

## COMBINED OPERATING BUDGET

	Actuals 2019-20	Actuals 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>BEGINNING BALANCES</b>							
<b>Operating Funds:</b>							
General Fund	\$58,680,053	\$61,605,244	\$63,557,414	\$63,392,225	\$53,197,140	-16.3%	-16.1%
Water & Sewer Fund	39,267,803	36,088,212	27,214,399	28,922,220	31,732,938	16.6%	9.7%
Sustainability & Env. Svc. Fund	2,897,664	1,495,499	644,791	1,983,495	1,176,481	82.5%	-40.7%
Convention & Tourism Fund	8,565,919	5,947,277	4,103,021	4,283,084	2,763,310	-32.7%	-35.5%
Municipal Drainage Utility Fund	5,237,675	5,420,243	4,754,823	7,120,635	5,076,941	6.8%	-28.7%
Recreation Revolving Fund	898,714	194,563	1,114,630	838,165	347,423	-68.8%	-58.5%
Municipal Golf Course Fund	161	81,374	261,037	327,277	269,168	3.1%	-17.8%
PTV Fund	2,163,172	2,182,354	1,189,611	2,033,862	1,078,429	-9.3%	-47.0%
<b>TOTAL OPERATING FUNDS</b>	<b>\$117,711,161</b>	<b>\$113,014,766</b>	<b>\$102,839,725</b>	<b>\$108,900,963</b>	<b>\$95,641,830</b>	<b>-7.0%</b>	<b>-12.2%</b>
<b>Debt Service Funds:</b>							
General Obligation	\$5,548,057	\$8,116,339	\$7,917,563	\$7,352,771	\$7,180,963	-9.3%	-2.3%
Water & Sewer Debt	854,652	887,696	896,196	888,061	904,561	0.9%	1.9%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$6,402,709</b>	<b>\$9,004,035</b>	<b>\$8,813,758</b>	<b>\$8,240,832</b>	<b>\$8,085,523</b>	<b>-8.3%</b>	<b>-1.9%</b>
<b>TOTAL BEGINNING BALANCES</b>	<b>\$124,113,870</b>	<b>\$122,018,801</b>	<b>\$111,653,484</b>	<b>\$117,141,794</b>	<b>\$103,727,353</b>	<b>-7.1%</b>	<b>-11.5%</b>
<b>REVENUES &amp; TRANSFERS IN</b>							
<b>Operating Funds:</b>							
General Fund	\$310,068,783	\$318,205,700	\$314,538,091	\$337,639,595	\$332,098,466	5.6%	-1.6%
Water & Sewer Fund	170,178,646	166,402,046	178,081,439	180,784,223	195,675,992	9.9%	8.2%
Sustainability & Env. Svc. Fund	27,867,067	30,557,224	30,021,101	30,787,336	33,280,581	10.9%	8.1%
Convention & Tourism Fund	8,510,079	7,973,976	12,864,889	13,011,180	15,335,551	19.2%	17.9%
Municipal Drainage Utility Fund	7,859,307	9,470,023	9,521,528	9,895,368	9,939,590	4.4%	0.4%
HUD Grant Fund	1,679,292	1,941,095	2,347,649	2,988,881	2,595,609	10.6%	-13.2%
Recreation Revolving Fund	1,528,550	1,939,221	2,814,259	3,099,259	3,707,954	31.8%	19.6%
Municipal Golf Course Fund	1,055,755	1,255,660	1,216,120	1,342,419	1,345,761	10.7%	0.2%
PTV Fund	1,011,927	807,377	1,023,792	1,051,485	1,024,536	0.1%	-2.6%
<b>TOTAL OPERATING FUNDS</b>	<b>\$529,759,406</b>	<b>\$538,552,322</b>	<b>\$552,428,866</b>	<b>\$580,599,746</b>	<b>\$595,004,039</b>	<b>7.7%</b>	<b>2.5%</b>
<b>Debt Service Funds:</b>							
General Obligation	\$49,373,428	\$49,866,673	\$52,500,879	\$51,939,963	\$58,041,526	10.6%	11.7%
Water & Sewer Debt	3,304,244	3,277,365	4,606,777	4,615,277	4,599,350	-0.2%	-0.3%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$52,677,672</b>	<b>\$53,144,038</b>	<b>\$57,107,656</b>	<b>\$56,555,240</b>	<b>\$62,640,876</b>	<b>9.7%</b>	<b>10.8%</b>
<b>TOTAL REVENUE &amp; TRANSFERS IN</b>	<b>\$582,437,078</b>	<b>\$591,696,360</b>	<b>\$609,536,522</b>	<b>\$637,154,986</b>	<b>\$657,644,915</b>	<b>7.9%</b>	<b>3.2%</b>
Less: Interfund Transfers	22,602,219	21,257,309	22,093,920	22,072,097	23,625,775	6.9%	7.0%
<b>NET BUDGET REVENUE</b>	<b>\$559,834,859</b>	<b>\$570,439,051</b>	<b>\$587,442,602</b>	<b>\$615,082,889</b>	<b>\$634,019,140</b>	<b>7.9%</b>	<b>3.1%</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$683,948,729</b>	<b>\$692,457,852</b>	<b>\$699,096,086</b>	<b>\$732,224,684</b>	<b>\$737,746,493</b>	<b>5.5%</b>	<b>0.8%</b>
<b>APPROPRIATIONS &amp; TRANSFERS OUT</b>							
<b>Operations:</b>							
General Fund	\$307,143,592	\$316,418,719	\$353,733,563	\$347,834,680	\$360,528,207	1.9%	3.6%
Water & Sewer Fund	173,358,237	173,568,038	182,618,164	177,973,506	203,748,464	11.6%	14.5%
Sustainability & Env. Svc. Fund	29,269,232	30,069,228	30,665,375	31,594,350	34,375,410	12.1%	8.8%
Convention & Tourism Fund	11,128,721	9,638,169	16,933,534	14,530,954	16,453,926	-2.8%	13.2%
Municipal Drainage Utility Fund	7,676,739	7,769,631	10,021,075	9,914,461	11,085,914	10.6%	11.8%
HUD Grant Fund	1,679,292	1,941,095	2,347,649	2,988,881	2,595,609	10.6%	-13.2%
Recreation Revolving Fund	2,232,701	1,295,619	3,598,229	3,590,001	4,008,134	11.4%	11.6%
Municipal Golf Course Fund	974,542	1,009,755	1,021,047	1,400,528	1,457,321	42.7%	4.1%
PTV Fund	992,745	955,869	1,796,473	2,006,918	1,930,196	7.4%	-3.8%
<b>TOTAL OPERATIONS</b>	<b>\$534,455,801</b>	<b>\$542,666,123</b>	<b>\$602,735,109</b>	<b>\$591,834,279</b>	<b>\$636,183,181</b>	<b>5.5%</b>	<b>7.5%</b>
<b>Debt Service Funds:</b>							
General Obligation	\$46,805,146	\$50,630,241	\$53,677,622	\$52,111,772	\$58,732,096	9.4%	12.7%
Water & Sewer Debt	3,271,200	3,277,000	4,596,777	4,598,777	4,590,850	-0.1%	-0.2%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$50,076,346</b>	<b>\$53,907,241</b>	<b>\$58,274,399</b>	<b>\$56,710,549</b>	<b>\$63,322,946</b>	<b>8.7%</b>	<b>11.7%</b>
<b>TOTAL APPROPRIATIONS &amp; TRANSFERS OUT</b>	<b>\$584,532,147</b>	<b>\$596,573,364</b>	<b>\$661,009,508</b>	<b>\$648,544,827</b>	<b>\$699,506,127</b>	<b>5.8%</b>	<b>7.9%</b>
Less: Interfund Transfers	22,602,219	21,257,309	22,093,920	22,072,097	23,625,775	6.9%	7.0%
<b>NET BUDGET APPROPRIATIONS</b>	<b>\$561,929,928</b>	<b>\$575,316,055</b>	<b>\$638,915,587</b>	<b>\$626,472,731</b>	<b>\$675,880,352</b>	<b>5.8%</b>	<b>7.9%</b>

