3,647,453	3,592,670	3,730,086	3,835,114	6.7%	2.8%
TOTAL TRANSFERS	\$36,865,934	\$39,760,085	\$40,207,611	\$39,279,338	\$41,201,404	2.5%	4.9%
TOTAL APPROPRIATIONS	\$162,499,588	\$173,358,237	\$181,491,110	\$176,365,358	\$182,618,164	0.6%	3.5%
WORKING CAPITAL	\$39,267,803	\$36,088,212	\$31,291,662	\$27,214,399	\$22,677,674	-27.5%	-16.7%
Days of Operation					59		

SUSTAINABILITY & ENVIRONMENTAL SERVICES

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$3,976,958	\$2,897,664	\$1,911,272	\$1,495,499	\$644,791	-66.3%	-56.9%
Revenues							
Commercial Franchise	\$9,035,082	\$8,464,909	\$9,301,172	\$8,402,963	\$9,301,172	0.0%	10.7%
Special Refuse Collection	101,576	106,595	104,957	104,957	105,167	0.2%	0.2%
Residential Collection	14,017,878	14,123,193	15,100,548	15,100,548	15,191,151	0.6%	0.6%
Recycling	82,261	3,589	0	90,000	60,000	100.0%	-33.3%
Sales of Landscape Bags	0	2,242	0	0	0	0.0%	0.0%
Contributions via Utility Billing	9,155	9,742	10,100	10,100	10,120	0.2%	0.2%
Sale of Compost	2,218,692	2,626,022	2,405,053	2,741,907	2,747,391	14.2%	0.2%
Tipping Fees	1,416,848	1,690,407	1,419,682	1,690,407	1,693,788	19.3%	0.2%
Miscellaneous	441,237	352,062	310,235	352,062	355,583	14.6%	1.0%
Reimbursements	183,291	178,306	179,126	248,550	246,729	37.7%	-0.7%
Construction & Demolition Program	727,660	310,000	310,000	310,000	310,000	0.0%	0.0%
TOTAL REVENUES	\$28,233,680	\$27,867,067	\$29,140,872	\$29,051,494	\$30,021,101	3.0%	3.3%
TOTAL RESOURCES	\$32,210,638	\$30,764,731	\$31,052,143	\$30,546,993	\$30,665,892	-1.2%	0.4%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$7,762,068	\$8,069,995	\$7,995,601	\$7,816,216	\$8,256,331	3.3%	5.6%
Materials & Supplies	576,983	544,243	519,595	516,378	570,473	9.8%	10.5%
Contractual	8,674,796	8,969,736	9,417,944	9,256,798	9,486,860	0.7%	2.5%
NTMWD	8,444,388	8,338,024	9,176,009	8,600,000	8,969,145	-2.3%	4.3%
Sundry	135,972	276,200	99,988	183,642	113,961	14.0%	-37.9%
Reimbursements	169,952	213,290	213,703	289,353	298,068	39.5%	3.0%
Subtotal	\$25,764,159	\$26,411,488	\$27,422,839	\$26,662,387	\$27,694,838	1.0%	3.9%
Capital Outlay	746,324	257,717	43,000	308,067	0	-100.0%	-100.0%
TOTAL OPERATIONS	\$26,510,483	\$26,669,205	\$27,465,839	\$26,970,454	\$27,694,838	0.8%	2.7%
Transfer to General Fund	\$2,340,311	\$2,097,726	\$2,139,875	\$2,317,063	\$2,363,404	10.4%	2.0%
Transfer to Technology Fund	60,000	60,000	60,000	60,000	60,000	0.0%	0.0%
Transfer to Risk Management Fund	402,180	442,301	477,712	554,684	547,133	14.5%	-1.4%
TOTAL TRANSFERS	\$2,802,491	\$2,600,027	\$2,677,588	\$2,931,748	\$2,970,537	10.9%	1.3%
TOTAL APPROPRIATIONS	\$29,312,974	\$29,269,232	\$30,143,427	\$29,902,202	\$30,665,375	1.7%	2.6%
WORKING CAPITAL	\$2,897,664	\$1,495,499	\$908,716	\$644,791	\$517	-99.9%	-99.9%
Days of Operation					0		

