COMBINED OPERATING BUDGET

	Actuals 2019-20	Actuals 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
BEGINNING BALANCES							
Operating Funds:							
General Fund	$58,680,053	$61,605,244	$63,557,414	$63,392,225	$53,197,140	-16.3%	-16.1%
Water & Sewer Fund	39,267,803	36,088,212	27,214,399	28,922,220	31,732,938	16.6%	9.7%
Sustainability & Env. Svc. Fund	2,897,664	1,495,499	644,791	1,983,495	1,176,481	82.5%	-40.7%
Convention & Tourism Fund	8,565,919	5,947,277	4,103,021	4,283,084	2,763,310	-32.7%	-35.5%
Municipal Drainage Utility Fund	5,237,675	5,420,243	4,754,823	7,120,635	5,076,941	6.8%	-28.7%
Recreation Revolving Fund	898,714	194,563	1,114,630	838,165	347,423	-68.8%	-58.5%
Municipal Golf Course Fund	161	81,374	261,037	327,277	269,168	3.1%	-17.8%
PTV Fund	2,163,172	2,182,354	1,189,611	2,033,862	1,078,429	-9.3%	-47.0%
TOTAL OPERATING FUNDS	$117,711,161	$113,014,766	$102,839,725	$108,900,963	$95,641,830	-7.0%	-12.2%
Debt Service Funds:							
General Obligation	$5,548,057	$8,116,339	$7,917,563	$7,352,771	$7,180,963	-9.3%	-2.3%
Water & Sewer Debt	854,652	887,696	896,196	888,061	904,561	0.9%	1.9%
TOTAL DEBT SERVICE FUNDS	$6,402,709	$9,004,035	$8,813,758	$8,240,832	$8,085,523	-8.3%	-1.9%
TOTAL BEGINNING BALANCES	$124,113,870	$122,018,801	$111,653,484	$117,141,794	$103,727,353	-7.1%	-11.5%
REVENUES & TRANSFERS IN							
Operating Funds:							
General Fund	$310,068,783	$318,205,700	$314,538,091	$337,639,595	$332,117,856	5.6%	-1.6%
Water & Sewer Fund	170,178,646	166,402,046	178,081,439	180,784,223	195,675,992	9.9%	8.2%
Sustainability & Env. Svc. Fund	27,867,067	30,557,224	30,021,101	30,787,336	33,280,581	10.9%	8.1%
Convention & Tourism Fund	8,510,079	7,973,976	12,864,889	13,011,180	15,335,551	19.2%	17.9%
Municipal Drainage Utility Fund	7,859,307	9,470,023	9,521,528	9,895,368	9,939,590	4.4%	0.4%
HUD Grant Fund	1,679,292	1,941,095	2,347,649	2,988,881	2,595,609	10.6%	-13.2%
Recreation Revolving Fund	1,528,550	1,939,221	2,814,259	3,099,259	3,707,954	31.8%	19.6%
Municipal Golf Course Fund	1,055,755	1,255,660	1,216,120	1,342,419	1,345,761	10.7%	0.2%
PTV Fund	1,011,927	807,377	1,023,792	1,051,485	1,024,536	0.1%	-2.6%
TOTAL OPERATING FUNDS	$529,759,406	$538,552,322	$552,428,866	$580,599,746	$595,023,429	7.7%	2.5%
Debt Service Funds:							
General Obligation	$49,373,428	$49,866,673	$52,500,879	$51,939,963	$58,048,880	10.6%	11.8%
Water & Sewer Debt	3,304,244	3,277,365	4,606,777	4,615,277	4,599,350	-0.2%	-0.3%
TOTAL DEBT SERVICE FUNDS	$52,677,672	$53,144,038	$57,107,656	$56,555,240	$62,648,230	9.7%	10.8%
TOTAL REVENUE & TRANSFERS IN	$582,437,078	$591,696,360	$609,536,522	$637,154,986	$657,671,659	7.9%	3.2%
Less: Interfund Transfers	22,602,219	21,257,309	22,093,920	22,072,097	23,625,775	6.9%	7.0%
NET BUDGET REVENUE	$559,834,859	$570,439,051	$587,442,602	$615,082,889	$634,045,884	7.9%	3.1%
TOTAL AVAILABLE FUNDS	$683,948,729	$692,457,852	$699,096,086	$732,224,684	$737,773,237	5.5%	0.8%
APPROPRIATIONS & TRANSFERS OUT							