**ENDING BALANCES****Operating Funds:**

General Fund	\$61,605,244	\$63,392,225	\$24,361,942	\$53,197,140	\$24,767,399	1.7%	-53.4%
Water & Sewer Fund	36,088,212	28,922,220	22,677,674	31,732,938	23,660,466	4.3%	-25.4%
Sustainability & Env. Svc. Fund	1,495,499	1,983,495	517	1,176,481	81,652	15693.5%	-93.1%
Convention & Tourism Fund	5,947,277	4,283,084	34,376	2,763,310	1,644,935	4685.1%	-40.5%
Municipal Drainage Utility Fund	5,420,243	7,120,635	4,255,275	5,076,941	3,930,616	-7.6%	-22.6%
Recreation Revolving Fund	194,563	838,165	330,660	347,423	47,243	-85.7%	-86.4%
Municipal Golf Course Fund	81,374	327,277	456,109	269,168	157,608	-65.4%	-41.4%
PTV Fund	2,182,354	2,033,862	416,930	1,078,429	172,769	-58.6%	-84.0%
<b>TOTAL OPERATING FUNDS</b>	<b>\$113,014,766</b>	<b>\$108,900,963</b>	<b>\$52,533,483</b>	<b>\$95,641,830</b>	<b>\$54,462,688</b>	<b>3.7%</b>	<b>-43.1%</b>

**Debt Service Funds:**

General Obligation	\$8,116,339	\$7,352,771	\$6,740,820	\$7,180,963	\$6,490,392	-3.7%	-9.6%
Water & Sewer Debt	887,696	888,061	906,196	904,561	913,061	0.8%	0.9%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$9,004,035</b>	<b>\$8,240,832</b>	<b>\$7,647,016</b>	<b>\$8,085,523</b>	<b>\$7,403,453</b>	<b>-3.2%</b>	<b>-8.4%</b>
<b>TOTAL ENDING BALANCES</b>	<b>\$122,018,801</b>	<b>\$117,141,795</b>	<b>\$60,180,498</b>	<b>\$103,727,353</b>	<b>\$61,866,141</b>	<b>2.8%</b>	<b>-40.4%</b>
<b>TOTAL APPROPRIATIONS &amp; ENDING BALANCES</b>	<b>\$683,948,729</b>	<b>\$692,457,850</b>	<b>\$699,096,086</b>	<b>\$730,200,084</b>	<b>\$737,746,493</b>	<b>5.5%</b>	<b>1.0%</b>