MUNICIPAL DRAINAGE UTILITY

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$4,641,134	\$5,237,675	\$4,202,884	\$5,420,243	\$4,754,823	13.1%	-12.3%
Revenues							
Environmental Assessment Fees:							
Residential Class Fees	\$3,684,748	\$3,816,503	\$4,792,536	\$4,592,536	\$4,606,314	-3.9%	0.3%
Commercial Class Fees	3,851,142	3,873,192	5,014,359	4,814,359	4,828,802	-3.7%	0.3%
Miscellaneous	11,364	19,932	11,412	11,412	11,412	0.0%	0.0%
Interest Income	176,115	149,680	125,000	75,000	75,000	-40.0%	0.0%
TOTAL REVENUES	\$7,723,369	\$7,859,307	\$9,943,307	\$9,493,307	\$9,521,528	-4.2%	0.3%
TOTAL RESOURCES	\$12,364,503	\$13,096,982	\$14,146,191	\$14,913,550	\$14,276,350	0.9%	-4.3%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$1,794,541	\$1,988,715	\$2,233,413	\$1,977,060	\$2,480,665	11.1%	25.5%
Materials & Supplies	204,748	167,136	327,566	317,847	338,851	3.4%	6.6%
Contractual	761,447	721,429	909,620	856,406	926,083	1.8%	8.1%
Sundry	4,541	36,232	6,418	7,068	6,188	-3.6%	-12.5%
Reimbursements	1,051,960	967,299	990,053	1,001,320	1,034,932	4.5%	3.4%
Subtotal	\$3,817,237	\$3,880,811	\$4,467,070	\$4,159,701	\$4,786,719	7.2%	15.1%
Capital Outlay	540	29,866	0	0	75,000	0.0%	0.0%
TOTAL OPERATIONS	\$3,817,777	\$3,910,677	\$4,467,070	\$4,159,701	\$4,861,719	8.8%	16.9%
Transfer to General Fund	\$530,988	\$748,531	\$763,502	\$919,523	\$937,913	22.8%	2.0%
Transfer to Capital Maintenance	500,000	500,000	500,000	500,000	500,000	0.0%	0.0%
Transfer to Technology Fund	20,000	20,000	20,000	20,000	20,000	0.0%	0.0%
Transfer to Revenue Debt	2,258,063	2,497,531	4,305,495	2,492,981	3,701,443	-14.0%	48.5%
TOTAL TRANSFERS	\$3,309,051	\$3,766,062	\$5,588,997	\$3,932,504	\$5,159,356	-7.7%	31.2%
TOTAL APPROPRIATIONS	\$7,126,828	\$7,676,739	\$10,056,067	\$8,092,205	\$10,021,075	-0.3%	23.8%
RESERVE REQUIREMENT	0	0	0	2,066,522	0	0.0%	-100.0%
WORKING CAPITAL	\$5,237,675	\$5,420,243	\$4,090,125	\$4,754,823	\$4,255,275	4.0%	-10.5%
Days of Operation					319		

RECREATION REVOLVING

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$1,174,933	\$898,714	\$563,275	\$194,563	\$1,114,630	97.9%	472.9%
Revenues							
Recreation Fees	\$4,027,037	\$1,439,601	\$2,115,176	\$1,500,000	\$2,750,000	30.0%	83.3%
Contributions	8,550	13,323	4,274	4,274	4,274	0.0%	0.0%
Interest Income	100,508	23,219	10,000	1,500	1,500	-85.0%	0.0%
Miscellaneous	63,894	52,407	58,485	48,970	58,485	0.0%	19.4%
TOTAL REVENUES	\$4,199,989	\$1,528,550	\$2,187,935	\$1,554,744	\$2,814,259	28.6%	81.0%
TOTAL RESOURCES	\$5,374,922	\$2,427,264	\$2,751,210	\$1,749,307	\$3,928,889	42.8%	124.6%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$1,465,755	\$959,324	\$1,081,103	\$1,096,887	\$1,333,510	23.3%	21.6%
Materials & Supplies	214,661	107,852	150,570	90,815	167,570	11.3%	84.5%
Contractual	2,053,914	987,965	1,051,910	765,782	1,910,019	81.6%	149.4%
Sundry	31,869	12,173	22,420	18,193	31,070	38.6%	70.8%
ARPA Reimbursement	0	0	0	(1,500,000)	0	0.0%	-100.0%
Subtotal	\$3,766,199	\$2,067,314	\$2,306,003	\$471,677	\$3,442,169	49.3%	629.8%
Capital Outlay	500,000	15,387	0	10,000	0	0.0%	-100.0%
TOTAL OPERATIONS	\$4,266,199	\$2,082,701	\$2,306,003	\$481,677	\$3,442,169	49.3%	614.6%
Transfer to General Fund	\$210,007	\$150,000	\$153,000	\$153,000	\$156,060	2.0%	2.0%
TOTAL TRANSFERS	\$210,007	\$150,000	\$153,000	\$153,000	\$156,060	2.0%	2.0%
TOTAL APPROPRIATIONS	\$4,476,206	\$2,232,701	\$2,459,003	\$634,677	\$3,598,229	46.3%	466.9%
WORKING CAPITAL	\$898,714	\$194,563	\$292,207	\$1,114,630	\$330,660	13.2%	-70.3%
Days of Operation					35		