Operations:							
General Fund	$307,143,592	$316,418,719	$353,733,563	$347,834,680	$360,529,459	1.9%	3.6%
Water & Sewer Fund	173,358,237	173,568,038	182,618,164	177,973,506	203,748,464	11.6%	14.5%
Sustainability & Env. Svc. Fund	29,269,232	30,069,228	30,665,375	31,594,350	34,375,410	12.1%	8.8%
Convention & Tourism Fund	11,128,721	9,638,169	16,933,534	14,530,954	16,453,926	-2.8%	13.2%
Municipal Drainage Utility Fund	7,676,739	7,769,631	10,021,075	9,914,461	11,085,914	10.6%	11.8%
HUD Grant Fund	1,679,292	1,941,095	2,347,649	2,988,881	2,595,609	10.6%	-13.2%
Recreation Revolving Fund	2,232,701	1,295,619	3,598,229	3,590,001	4,008,134	11.4%	11.6%
Municipal Golf Course Fund	974,542	1,009,755	1,021,047	1,400,528	1,457,321	42.7%	4.1%
PTV Fund	992,745	955,869	1,796,473	2,006,918	1,930,196	7.4%	-3.8%
TOTAL OPERATIONS	$534,455,801	$542,666,123	$602,735,109	$591,834,279	$636,184,433	5.5%	7.5%
Debt Service Funds:							
General Obligation	$46,805,146	$50,630,241	$53,677,622	$52,111,772	$58,732,096	9.4%	12.7%
Water & Sewer Debt	3,271,200	3,277,000	4,596,777	4,598,777	4,590,850	-0.1%	-0.2%
TOTAL DEBT SERVICE FUNDS	$50,076,346	$53,907,241	$58,274,399	$56,710,549	$63,322,946	8.7%	11.7%
TOTAL APPROPRIATIONS & TRANSFERS OUT	$584,532,147	$596,573,364	$661,009,508	$648,544,827	$699,507,379	5.8%	7.9%
Less: Interfund Transfers	22,602,219	21,257,309	22,093,920	22,072,097	23,625,775	6.9%	7.0%
NET BUDGET APPROPRIATIONS	$561,929,928	$575,316,055	$638,915,587	$626,472,731	$675,881,604	5.8%	7.9%

ENDING BALANCES							
Operating Funds:							
General Fund	$61,605,244	$63,392,225	$24,361,942	$53,197,140	$24,785,537	*1.7%*	*-53.4%*
Water & Sewer Fund	36,088,212	28,922,220	22,677,674	31,732,938	23,660,466	*4.3%*	*-25.4%*
Sustainability & Env. Svc. Fund	1,495,499	1,983,495	517	1,176,481	81,652	*15693.5%*	*-93.1%*
Convention & Tourism Fund	5,947,277	4,283,084	34,376	2,763,310	1,644,935	*4685.1%*	*-40.5%*
Municipal Drainage Utility Fund	5,420,243	7,120,635	4,255,275	5,076,941	3,930,616	*-7.6%*	*-22.6%*
Recreation Revolving Fund	194,563	838,165	330,660	347,423	47,243	*-85.7%*	*-86.4%*
Municipal Golf Course Fund	81,374	327,277	456,109	269,168	157,608	*-65.4%*	*-41.4%*
PTV Fund	2,182,354	2,033,862	416,930	1,078,429	172,769	*-58.6%*	*-84.0%*
TOTAL OPERATING FUNDS	$113,014,766	$108,900,963	$52,533,483	$95,641,830	$54,480,826	*3.7%*	*-43.0%*
Debt Service Funds:							
General Obligation	$8,116,339	$7,352,771	$6,740,820	$7,180,963	$6,497,747	*-3.6%*	*-9.5%*
Water & Sewer Debt	887,696	888,061	906,196	904,561	913,061	*0.8%*	*0.9%*
TOTAL DEBT SERVICE FUNDS	$9,004,035	$8,240,832	$7,647,016	$8,085,523	$7,410,807	*-3.1%*	*-8.3%*
TOTAL ENDING BALANCES	$122,018,801	$117,141,795	$60,180,498	$103,727,353	$61,891,633	*2.8%*	*-40.3%*
TOTAL APPROPRIATIONS & ENDING BALANCES	$683,948,729	$692,457,850	$699,096,086	$730,200,084	$737,773,237	*5.5%*	*1.0%*

GENERAL FUND

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