## GENERAL FUND

Tax Rate 41.76 cents

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>UNAPPROPRIATED FUND</b>							
<b>BALANCE</b>	<b>\$58,680,053</b>	<b>\$61,605,244</b>	<b>\$63,557,414</b>	<b>\$58,787,480</b>	<b>\$53,197,140</b>	<b>-16.3%</b>	<b>-16.1%</b>
Encumbrance Adjustment				4,604,745			
<b>Revenues</b>							
Taxes	\$234,540,489	\$245,528,689	\$241,904,736	\$259,932,631	\$254,621,458	5.3%	-2.0%
Franchise Fees	20,948,685	19,088,696	19,194,571	20,229,243	19,332,069	0.7%	-4.4%
Fines & Forfeits	4,710,210	4,231,309	4,607,563	4,371,765	4,571,970	-0.8%	4.6%
Miscellaneous Revenue	5,208,478	2,092,258	3,406,071	2,766,093	2,787,628	-18.2%	0.8%
Licenses & Permits	8,215,483	11,428,949	8,902,592	11,823,375	10,601,376	19.1%	-10.3%
Charges for Services	12,672,103	12,777,342	12,765,354	14,827,279	14,651,674	14.8%	-1.2%
Intergovernmental Revenue	1,421,116	2,051,148	2,163,284	2,117,112	2,406,516	11.2%	13.7%
Subtotal Revenues	\$287,716,564	\$297,198,391	\$292,944,170	\$316,067,498	\$308,972,691	5.5%	-2.2%
Intragovernmental Transfers	22,352,219	21,007,309	21,593,920	21,572,097	23,125,775	7.1%	7.2%
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>\$310,068,783</b>	<b>\$318,205,700</b>	<b>\$314,538,090</b>	<b>\$337,639,595</b>	<b>\$332,098,466</b>	<b>5.6%</b>	<b>-1.6%</b>
<b>TOTAL RESOURCES</b>	<b>\$368,748,836</b>	<b>\$379,810,944</b>	<b>\$378,095,505</b>	<b>\$401,031,820</b>	<b>\$385,295,606</b>	<b>1.9%</b>	<b>-3.9%</b>
<b>APPROPRIATIONS</b>							
<b>Operating Expense</b>							
Salaries & Wages	\$208,643,616	\$213,797,183	\$225,528,191	\$225,073,340	\$240,382,151	6.6%	6.8%
Materials & Supplies	8,029,080	7,917,135	9,937,105	11,226,943	10,640,623	7.1%	-5.2%
Contractual	52,400,078	52,826,438	59,681,868	63,193,014	68,677,738	15.1%	8.7%
Community Services Agencies	555,974	570,380	578,400	578,400	581,340	0.5%	0.5%
Sundry	913,523	1,177,188	1,369,160	1,474,318	1,730,480	26.4%	17.4%
Reimbursements	(2,646,521)	(6,227,789)	(5,104,267)	(5,308,477)	(5,559,439)	8.9%	4.7%
CARES Act Reimbursement	(14,009,411)	(9,765,984)	0	0	0	0.0%	0.0%
ARPA Reimbursement	0	0	0	(15,712,158)	(18,212,158)	0.0%	15.9%
Subtotal	\$253,886,339	\$260,294,551	\$291,990,457	\$280,525,380	\$298,240,735	2.1%	6.3%
Capital Outlay	1,081,876	222,362	1,507,710	2,623,904	2,305,865	0.0%	-12.1%
<b>TOTAL OPERATIONS</b>	<b>\$254,968,215</b>	<b>\$260,516,913</b>	<b>\$293,498,167</b>	<b>\$283,149,284</b>	<b>\$300,546,600</b>	<b>2.4%</b>	<b>6.1%</b>
Capital Maintenance Fund	\$35,250,549	\$39,376,519	\$43,250,549	\$46,000,549	\$35,250,549	-18.5%	-23.4%
Risk Management Fund	5,000,000	5,800,000	5,800,000	7,000,000	7,200,000	24.1%	2.9%
Technology Fund	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0.0%	0.0%
TS Replacement Fund	1,000,000	500,000	500,000	1,000,000	1,000,000	100.0%	0.0%
PTV Fund	0	0	250,000	250,000	250,000	100.0%	100.0%
Economic Development Incentive	8,924,828	9,225,287	9,434,847	9,434,847	10,281,057	9.0%	9.0%
Water & Sewer Fund	0	0	0	0	5,000,000	100.0%	100.0%
<b>TOTAL TRANSFERS</b>	<b>\$52,175,377</b>	<b>\$55,901,806</b>	<b>\$60,235,396</b>	<b>\$64,685,396</b>	<b>\$59,981,606</b>	<b>-0.4%</b>	<b>-7.3%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$307,143,592</b>	<b>\$316,418,719</b>	<b>\$353,733,563</b>	<b>\$347,834,680</b>	<b>\$360,528,207</b>	<b>1.9%</b>	<b>3.6%</b>
<b>UNAPPROPRIATED FUND</b>	<b>\$61,605,244</b>	<b>\$63,392,225</b>	<b>\$24,361,942</b>	<b>\$53,197,140</b>	<b>\$24,767,399</b>	<b>1.7%</b>	<b>-53.4%</b>
<b>Days of Operation</b>					30		
<b>Surplus</b>							