GOLF COURSE

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	(\$38,430)	\$161	\$72,861	\$81,374	\$261,037	258.3%	220.8%
Revenues							
Golf Fees	\$838,993	\$986,890	\$955,828	\$1,133,159	\$1,135,992	18.8%	0.2%
Concessions	62,514	64,641	64,750	73,842	74,027	14.3%	0.2%
Interest Income	0	1,036	0	1,100	1,100	0.0%	0.0%
Miscellaneous	18,101	3,188	10,000	5,000	5,000	0.0%	0.0%
TOTAL REVENUES	\$919,608	\$1,055,755	\$1,030,578	\$1,213,101	\$1,216,120	18.0%	0.2%
TOTAL RESOURCES	\$881,178	\$1,055,916	\$1,103,439	\$1,294,475	\$1,477,156	33.9%	14.1%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$558,396	\$619,020	\$643,279	\$629,662	\$611,576	-4.9%	-2.9%
Supplies	93,525	107,468	109,145	107,325	105,275	-3.5%	-1.9%
Contractual Services	227,955	240,620	203,592	232,926	241,320	18.5%	3.6%
Sundry	1,141	7,434	1,050	2,870	2,070	97.1%	-27.9%
Subtotal	\$881,017	\$974,542	\$957,066	\$972,783	\$960,241	0.3%	-1.3%
Capital Outlay	0	0	0	0	0	0.0%	0.0%
TOTAL OPERATIONS	\$881,017	\$974,542	\$957,066	\$972,783	\$960,241	0.3%	-1.3%
Transfer to General Fund	0	0	51,529	60,655	60,806	100.0%	100.0%
TOTAL TRANSFERS	\$0	\$0	\$51,529	\$60,655	\$60,806	100.0%	100.0%
TOTAL APPROPRIATIONS	\$881,017	\$974,542	\$1,008,595	\$1,033,438	\$1,021,047	1.2%	-1.2%
WORKING CAPITAL	\$161	\$81,374	\$94,845	\$261,037	\$456,109	380.9%	74.7%
Days of Operation					173		

RISK MANAGEMENT FUND

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$101,938	\$2,444,450	\$2,067,528	\$531,802	\$825,664	-60.1%	55.3%
Resources							
General Fund Transfer In	\$4,771,520	\$5,000,000	\$5,000,000	\$5,800,000	\$5,800,000	16.0%	0.0%
Water & Sewer Fund Transfer In	807,476	872,881	877,722	859,616	851,997	-2.9%	-0.9%
Sustain. & Env. Svcs. Fund Transfer In	402,180	442,301	477,712	554,684	547,133	14.5%	-1.4%
Health Claims Fund Transfer In	2,500,000	0	0	0	0	0.0%	0.0%
Claims Recovered	1,896,819	429,595	250,000	350,000	350,000	40.0%	0.0%
Interest Earned	199,364	193,791	100,000	100,000	100,000	0.0%	0.0%
TOTAL REVENUES	\$10,577,359	\$6,938,568	\$6,705,434	\$7,664,299	\$7,649,130	14.1%	-0.2%
TOTAL RESOURCES	\$10,679,297	\$9,383,018	\$8,772,962	\$8,196,101	\$8,474,794	-3.4%	3.4%
APPROPRIATIONS							
Workers' Compensation	\$3,567,314	\$3,849,296	\$2,602,058	\$2,602,058	\$2,602,058	0.0%	0.0%
Judgements and Damages	2,483,265	2,665,115	1,500,000	1,500,000	1,500,000	0.0%	0.0%
Risk Management Operations	2,184,268	2,336,805	3,104,397	3,268,379	3,522,742	13.5%	7.8%
TOTAL APPROPRIATIONS	\$8,234,847	\$8,851,216	\$7,206,455	\$7,370,437	\$7,624,800	5.8%	3.5%
UNAPPROPRIATED FUND BALANCE	\$2,444,450	\$531,802	\$1,566,507	\$825,664	\$849,994	-45.7%	2.9%