UNAPPROPRIATED FUND BALANCE	**$58,680,053**	**$61,605,244**	**$63,557,414**	**$58,787,480**	**$53,197,140**	***-16.3%***	***-16.1%***
Encumbrance Adjustment				4,604,745			
Revenues							
Taxes	$234,540,489	$245,528,689	$241,904,736	$259,932,631	$254,640,847	*5.3%*	*-2.0%*
Franchise Fees	20,948,685	19,088,696	19,194,571	20,229,243	19,332,069	*0.7%*	*-4.4%*
Fines & Forfeits	4,710,210	4,231,309	4,607,563	4,371,765	4,571,970	*-0.8%*	*4.6%*
Miscellaneous Revenue	5,208,478	2,092,258	3,406,071	2,766,093	2,787,628	*-18.2%*	*0.8%*
Licenses & Permits	8,215,483	11,428,949	8,902,592	11,823,375	10,601,376	*19.1%*	*-10.3%*
Charges for Services	12,672,103	12,777,342	12,765,354	14,827,279	14,651,674	*14.8%*	*-1.2%*
Intergovernmental Revenue	1,421,116	2,051,148	2,163,284	2,117,112	2,406,516	*11.2%*	*13.7%*
Subtotal Revenues	$287,716,564	$297,198,391	$292,944,170	$316,067,498	$308,992,081	*5.5%*	*-2.2%*
Intragovernmental Transfers	22,352,219	21,007,309	21,593,920	21,572,097	23,125,775	*7.1%*	*7.2%*
TOTAL REVENUES & TRANSFERS	$310,068,783	$318,205,700	$314,538,090	$337,639,595	$332,117,856	*5.6%*	*-1.6%*
TOTAL RESOURCES	$368,748,836	$379,810,944	$378,095,505	$401,031,820	$385,314,996	*1.9%*	*-3.9%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$208,643,616	$213,797,183	$225,528,191	$225,073,340	$240,382,151	*6.6%*	*6.8%*
Materials & Supplies	8,029,080	7,917,135	9,937,105	11,226,943	10,640,623	*7.1%*	*-5.2%*
Contractual	52,400,078	52,826,438	59,681,868	63,193,014	68,677,738	*15.1%*	*8.7%*
Community Services Agencies	555,974	570,380	578,400	578,400	581,340	*0.5%*	*0.5%*
Sundry	913,523	1,177,188	1,369,160	1,474,318	1,724,730	*26.0%*	*17.0%*
Reimbursements	(2,646,521)	(6,227,789)	(5,104,267)	(5,308,477)	(5,559,439)	*8.9%*	*4.7%*
CARES Act Reimbursement	(14,009,411)	(9,765,984)	0	0	0	*0.0%*	*0.0%*
ARPA Reimbursement	0	0	0	(15,712,158)	(18,212,158)	*0.0%*	*15.9%*
Subtotal	$253,886,339	$260,294,551	$291,990,457	$280,525,380	$298,234,985	*2.1%*	*6.3%*
Capital Outlay	1,081,876	222,362	1,507,710	2,623,904	2,305,865	*0.0%*	*-12.1%*
TOTAL OPERATIONS	$254,968,215	$260,516,913	$293,498,167	$283,149,284	$300,540,850	*2.4%*	*6.1%*
Capital Maintenance Fund	$35,250,549	$39,376,519	$43,250,549	$46,000,549	$35,250,549	*-18.5%*	*-23.4%*
Risk Management Fund	5,000,000	5,800,000	5,800,000	7,000,000	7,200,000	*24.1%*	*2.9%*
Technology Fund	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	*0.0%*	*0.0%*
TS Replacement Fund	1,000,000	500,000	500,000	1,000,000	1,000,000	*100.0%*	*0.0%*
PTV Fund	0	0	250,000	250,000	250,000	*100.0%*	*100.0%*
Economic Development Incentive	8,924,828	9,225,287	9,434,847	9,434,847	10,288,059	*9.0%*	*9.0%*
Water & Sewer Fund	0	0	0	0	5,000,000	*100.0%*	*100.0%*
TOTAL TRANSFERS	$52,175,377	$55,901,806	$60,235,396	$64,685,396	$59,988,608	*-0.4%*	*-7.3%*
TOTAL APPROPRIATIONS	$307,143,592	$316,418,719	$353,733,563	$347,834,680	$360,529,459	*1.9%*	*3.6%*
UNAPPROPRIATED FUND	$61,605,244	$63,392,225	$24,361,942	$53,197,140	$24,785,537	*1.7%*	*-53.4%*