## GENERAL FUND REVENUE BY SOURCE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>SOURCE OF INCOME</b>							
<b>Taxes</b>							
Ad Valorem Taxes:							
Current	\$145,759,349	\$150,320,406	\$150,546,533	\$150,519,582	\$148,680,706	-1.2%	-1.2%
Delinquent	(521,261)	(188,176)	1,588,154	(500,000)	1,572,115	-1.0%	100.0%
Penalty & Interest	614,634	614,529	794,077	518,649	786,058	-1.0%	51.6%
Sales Tax	86,754,811	92,525,917	87,149,229	106,448,350	100,624,485	15.5%	-5.5%
Mixed Drink Tax	1,748,846	2,122,801	1,697,154	2,585,075	2,596,708	53.0%	0.4%
Bingo Gross Receipts Tax	93,589	91,508	87,885	91,395	91,806	4.5%	0.4%
Excess Proceeds on Taxes	90,521	41,704	41,704	269,580	269,580	546.4%	0.0%
<b>TOTAL TAXES</b>	<b>\$234,540,489</b>	<b>\$245,528,689</b>	<b>\$241,904,736</b>	<b>\$259,932,631</b>	<b>\$254,621,458</b>	<b>5.3%</b>	<b>-2.0%</b>
<b>Franchise Fees</b>							
Electrical Franchise	\$12,253,681	\$11,606,444	\$11,680,224	\$11,952,918	\$11,952,918	2.3%	0.0%
Telephone Franchise	2,433,454	1,723,254	1,827,244	1,578,848	1,578,848	-13.6%	0.0%
Fiber Optics Franchise	57,680	55,166	53,601	64,856	96,956	80.9%	49.5%
Gas Franchise	3,110,903	3,063,890	3,120,862	4,139,479	3,334,862	6.9%	-19.4%
Cable TV Franchise	3,092,967	2,639,942	2,512,640	2,493,142	2,368,485	-5.7%	-5.0%
<b>TOTAL FRANCHISE FEES</b>	<b>\$20,948,685</b>	<b>\$19,088,696</b>	<b>\$19,194,571</b>	<b>\$20,229,243</b>	<b>\$19,332,069</b>	<b>0.7%</b>	<b>-4.4%</b>
<b>Fines &amp; Forfeits</b>							
Municipal Court	\$4,678,459	\$4,192,036	\$4,556,732	\$4,326,313	\$4,526,313	-0.7%	4.6%
Library Fines	31,751	39,273	50,831	45,452	45,657	100.0%	0.4%
<b>TOTAL FINES &amp; FORFEITS</b>	<b>\$4,710,210</b>	<b>\$4,231,309</b>	<b>\$4,607,563</b>	<b>\$4,371,765</b>	<b>\$4,571,970</b>	<b>-0.8%</b>	<b>4.6%</b>
<b>Miscellaneous Revenue</b>							
Interest Earnings	\$3,312,931	\$449,654	\$1,710,000	\$1,000,000	\$1,000,000	-41.5%	0.0%
Sale/Rental of Property	387,234	364,552	437,234	507,256	507,256	16.0%	0.0%
Insurance Collections	732,726	535,443	538,382	538,382	559,917	4.0%	4.0%
Sundry	775,587	742,609	720,455	720,455	720,455	0.0%	0.0%
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$5,208,478</b>	<b>\$2,092,258</b>	<b>\$3,406,071</b>	<b>\$2,766,093</b>	<b>\$2,787,628</b>	<b>-18.2%</b>	<b>0.8%</b>
<b>Licenses and Permits</b>							
Food Handlers Permits	\$707,570	\$689,490	\$648,460	\$695,730	\$698,861	7.8%	0.4%
Land / Burning / Liquid Waste	19,255	19,600	19,855	0	0	-100.0%	0.0%
Liquid Waste Generator Permits	80,223	82,050	75,947	0	0	-100.0%	0.0%
Fire Inspection Fees	244,235	289,570	301,256	317,872	317,872	5.5%	0.0%
Rental Registration Fees	393,814	370,149	383,135	395,623	397,403	3.7%	0.4%
Animal Licenses	108,061	103,155	105,731	101,995	102,454	-3.1%	0.4%
Restaurant Plan Review	13,750	17,325	12,111	22,300	22,400	85.0%	0.4%
Alarm Permits	1,326,843	1,364,045	1,316,144	1,350,000	1,356,075	3.0%	0.5%
Filing Fees	263,680	311,077	299,402	399,381	339,474	13.4%	-15.0%
Fire Protection Plan Review	209,271	307,621	259,586	453,316	453,316	74.6%	0.0%
Building Permits	3,423,248	6,205,789	3,928,562	6,423,535	5,460,005	39.0%	-15.0%
Electrical Permits	133,757	206,861	194,301	207,379	176,272	-9.3%	-15.0%
Plumbing Permits	388,165	486,230	441,277	455,453	387,135	-12.3%	-15.0%
Heating & A/C Permits	185,447	198,689	193,526	224,757	191,043	-1.3%	-15.0%
Fence Permits	47,562	59,118	61,021	53,257	45,268	-25.8%	-15.0%
Swimming Pool Permits	44,869	42,169	48,151	38,411	32,649	-32.2%	-15.0%
Pool Inspection	85,821	89,090	85,809	78,059	78,410	-8.6%	0.4%
Irrigation Permits	53,168	35,215	35,341	41,133	34,963	-1.1%	-15.0%
Day Laborer Fees	10,985	11,705	12,291	11,058	9,399	-23.5%	-15.0%
Sign Permits	175,728	196,145	183,175	203,058	172,599	-5.8%	-15.0%
Reoccupancy Permits	104,150	122,600	115,000	168,547	143,265	24.6%	-15.0%
Misc. Licenses & Permits	195,881	221,256	182,511	182,511	182,511	0.0%	0.0%
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$8,215,483</b>	<b>\$11,428,949</b>	<b>\$8,902,592</b>	<b>\$11,823,375</b>	<b>\$10,601,376</b>	<b>19.1%</b>	<b>-10.3%</b>
<b>Fees &amp; Service Charges</b>							
Animal Pound & Adoption Fee	\$262,450	\$224,806	\$247,995	\$190,444	\$191,301	-22.9%	0.4%
Ambulance Service	6,259,599	4,844,953	4,928,901	5,597,314	5,622,502	14.1%	0.4%
False Alarm Response	204,582	229,090	214,375	256,298	257,451	20.1%	0.4%
Emergency 911	712,698	610,176	609,373	681,408	684,474	12.3%	0.5%
Contractor Registration Fee	174,437	193,914	197,735	173,014	147,062	-25.6%	-15.0%
Engineering Inspection Fee	242,013	399,790	330,000	730,939	400,000	21.2%	-45.3%
Residential Building Plan Review	68,317	83,246	79,115	91,170	77,495	-2.0%	-15.0%
Reinspection Fee	52,155	63,863	49,688	93,550	79,518	60.0%	-15.0%
File Searches	45,688	37,419	40,061	45,485	45,690	14.1%	0.4%
Same Day Inspection Fee	59,270	59,340	54,091	59,440	50,524	-6.6%	-15.0%
Convenience Copiers	5,118	4,743	5,015	5,470	5,495	9.6%	0.4%
Lease Fees	81,258	85,163	100,000	100,000	100,000	0.0%	0.0%
Recreation User Fee	656,386	586,700	642,266	713,596	716,807	11.6%	0.4%
Recreation Rental Fee	211,799	325,274	226,610	646,313	649,221	186.5%	0.5%
Swimming Fees	312,242	702,222	801,916	801,916	805,525	0.4%	0.4%
Recreation Membership Card Fee	1,880,253	2,263,672	2,360,166	2,360,166	2,470,787	4.7%	4.7%
Tennis Center Fee	184,560	356,965	364,209	402,879	404,692	11.1%	0.4%