HUD GRANTS

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
TOTAL HUD REVENUES	\$1,852,123	\$1,679,292	\$2,362,989	\$2,251,774	\$2,347,649	-0.6%	4.3%
APPROPRIATIONS							
CDBG:							
Housing Rehabilitation Administrative	\$198,719	\$165,532	\$194,820	\$182,595	\$212,400	9.0%	16.3%
Housing Rehabilitation (CDBG)	563,744	590,196	690,726	619,775	711,079	2.9%	14.7%
CDBG Administrative	237,252	269,945	281,706	281,706	293,379	4.1%	4.1%
Homelessness Prevention	122,000	127,506	122,000	450,000	122,000	0.0%	-72.9%
Homeownership Program	19,450	9,780	8,000	9,651	8,000	0.0%	-17.1%
Boys and Girls Clubs of Collin County	52,000	53,455	56,955	56,955	50,149	-11.9%	-11.9%
Texas Muslim Women's Foundation	42,000	44,545	45,825	48,825	47,829	4.4%	-2.0%
Rebuilding Together of Greater Dallas	35,000	19,506	0	45,000	0	0.0%	-100.0%
Habitat for Humanity of Collin County	0	0	30,000	0	30,000	0.0%	100.0%
Family Place, Inc.	0	0	0	0	15,056	100.0%	100.0%
Agape Resource & Assistance Center	0	0	54,000	54,000	0	-100.0%	-100.0%
Sub-Total CDBG:	\$1,270,165	\$1,280,465	\$1,484,032	\$1,748,507	\$1,489,892	0.4%	-14.8%
HOME:							
Housing Rehabilitation	\$259,898	\$133,273	\$159,378	\$133,273	\$158,441	-0.6%	18.9%
HOME Administrative	43,866	37,024	115,116	51,464	54,853	-52.3%	6.6%
HOME Tenant-Based Rental Assistance	0	0	238,300	0	238,300	0.0%	100.0%
Homeownership Program	108,194	45,000	150,000	135,000	150,000	0.0%	11.1%
Habitat for Humanity of S. Collin County	80,000	93,530	0	93,530	40,000	100.0%	-57.2%
Housing Channel	90,000	90,000	216,163	90,000	216,163	0.0%	140.2%
Sub-Total HOME:	\$581,958	\$398,827	\$878,957	\$503,267	\$857,757	-2.4%	70.4%
TOTAL APPROPRIATIONS	\$1,852,123	\$1,679,292	\$2,362,989	\$2,251,774	\$2,347,649	-0.6%	4.3%