Days of Operation					30		
Surplus							

GENERAL FUND REVENUE BY SOURCE

SOURCE OF INCOME	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
Taxes							
Ad Valorem Taxes:							
Current	$145,759,349	$150,320,406	$150,546,533	$150,519,582	$148,699,808	*-1.2%*	*-1.2%*
Delinquent	(521,261)	(188,176)	1,588,154	(500,000)	1,572,306	*-1.0%*	*100.0%*
Penalty & Interest	614,634	614,529	794,077	518,649	786,153	*-1.0%*	*51.6%*
Sales Tax	86,754,811	92,525,917	87,149,229	106,448,350	100,624,485	*15.5%*	*-5.5%*
Mixed Drink Tax	1,748,846	2,122,801	1,697,154	2,585,075	2,596,708	*53.0%*	*0.4%*
Bingo Gross Receipts Tax	93,589	91,508	87,885	91,395	91,806	*4.5%*	*0.4%*
Excess Proceeds on Taxes	90,521	41,704	41,704	269,580	269,580	*546.4%*	*0.0%*
TOTAL TAXES	$234,540,489	$245,528,689	$241,904,736	$259,932,631	$254,640,847	*5.3%*	*-2.0%*
Franchise Fees							
Electrical Franchise	$12,253,681	$11,606,444	$11,680,224	$11,952,918	$11,952,918	*2.3%*	*0.0%*
Telephone Franchise	2,433,454	1,723,254	1,827,244	1,578,848	1,578,848	*-13.6%*	*0.0%*
Fiber Optics Franchise	57,680	55,166	53,601	64,856	96,956	*80.9%*	*49.5%*
Gas Franchise	3,110,903	3,063,890	3,120,862	4,139,479	3,334,862	*6.9%*	*-19.4%*
Cable TV Franchise	3,092,967	2,639,942	2,512,640	2,493,142	2,368,485	*-5.7%*	*-5.0%*
TOTAL FRANCHISE FEES	$20,948,685	$19,088,696	$19,194,571	$20,229,243	$19,332,069	*0.7%*	*-4.4%*
Fines & Forfeits							
Municipal Court	$4,678,459	$4,192,036	$4,556,732	$4,326,313	$4,526,313	*-0.7%*	*4.6%*
Library Fines	31,751	39,273	50,831	45,452	45,657	*100.0%*	*0.4%*
TOTAL FINES & FORFEITS	$4,710,210	$4,231,309	$4,607,563	$4,371,765	$4,571,970	*-0.8%*	*4.6%*
Miscellaneous Revenue							
Interest Earnings	$3,312,931	$449,654	$1,710,000	$1,000,000	$1,000,000	*-41.5%*	*0.0%*
Sale/Rental of Property	387,234	364,552	437,234	507,256	507,256	*16.0%*	*0.0%*
Insurance Collections	732,726	535,443	538,382	538,382	559,917	*4.0%*	*4.0%*
Sundry	775,587	742,609	720,455	720,455	720,455	*0.0%*	*0.0%*
TOTAL MISCELLANEOUS REVENUE	$5,208,478	$2,092,258	$3,406,071	$2,766,093	$2,787,628	*-18.2%*	*0.8%*
Licenses and Permits							
Food Handlers Permits	$707,570	$689,490	$648,460	$695,730	$698,861	*7.8%*	*0.4%*
Land / Burning / Liquid Waste	19,255	19,600	19,855	0	0	*-100.0%*	*0.0%*
Liquid Waste Generator Permits	80,223	82,050	75,947	0	0	*-100.0%*	*0.0%*
Fire Inspection Fees	244,235	289,570	301,256	317,872	317,872	*5.5%*	*0.0%*
Rental Registration Fees	393,814	370,149	383,135	395,623	397,403	*3.7%*	*0.4%*
Animal Licenses	108,061	103,155	105,731	101,995	102,454	*-3.1%*	*0.4%*
Restaurant Plan Review	13,750	17,325	12,111	22,300	22,400	*85.0%*	*0.4%*
Alarm Permits	1,326,843	1,364,045	1,316,144	1,350,000	1,356,075	*3.0%*	*0.5%*
Filing Fees	263,680	311,077	299,402	399,381	339,474	*13.4%*	*-15.0%*
Fire Protection Plan Review	209,271	307,621	259,586	453,316	453,316	*74.6%*	*0.0%*
Building Permits	3,423,248	6,205,789	3,928,562	6,423,535	5,460,005	*39.0%*	*-15.0%*