Tree Trimming Assessments	149,078	203,063	170,664	207,831	208,766	22.3%	0.4%
Child Safety Fees	62,754	72,220	69,933	69,933	70,248	0.4%	0.4%
Sundry	1,047,446	1,430,723	1,273,240	1,600,113	1,664,118	30.7%	4.0%
<b>TOTAL FEES &amp; SVC CHARGES</b>	<b>\$12,672,103</b>	<b>\$12,777,342</b>	<b>\$12,765,354</b>	<b>\$14,827,279</b>	<b>\$14,651,674</b>	<b>14.8%</b>	<b>-1.2%</b>
<b>Intergovernmental Revenue -</b>							
FISD School Resource Officer	46,008	71,460	74,274	74,448	222,156	199.1%	198.4%
PISD School Resource Officers	1,049,872	1,741,488	1,805,233	1,804,464	1,946,160	7.8%	7.9%
Plano-Richardson Trng. Ctr. / Misc.	325,236	238,200	283,777	238,200	238,200	-16.1%	0.0%
<b>TOTAL INTERGOVT'L REVENUE</b>	<b>\$1,421,116</b>	<b>\$2,051,148</b>	<b>\$2,163,284</b>	<b>\$2,117,112</b>	<b>\$2,406,516</b>	<b>11.2%</b>	<b>13.7%</b>
<b>TOTAL REVENUE</b>	<b>\$287,716,564</b>	<b>\$297,198,391</b>	<b>\$292,944,170</b>	<b>\$316,067,498</b>	<b>\$308,972,691</b>	<b>5.5%</b>	<b>-2.2%</b>
<b>Intragovernmental Transfers</b>							
Intra-Fund Transfers From:							
Water & Sewer Fund	\$17,172,051	\$16,617,636	\$17,117,516	\$17,172,898	\$18,332,038	7.1%	6.7%
Sustain. & Environ. Services Fund	2,097,917	2,317,063	2,363,404	2,317,063	2,348,662	-0.6%	1.4%
Recreation Revolving Fund	150,000	153,000	156,060	156,060	221,706	42.1%	42.1%
Golf Course Fund	0	60,655	60,806	67,121	67,288	100.0%	100.0%
Convention & Tourism Fund	933,720	939,432	958,221	939,432	1,007,419	5.1%	7.2%
Municipal Drainage Fund	748,531	919,523	937,913	919,523	1,148,662	22.5%	24.9%
Technology Fund	1,250,000	0	0	0	0	0.0%	0.0%
<b>TOTAL INTRAGOV'T'L TRANSFERS</b>	<b>\$22,352,219</b>	<b>\$21,007,309</b>	<b>\$21,593,920</b>	<b>\$21,572,097</b>	<b>\$23,125,775</b>	<b>7.1%</b>	<b>7.2%</b>
<b>TOTAL GENERAL FUND</b>	<b>\$310,068,783</b>	<b>\$318,205,700</b>	<b>\$314,538,091</b>	<b>\$337,639,595</b>	<b>\$332,098,466</b>	<b>5.6%</b>	<b>-1.6%</b>

## NON DEPARTMENTAL SUMMARY

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>BY ITEM</b>							
Overtime - Fed. Mandate	(\$95)	\$826	\$0	\$0	\$0	0.0%	0.0%
Retirement Payout	0	0	2,000,000	750,000	2,000,000	0.0%	166.7%
Vacation Buyback	0	0	765,628	0	748,774	-2.2%	100.0%
Sick Leave Buy-out	0	0	589,643	0	578,418	-1.9%	100.0%
Compensation Adjustments	0	0	2,000,000	0	500,000	-75.0%	100.0%
Unemployment Insurance	227,721	0	80,000	40,000	80,000	0.0%	100.0%
Electricity	924,397	931,796	1,200,000	1,000,000	1,200,000	0.0%	20.0%
Water/Sewer	4,129,239	3,665,262	3,826,020	4,000,000	4,500,000	17.6%	12.5%
Appraisal District	1,366,115	1,355,026	1,382,127	1,432,603	1,497,296	8.3%	4.5%
Collin Co. Tax Collection Svcs.	68,751	68,874	70,251	69,155	72,613	3.4%	5.0%
Technology Services	14,089,815	14,920,346	15,340,456	16,150,832	17,147,917	11.8%	6.2%
Miscellaneous	2,902,785	1,042,207	1,594,245	1,723,587	2,565,735	60.9%	48.9%
<b>Subtotal</b>	<b>\$23,708,728</b>	<b>\$21,984,337</b>	<b>\$28,848,370</b>	<b>\$25,166,177</b>	<b>\$30,890,753</b>	<b>7.1%</b>	<b>22.7%</b>
Community Services Agencies:							
Assistance Center of Collin County	\$25,656	\$10,737	\$10,105	\$10,105	\$0	-100.0%	-100.0%
Assist. League of Greater Collin Co.	8,883	15,629	13,031	13,031	13,000	-0.2%	-0.2%
BIND: Brain Injury Network of Dallas	0	6,763	6,430	6,430	22,602	251.5%	251.5%
CASA of Collin County	73,165	80,638	66,375	66,375	46,409	-30.1%	-30.1%
City House, Inc. - RHY	18,603	0	0	0	0	0.0%	0.0%
City House, Inc. - TLP	19,188	21,526	0	0	21,813	100.0%	100.0%
Communities in Schools of Dallas Region	18,603	52,100	58,967	58,967	52,000	-11.8%	-11.8%
Emily's Place	33,101	0	0	0	0	0.0%	0.0%
Family Compass	0	0	0	0	32,608	100.0%	100.0%
Health Services of North Texas, Inc.	0	0	0	0	13,650	100.0%	100.0%
Hope's Door	25,804	18,235	0	0	20,475	100.0%	100.0%
Jewish Family Service	76,653	72,940	67,326	67,326	45,500	-32.4%	-32.4%
Maurice Barnett Geriatric Wellness Center - Preventive Health Care	0	31,260	27,435	27,435	0	-100.0%	-100.0%
Meals on Wheels of Collin County	43,407	51,891	58,967	58,967	52,000	-11.8%	-11.8%
MPKids, dba Mission Possible Kids	0	16,281	12,989	12,989	0	-100.0%	-100.0%
My Possibilities	43,590	47,538	52,638	52,638	45,104	-14.3%	-14.3%
Prelude Clubhouse	0	0	14,937	14,937	38,656	158.8%	158.8%
Rainbow Days, Inc.	0	0	30,544	30,544	27,300	-10.6%	-10.6%
Rape Crisis Center of Collin County dba The Turning Point	57,411	66,692	50,520	50,520	52,972	4.9%	4.9%
Rosa as Rojo, Inc.	0	0	7,974	7,974	6,825	-14.4%	-14.4%
Sci-Tech Discovery	8,413	0	0	0	0	0.0%	0.0%
The Salvation Army, a Georgia Corp. - Plano	0	0	24,591	24,591	23,151	-5.9%	-5.9%
The Samaritan Inn, LLC.	62,010	72,940	67,339	67,339	58,500	-13.1%	-13.1%
Veterans Center of North Texas	0	5,210	8,233	8,233	8,775	6.6%	6.6%
Wellness Center-Gatekeepers	14,947	0	0	0	0	0.0%	0.0%
Wellness Center-Preventative	26,540	0	0	0	0	0.0%	0.0%
Subtotal Social Service Agencies	\$555,974	\$570,380	\$578,400	\$578,401	\$581,340	0.5%	0.5%
<b>TOTAL OPERATIONS</b>	<b>\$24,264,702</b>	<b>\$22,554,717</b>	<b>\$29,426,770</b>	<b>\$25,744,578</b>	<b>\$31,472,093</b>	<b>7.0%</b>	<b>22.2%</b>
Capital Maintenance Fund	\$35,250,549	\$39,376,519	\$43,250,549	\$46,000,549	\$35,250,549	-18.5%	-23.4%
Risk Management Fund	5,000,000	5,800,000	5,800,000	7,000,000	7,200,000	24.1%	2.9%
Technology Fund	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0.0%	0.0%
TS Replacement Fund	1,000,000	500,000	500,000	1,000,000	1,000,000	100.0%	0.0%
PTV Fund	0	0	250,000	250,000	250,000	0.0%	0.0%
Economic Dev Incentive Fund	8,924,828	9,225,287	9,434,847	9,434,847	10,286,807	9.0%	9.0%
Water & Sewer Fund	0	0	0	0	5,000,000	100.0%	100.0%
<b>TOTAL TRANSFERS</b>	<b>\$52,175,377</b>	<b>\$55,901,806</b>	<b>\$60,235,396</b>	<b>\$64,685,396</b>	<b>\$59,987,356</b>	<b>-0.4%</b>	<b>-7.3%</b>
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$76,440,079</b>	<b>\$78,456,523</b>	<b>\$89,662,167</b>	<b>\$90,429,974</b>	<b>\$91,459,449</b>	<b>2.0%</b>	<b>1.1%</b>