PTV FUND

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$1,880,193	\$2,163,172	\$1,197,629	\$2,182,354	\$1,189,611	-0.7%	-45.5%
Revenues							
Plano Television Network Fee	\$700,248	\$686,657	\$601,549	\$553,658	\$498,292	-17.2%	-10.0%
Interest Income	83,156	75,270	50,000	25,000	25,000	-50.0%	0.0%
Transfer In Gen Fund - Franch. Fees	250,000	0	0	0	250,000	0.0%	0.0%
Transfer In Technology Fund	250,000	250,000	250,000	250,000	250,000	0.0%	0.0%
Miscellaneous	434	0	500	500	500	0.0%	0.0%
TOTAL REVENUES	\$1,283,838	\$1,011,927	\$902,049	\$829,158	\$1,023,792	13.5%	23.5%
TOTAL RESOURCES	\$3,164,031	\$3,175,099	\$2,099,678	\$3,011,512	\$2,213,403	5.4%	-26.5%
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	\$637,856	\$662,460	\$609,676	\$619,115	\$628,555	3.1%	1.5%
Materials & Supplies	62,616	12,006	75,165	64,146	65,165	-13.3%	1.6%
Contractual	275,987	318,279	453,655	488,640	452,753	-0.2%	-7.3%
Equipment Reserve	24,400	0	650,000	650,000	650,000	0.0%	0.0%
Subtotal	1,000,859	992,745	1,788,496	1,821,901	1,796,473	0.4%	-1.4%
Capital Outlay	0	0	0	0	0	0.0%	0.0%
TOTAL APPROPRIATIONS	1,000,859	992,745	1,788,496	1,821,901	1,796,473	0.4%	-1.4%
WORKING CAPITAL	\$2,163,172	\$2,182,354	\$311,182	\$1,189,611	\$416,930	34.0%	-65.0%
Days of Operation					85		

CRIMINAL INVESTIGATION

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
UNAPPROPRIATED FUND							
BALANCE	\$4,591,099	\$4,517,382	\$2,976,433	\$3,753,406	\$2,060,581	-30.8%	-45.1%
Forfeited Property	\$74,984	\$196,389	\$75,000	\$110,000	\$110,000	46.7%	0.0%
Equitable Sharing	305,976	19,359	40,000	30,000	30,000	-25.0%	0.0%
Auction Proceeds	10,200	21,466	1,000	1,000	1,000	0.0%	0.0%
Grants and Miscellaneous	30,626	35,253	0	0	0	0.0%	0.0%
TOTAL REVENUES	\$421,786	\$272,467	\$116,000	\$141,000	\$141,000	21.6%	0.0%
TOTAL RESOURCES	\$5,012,885	\$4,789,849	\$3,092,433	\$3,894,406	\$2,201,581	-28.8%	-43.5%
APPROPRIATIONS							
Operating Expense							
Materials & Supplies	\$208,543	\$761,958	\$272,500	\$402,700	\$422,500	55.0%	4.9%
Contractual - Professional	120,370	62,178	335,000	321,125	180,000	-46.3%	-43.9%
Reimbursements to Other Funds	30,712	39,470	0	0	0	0.0%	0.0%
Capital Outlay	135,878	172,836	1,225,673	1,110,000	494,500	-59.7%	-55.5%
TOTAL APPROPRIATIONS	\$495,503	\$1,036,442	\$1,833,173	\$1,833,825	\$1,097,000	-40.2%	-40.2%
UNAPPROPRIATED FUND							
BALANCE	\$4,517,382	\$3,753,406	\$1,259,260	\$2,060,581	\$1,104,581	-12.3%	-46.4%

TECHNOLOGY FUND

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$19,321,948	\$15,049,039	\$5,796,006	\$11,142,000	\$4,374,931	-24.5%	-60.7%
Revenues							
General Fund	\$1,000,000	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	0.0%	0.0%
Water & Sewer Fund	300,000	300,000	300,000	300,000	300,000	0.0%	0.0%
Sustainability & Environmental	60,000	60,000	60,000	60,000	60,000	0.0%	0.0%
Municipal Drainage Fund	20,000	20,000	20,000	20,000	20,000	0.0%	0.0%
Convention & Tourism Fund	20,000	20,000	20,000	20,000	20,000	0.0%	0.0%
Technology Services Fund	0	0	0	1,500,000	0	0.0%	0.0%
Interest Earnings	770,874	484,271	200,000	75,000	75,000	-62.5%	0.0%
Tax Note Sale	0	0	0	0	0	0.0%	0.0%
TOTAL REVENUES	\$2,170,874	\$2,884,271	\$1,600,000	\$2,975,000	\$1,475,000	-7.8%	-50.4%
TOTAL RESOURCES	\$21,492,822	\$17,933,310	\$7,396,006	\$14,117,000	\$5,849,931	-20.9%	-58.6%
APPROPRIATIONS							
Operating Expense							
Fund 62 Projects	\$281,814	\$1,791,436	\$1,015,000	\$7,255,878	\$1,440,566	41.9%	-80.1%
Fund 29 Projects	5,911,969	3,499,874	4,327,607	2,236,191	2,429,654	-43.9%	8.7%
TOTAL OPERATIONS	\$6,193,783	\$5,291,310	\$5,342,607	\$9,492,069	\$3,870,220	-27.6%	-59.2%
Transfer to PTV	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	0.0%	0.0%
Transfer to General Fund	0	1,250,000	0	0	0	0.0%	0.0%
TOTAL TRANSFERS	\$250,000	\$1,500,000	\$250,000	\$250,000	\$250,000	0.0%	0.0%
TOTAL APPROPRIATIONS	\$6,443,783	\$6,791,310	\$5,592,607	\$9,742,069	\$4,120,220	-26.3%	-57.7%
WORKING CAPITAL	\$15,049,039	\$11,142,000	\$1,803,399	\$4,374,931	\$1,729,711	-4.1%	-60.5%

TS REPLACEMENT FUND

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$4,755,642	\$5,980,863	\$2,253,714	\$5,937,031	\$2,313,939	2.7%	-61.0%
Revenues							
General Fund	\$976,871	\$820,278	\$820,274	\$820,274	\$820,274	0.0%	0.0%
PTV Fund	5,125	3,764	3,763	3,763	3,763	0.0%	0.0%
Municipal Court Technology	733	0	0	0	0	0.0%	0.0%
Water & Sewer Fund	46,192	37,733	37,733	37,733	37,733	0.0%	0.0%
Sustainability & Environ. Svcs.	17,308	17,333	17,333	17,333	17,333	0.0%	0.0%
Convention & Tourism	25,942	13,463	13,462	13,462	13,462	0.0%	0.0%
Municipal Drainage	3,658	4,872	4,872	4,872	4,872	0.0%	0.0%
Golf Course	1,467	2,878	2,878	2,878	2,878	0.0%	0.0%
Recreation Revolving	733	2,462	2,461	2,461	2,461	0.0%	0.0%
Equipment Maintenance	8,775	5,627	5,627	5,627	5,627	0.0%	0.0%
Municipal Warehouse	1,467	4,019	4,019	4,019	4,019	0.0%	0.0%
Risk Management	8,525	4,567	4,567	4,567	4,567	0.0%	0.0%
Technology Services	94,967	176,684	176,684	176,684	176,684	0.0%	0.0%
Traffic Safety Fund	1,242	0	0	0	0	0.0%	0.0%
Interest	228,992	202,003	125,000	100,000	100,000	-20.0%	0.0%
Transfer from General Fund	500,000	1,000,000	500,000	500,000	500,000	0.0%	0.0%
TOTAL REVENUES	\$1,921,997	\$2,295,683	\$1,718,673	\$1,693,673	\$1,693,673	-1.5%	0.0%
TOTAL RESOURCES	\$6,677,639	\$8,276,546	\$3,972,387	\$7,630,704	\$4,007,612	0.9%	-47.5%
APPROPRIATIONS							
Operating Expense							
Printer & Plotter Replacement	\$35,301	\$10,060	\$75,000	\$169,579	\$75,000	0.0%	-55.8%
PC, Laptop & Tablet Replacement	355,981	1,178,253	1,127,694	1,468,795	1,127,694	0.0%	-23.2%
Servers, Switches, Routers & SAN	159,527	379,098	540,000	1,200,829	540,000	0.0%	-55.0%
Camera Replacement	10,109	348,697	500,000	1,307,560	500,000	0.0%	-61.8%
RFID Replacement	0	0	143,000	715,000	143,000	0.0%	-80.0%
Audio Visual Replacements	135,858	423,407	305,000	455,002	305,000	0.0%	-33.0%
TOTAL OPERATIONS	\$696,776	\$2,339,515	\$2,690,694	\$5,316,765	\$2,690,694	0.0%	-49.4%
TOTAL APPROPRIATIONS	\$696,776	\$2,339,515	\$2,690,694	\$5,316,765	\$2,690,694	0.0%	-49.4%
WORKING CAPITAL	\$5,980,863	\$5,937,031	\$1,281,693	\$2,313,939	\$1,316,918	2.7%	-43.1%