## GENERAL OBLIGATION DEBT SERVICE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>UNAPPROPRIATED FUND BALANCE</b>	<b>\$5,548,057</b>	<b>\$8,116,339</b>	<b>\$7,917,563</b>	<b>\$7,352,771</b>	<b>\$7,180,963</b>	<b>-9.3%</b>	<b>-2.3%</b>
<b>Revenues</b>							
Ad Valorem Tax							
Current	\$47,980,798	\$49,482,912	\$51,328,443	\$51,591,777	\$56,829,579	10.7%	10.2%
Delinquent	(159,487)	(58,203)	540,956	(200,000)	597,466	10.4%	-398.7%
Penalty & Interest	174,075	158,297	216,383	133,089	238,986	10.4%	79.6%
Fund Interest Income	1,243,469	165,124	300,000	300,000	300,000	0.0%	0.0%
Police Academy Reimbursement	134,574	118,543	115,097	115,097	75,494	-34.4%	-34.4%
<b>TOTAL REVENUES</b>	<b>\$49,373,428</b>	<b>\$49,866,673</b>	<b>\$52,500,879</b>	<b>\$51,939,963</b>	<b>\$58,041,526</b>	<b>10.6%</b>	<b>11.7%</b>
<b>TOTAL RESOURCES</b>	<b>\$54,921,485</b>	<b>\$57,983,012</b>	<b>\$60,418,442</b>	<b>\$59,292,734</b>	<b>\$65,222,489</b>	<b>8.0%</b>	<b>10.0%</b>
<b>APPROPRIATIONS</b>							
<b>Bond and Certificates</b>							
Principal	\$26,020,000	\$28,330,000	\$30,710,000	\$30,710,000	\$33,235,000	8.2%	8.2%
Interest	16,873,908	18,720,441	18,821,322	18,821,322	20,849,196	10.8%	10.8%
Transfer to CO's Radio Sys Repl	329,738	0	0	0	0	0.0%	0.0%
Transfer to Tax Notes Radio Repl, PLL, Phone Sys	997,300	999,100	0	0	0	0.0%	0.0%
Transfer to Tax Notes NextGen	2,570,450	2,569,200	2,567,700	2,567,700	2,570,700	0.1%	0.1%
Exchanges Fees & Bond Sale Expense	13,750	11,500	13,500	12,750	13,500	0.0%	5.9%
Subtotal	\$46,805,146	\$50,630,241	\$52,112,522	\$52,111,772	\$56,668,396	8.7%	8.7%
<b>New Debt Projection</b>	<b>0</b>	<b>0</b>	<b>1,565,100</b>	<b>0</b>	<b>2,063,700</b>	<b>31.9%</b>	<b>100.0%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$46,805,146</b>	<b>\$50,630,241</b>	<b>\$53,677,622</b>	<b>\$52,111,772</b>	<b>\$58,732,096</b>	<b>9.4%</b>	<b>12.7%</b>
<b>UNAPPROPRIATED FUND BALANCE</b>	<b>\$8,116,339</b>	<b>\$7,352,771</b>	<b>\$6,740,820</b>	<b>\$7,180,963</b>	<b>\$6,490,392</b>	<b>-3.7%</b>	<b>-9.6%</b>