GENERAL OBLIGATION DEBT SERVICE

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
UNAPPROPRIATED FUND BALANCE	\$6,571,577	\$5,548,057	\$7,132,635	\$8,116,339	\$7,917,563	11.0%	-2.4%
Revenues							
Ad Valorem Tax							
Current	\$45,686,746	\$47,980,798	\$48,954,129	\$49,489,957	\$51,328,443	4.9%	3.7%
Delinquent	(47,459)	(159,487)	515,209	100,000	540,956	5.0%	441.0%
Penalty & Interest	121,030	174,075	206,083	175,000	216,383	5.0%	23.6%
Fund Interest Income	1,279,957	1,243,469	500,000	300,000	300,000	-40.0%	0.0%
Police Academy Reimbursement	148,562	134,574	114,874	114,874	115,097	0.2%	0.2%
TOTAL REVENUES	\$47,188,836	\$49,373,428	\$50,290,295	\$50,179,832	\$52,500,879	4.4%	4.6%
TOTAL RESOURCES	\$53,760,413	\$54,921,485	\$57,422,931	\$58,296,171	\$60,418,442	5.2%	3.6%
APPROPRIATIONS							
Bond and Certificates							
Principal	\$26,550,000	\$26,020,000	\$28,330,000	\$28,330,000	\$30,710,000	8.4%	8.4%
Interest	17,279,231	16,873,908	18,720,441	18,467,558	18,821,322	0.5%	1.9%
Transfer to CO's Radio Sys Repl	802,725	329,738	0	0	0	0.0%	0.0%
Transfer to Tax Notes Radio Repl, PLL, Phone Sys	995,700	997,300	999,100	999,100	0	-100.0%	-100.0%
Transfer to Tax Notes NextGen	2,571,700	2,570,450	2,569,200	2,569,200	2,567,700	-0.1%	-0.1%
Exchanges Fees & Bond Sale Expense	13,000	13,750	12,750	12,750	13,500	5.9%	5.9%
Subtotal	\$48,212,356	\$46,805,146	\$50,631,491	\$50,378,608	\$52,112,522	2.9%	3.4%
New Debt Projection	0	0	1,603,410	0	1,565,100	-2.4%	100.0%
TOTAL APPROPRIATIONS	\$48,212,356	\$46,805,146	\$52,234,901	\$50,378,608	\$53,677,622	2.8%	6.5%
UNAPPROPRIATED FUND BALANCE	\$5,548,057	\$8,116,339	\$5,188,030	\$7,917,563	\$6,740,820	29.9%	-14.9%

WATER & SEWER DEBT SERVICE

	Actual 2018-19	Actual 2019-20	Budget 2020-21	Re-Est 2020-21	Budget 2021-22	Variance	
						Bud to Bud	Est to Bud
WORKING CAPITAL	\$822,101	\$854,652	\$872,952	\$887,696	\$896,196	2.7%	1.0%
Revenues							
Transfer In (W & S Fund)	3,272,570	3,267,700	3,738,000	3,272,000	4,596,777	23.0%	40.5%
Fund Interest Income	36,051	36,544	10,000	10,000	10,000	0.0%	0.0%
TOTAL	\$3,308,621	\$3,304,244	\$3,748,000	\$3,282,000	\$4,606,777	22.9%	40.4%
TOTAL RESOURCES	\$4,130,722	\$4,158,896	\$4,620,952	\$4,169,696	\$5,502,973	19.1%	32.0%
APPROPRIATIONS							
Principal	\$1,825,000	\$1,855,000	\$1,935,000	\$1,935,000	\$2,945,000	52.2%	52.2%
Interest	1,446,070	1,411,200	1,803,000	1,337,000	1,650,277	-8.5%	23.4%
Fees	5,000	5,000	1,500	1,500	1,500	0.0%	0.0%
Subtotal	\$3,276,070	\$3,271,200	\$3,739,500	\$3,273,500	\$4,596,777	22.9%	40.4%
New Debt Projection	0	0	0	0	0	0.0%	0.0%
TOTAL APPROPRIATIONS	\$3,276,070	\$3,271,200	\$3,739,500	\$3,273,500	\$4,596,777	22.9%	40.4%
WORKING CAPITAL	\$854,652	\$887,696	\$881,452	\$896,196	\$906,196	2.8%	1.1%