## WATER & SEWER

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>WORKING CAPITAL</b>	<b>\$39,267,803</b>	<b>\$36,088,212</b>	<b>\$27,214,399</b>	<b>\$28,922,220</b>	<b>\$31,732,938</b>	<b>16.6%</b>	<b>9.7%</b>
<b>Revenues</b>							
Water Income	\$101,393,996	\$95,097,832	\$103,533,972	\$103,533,972	\$109,314,029	5.6%	5.6%
Sewer Income	65,276,548	68,398,117	70,864,314	73,478,240	77,842,294	9.8%	5.9%
Water Taps	43,218	32,596	38,996	23,961	24,440	-37.3%	2.0%
Water & Sewer Penalties	552,788	711,956	1,346,498	1,553,561	1,358,616	0.9%	-12.5%
Water Meters/AMR Devices	172,646	193,909	177,862	177,862	181,419	2.0%	2.0%
Construction Water	288,253	263,669	268,390	317,641	273,758	2.0%	-13.8%
Service Connect Fee	219,605	224,540	215,704	215,704	220,018	2.0%	2.0%
Backflow Testing	684,750	693,750	685,455	595,888	699,164	2.0%	17.3%
Sewer Tie-On	14,860	19,950	17,998	17,998	18,358	2.0%	2.0%
Pre-Treatment Permits	22,290	20,577	19,396	19,396	19,784	2.0%	2.0%
Interest Earnings	852,411	141,254	350,000	150,000	150,000	-57.1%	0.0%
Transfer From General Fund	0	0	0	0	5,000,000	100.0%	100.0%
Misc. Income	657,281	603,896	562,854	700,000	574,111	2.0%	-18.0%
<b>TOTAL REVENUES</b>	<b>\$170,178,646</b>	<b>\$166,402,046</b>	<b>\$178,081,439</b>	<b>\$180,784,223</b>	<b>\$195,675,992</b>	<b>9.9%</b>	<b>8.2%</b>
<b>TOTAL RESOURCES</b>	<b>\$209,446,449</b>	<b>\$202,490,258</b>	<b>\$205,295,838</b>	<b>\$209,706,443</b>	<b>\$227,408,930</b>	<b>10.8%</b>	<b>8.4%</b>
<b>APPROPRIATIONS</b>							
<b>Operating Expense</b>							
Salaries & Wages	\$10,838,492	\$10,288,043	\$11,658,543	\$10,720,817	\$12,503,744	7.2%	16.6%
Materials & Supplies	1,773,239	2,567,661	2,559,989	2,501,990	2,171,644	-15.2%	-13.2%
Contractual	5,747,812	4,773,703	5,140,672	5,158,275	6,072,407	18.1%	17.7%
NTMWD - Water	77,364,433	76,813,645	78,900,823	75,616,702	87,464,726	10.9%	15.7%
NTMWD - Wastewater	20,953,001	22,255,741	24,644,138	23,529,187	26,837,194	8.9%	14.1%
NTMWD - Upper E. Fork Interceptor	14,433,602	14,551,288	16,291,646	15,518,868	18,306,269	12.4%	18.0%
Sundry	1,513,763	1,874,004	1,186,579	1,545,889	1,528,733	28.8%	-1.1%
Reimbursements	969,347	1,028,671	1,034,370	1,064,623	951,568	-8.0%	-10.6%
Subtotal	\$133,593,689	\$134,152,756	\$141,416,760	\$135,656,351	\$155,836,285	10.2%	14.9%
Capital Outlay	4,463	135,944	0	0	0	0.0%	0.0%
<b>TOTAL OPERATIONS</b>	<b>\$133,598,152</b>	<b>\$134,288,700</b>	<b>\$141,416,760</b>	<b>\$135,656,351</b>	<b>\$155,836,285</b>	<b>10.2%</b>	<b>14.9%</b>
Transfer to General Fund	\$17,172,051	\$16,617,636	\$17,117,516	\$17,172,898	\$18,332,038	7.1%	6.7%
Transfer to W & S CIP	12,500,000	12,500,000	12,500,000	13,327,958	17,500,000	40.0%	31.3%
Transfer to Capital Maintenance	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0.0%	0.0%
Transfer to W&S Debt Service	3,267,700	3,272,000	4,596,777	4,595,277	4,589,350	-0.2%	-0.1%
Transfer to Risk Management Fund	872,881	859,616	851,997	883,314	903,812	6.1%	2.3%
Transfer to Technology Fund	300,000	300,000	300,000	300,000	300,000	0.0%	0.0%
Transfer to Technology Svcs	3,647,453	3,730,086	3,835,114	4,037,708	4,286,979	11.8%	6.2%
<b>TOTAL TRANSFERS</b>	<b>\$39,760,085</b>	<b>\$39,279,338</b>	<b>\$41,201,404</b>	<b>\$42,317,155</b>	<b>\$47,912,179</b>	<b>16.3%</b>	<b>13.2%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$173,358,237</b>	<b>\$173,568,038</b>	<b>\$182,618,164</b>	<b>\$177,973,506</b>	<b>\$203,748,464</b>	<b>11.6%</b>	<b>14.5%</b>
<b>WORKING CAPITAL</b>	<b>\$36,088,212</b>	<b>\$28,922,220</b>	<b>\$22,677,674</b>	<b>\$31,732,938</b>	<b>\$23,660,466</b>	<b>4.3%</b>	<b>-25.4%</b>
<b>Days of Operation</b>					55		



## SUSTAINABILITY & ENVIRONMENTAL SERVICES

Rate Increase of \$2.50

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>WORKING CAPITAL</b>	<b>\$2,897,664</b>	<b>\$1,495,499</b>	<b>\$644,791</b>	<b>\$1,983,495</b>	<b>\$1,176,481</b>	<b>82.5%</b>	<b>-40.7%</b>
<b>Revenues</b>							
Commercial Franchise	\$8,464,909	\$8,478,963	\$9,301,172	\$9,030,532	\$9,261,448	-0.4%	2.6%
Special Refuse Collection	106,595	97,840	105,167	110,000	105,000	-0.2%	-4.5%
Residential Collection	14,123,193	15,118,806	15,191,151	15,191,151	17,414,320	14.6%	14.6%
Recycling	3,589	188,643	60,000	300,000	300,000	400.0%	0.0%
Sales of Landscape Bags	2,242	0	0	0	0	0.0%	0.0%
Contributions via Utility Billing	9,742	7,934	10,120	10,120	10,166	0.4%	0.4%
Sale of Compost	2,626,022	2,850,051	2,747,391	3,209,419	3,223,861	17.3%	0.4%
Tipping Fees	1,690,407	1,781,836	1,693,788	1,910,195	1,918,791	13.3%	0.4%
Miscellaneous	352,062	450,572	355,583	455,583	468,045	31.6%	2.7%
Reimbursements	178,306	249,191	246,729	260,336	268,951	9.0%	3.3%
Construction & Demolition Program	310,000	1,333,388	310,000	310,000	310,000	0.0%	0.0%
<b>TOTAL REVENUES</b>	<b>\$27,867,067</b>	<b>\$30,557,224</b>	<b>\$30,021,101</b>	<b>\$30,787,336</b>	<b>\$33,280,581</b>	<b>10.9%</b>	<b>8.1%</b>
<b>TOTAL RESOURCES</b>	<b>\$30,764,731</b>	<b>\$32,052,723</b>	<b>\$30,665,892</b>	<b>\$32,770,831</b>	<b>\$34,457,062</b>	<b>12.4%</b>	<b>5.1%</b>
<b>APPROPRIATIONS</b>							
<b>Operating Expense</b>							
Salaries & Wages	\$8,069,995	\$7,728,981	\$8,256,331	\$8,999,307	\$9,441,462	14.4%	4.9%
Materials & Supplies	544,243	487,857	570,473	533,918	537,526	-5.8%	0.7%
Contractual	8,969,736	9,005,520	9,486,860	10,555,384	12,166,658	28.2%	15.3%
NTMWD	8,338,024	8,242,261	8,969,145	7,997,235	8,731,113	-2.7%	9.2%
Sundry	276,200	479,009	113,961	274,105	182,305	60.0%	-33.5%
Reimbursements	213,290	787,027	298,068	306,645	339,718	14.0%	10.8%
Subtotal	\$26,411,488	\$26,730,655	\$27,694,838	\$28,666,594	\$31,398,782	13.4%	9.5%
Capital Outlay	257,717	406,826	0	90,000	15,000	0.0%	0.0%
<b>TOTAL OPERATIONS</b>	<b>\$26,669,205</b>	<b>\$27,137,481</b>	<b>\$27,694,838</b>	<b>\$28,756,594</b>	<b>\$31,413,782</b>	<b>13.4%</b>	<b>9.2%</b>
Transfer to General Fund	\$2,097,726	\$2,317,063	\$2,363,404	\$2,317,063	\$2,348,662	-0.6%	1.4%
Transfer to Technology Fund	60,000	60,000	60,000	60,000	60,000	0.0%	0.0%
Transfer to Risk Management Fund	442,301	554,684	547,133	460,693	552,966	1.1%	20.0%
<b>TOTAL TRANSFERS</b>	<b>\$2,600,027</b>	<b>\$2,931,747</b>	<b>\$2,970,537</b>	<b>\$2,837,756</b>	<b>\$2,961,628</b>	<b>-0.3%</b>	<b>4.4%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$29,269,232</b>	<b>\$30,069,228</b>	<b>\$30,665,375</b>	<b>\$31,594,350</b>	<b>\$34,375,410</b>	<b>12.1%</b>	<b>8.8%</b>
<b>WORKING CAPITAL</b>	<b>\$1,495,499</b>	<b>\$1,983,495</b>	<b>\$517</b>	<b>\$1,176,481</b>	<b>\$81,652</b>	<b>15698.7%</b>	<b>-93.1%</b>
<b>Days of Operation</b>			<b>0</b>	<b>15</b>	<b>1</b>		

## CAPITAL MAINTENANCE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance	
						Bud to Bud	Est to Bud
<b>WORKING CAPITAL</b>	<b>\$42,739,449</b>	<b>\$31,930,385</b>	<b>\$26,108,482</b>	<b>\$42,885,147</b>	<b>\$37,998,523</b>	<b>45.5%</b>	<b>-11.4%</b>
<b>Revenues</b>							
General Fund Transfer In	\$35,250,549	\$37,376,519	\$43,250,549	\$46,000,549	\$35,250,549	-18.5%	-23.4%
Water & Sewer Transfer In	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0.0%	0.0%
Municipal Drainage Transfer In	500,000	500,000	500,000	500,000	500,000	0.0%	0.0%
Convention & Tourism Transfer In	850,000	500,000	500,000	2,750,000	1,500,000	200.0%	-45.5%
Fund Interest Earnings	1,437,819	216,574	750,000	750,000	750,000	0.0%	0.0%
Rollback Taxes	240,301	2,363,767	200,000	200,000	200,000	0.0%	0.0%
Screening Walls & Contributions	7,350	69,650	45,000	45,000	45,000	0.0%	0.0%
Miscellaneous Revenue	10,969	0	0	0	0	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$40,296,988</b>	<b>\$43,026,510</b>	<b>\$47,245,549</b>	<b>\$52,245,549</b>	<b>\$40,245,549</b>	<b>-14.8%</b>	<b>-23.0%</b>
<b>TOTAL RESOURCES</b>	<b>\$83,036,437</b>	<b>\$74,956,895</b>	<b>\$73,354,031</b>	<b>\$95,130,696</b>	<b>\$78,244,072</b>	<b>6.7%</b>	<b>-17.8%</b>
<b>APPROPRIATIONS</b>							
Streets & Drainage Projects	\$41,441,241	\$23,652,314	\$35,295,000	\$25,282,995	\$35,470,000	0.5%	40.3%
Park Improvement Projects	4,483,251	5,081,407	6,917,700	7,125,519	6,862,720	-0.8%	-3.7%
Municipal Facilities Projects	5,074,823	2,963,354	13,744,433	24,223,659	11,602,522	-15.6%	-52.1%
Utility & Other Projects	106,737	374,673	1,866,000	500,000	600,000	-67.8%	20.0%
Accrued Retainage	0	0	0	0	0	0.0%	0.0%
<b>TOTAL PROJECTS</b>	<b>\$51,106,052</b>	<b>\$32,071,748</b>	<b>\$57,823,133</b>	<b>\$57,132,173</b>	<b>\$54,535,242</b>	<b>-5.7%</b>	<b>-4.5%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$51,106,052</b>	<b>\$32,071,748</b>	<b>\$57,823,133</b>	<b>\$57,132,173</b>	<b>\$54,535,242</b>	<b>-5.7%</b>	<b>-4.5%</b>
<b>WORKING CAPITAL</b>	<b>\$31,930,385</b>	<b>\$42,885,147</b>	<b>\$15,530,898</b>	<b>\$37,998,523</b>	<b>\$23,708,830</b>	<b>52.7%</b>	<b>-37.6%</b>