Electrical Permits	133,757	206,861	194,301	207,379	176,272	*-9.3%*	*-15.0%*
Plumbing Permits	388,165	486,230	441,277	455,453	387,135	*-12.3%*	*-15.0%*
Heating & A/C Permits	185,447	198,689	193,526	224,757	191,043	*-1.3%*	*-15.0%*
Fence Permits	47,562	59,118	61,021	53,257	45,268	*-25.8%*	*-15.0%*
Swimming Pool Permits	44,869	42,169	48,151	38,411	32,649	*-32.2%*	*-15.0%*
Pool Inspection	85,821	89,090	85,809	78,059	78,410	*-8.6%*	*0.4%*
Irrigation Permits	53,168	35,215	35,341	41,133	34,963	*-1.1%*	*-15.0%*
Day Laborer Fees	10,985	11,705	12,291	11,058	9,399	*-23.5%*	*-15.0%*
Sign Permits	175,728	196,145	183,175	203,058	172,599	*-5.8%*	*-15.0%*
Reoccupancy Permits	104,150	122,600	115,000	168,547	143,265	*24.6%*	*-15.0%*
Misc. Licenses & Permits	195,881	221,256	182,511	182,511	182,511	*0.0%*	*0.0%*
TOTAL LICENSES & PERMITS	$8,215,483	$11,428,949	$8,902,592	$11,823,375	$10,601,376	*19.1%*	*-10.3%*
Fees & Service Charges							
Animal Pound & Adoption Fee	$262,450	$224,806	$247,995	$190,444	$191,301	*-22.9%*	*0.4%*
Ambulance Service	6,259,599	4,844,953	4,928,901	5,597,314	5,622,502	*14.1%*	*0.4%*
False Alarm Response	204,582	229,090	214,375	256,298	257,451	*20.1%*	*0.4%*
Emergency 911	712,698	610,176	609,373	681,408	684,474	*12.3%*	*0.5%*
Contractor Registration Fee	174,437	193,914	197,735	173,014	147,062	*-25.6%*	*-15.0%*
Engineering Inspection Fee	242,013	399,790	330,000	730,939	400,000	*21.2%*	*-45.3%*
Residential Building Plan Review	68,317	83,246	79,115	91,170	77,495	*-2.0%*	*-15.0%*
Reinspection Fee	52,155	63,863	49,688	93,550	79,518	*60.0%*	*-15.0%*
File Searches	45,688	37,419	40,061	45,485	45,690	*14.1%*	*0.4%*
Same Day Inspection Fee	59,270	59,340	54,091	59,440	50,524	*-6.6%*	*-15.0%*
Convenience Copiers	5,118	4,743	5,015	5,470	5,495	*9.6%*	*0.4%*
Lease Fees	81,258	85,163	100,000	100,000	100,000	*0.0%*	*0.0%*
Recreation User Fee	656,386	586,700	642,266	713,596	716,807	*11.6%*	*0.4%*
Recreation Rental Fee	211,799	325,274	226,610	646,313	649,221	*186.5%*	*0.5%*
Swimming Fees	312,242	702,222	801,916	801,916	805,525	*0.4%*	*0.4%*
Recreation Membership Card Fee	1,880,253	2,263,672	2,360,166	2,360,166	2,470,787	*4.7%*	*4.7%*
Tennis Center Fee	184,560	356,965	364,209	402,879	404,692	*11.1%*	*0.4%*

Tree Trimming Assessments	149,078	203,063	170,664	207,831	208,766	*22.3%*	*0.4%*
Child Safety Fees	62,754	72,220	69,933	69,933	70,248	*0.4%*	*0.4%*
Sundry	1,047,446	1,430,723	1,273,240	1,600,113	1,664,118	*30.7%*	*4.0%*
TOTAL FEES & SVC CHARGES	$12,672,103	$12,777,342	$12,765,354	$14,827,279	$14,651,674	*14.8%*	*-1.2%*
Intergovernmental Revenue -							
FISD School Resource Officer	46,008	71,460	74,274	74,448	222,156	*199.1%*	*198.4%*
PISD School Resource Officers	1,049,872	1,741,488	1,805,233	1,804,464	1,946,160	*7.8%*	*7.9%*
Plano-Richardson Trng. Ctr. / Misc.	325,236	238,200	283,777	238,200	238,200	*-16.1%*	*0.0%*
TOTAL INTERGOVT'L REVENUE	$1,421,116	$2,051,148	$2,163,284	$2,117,112	$2,406,516	*11.2%*	*13.7%*
TOTAL REVENUE	$287,716,564	$297,198,391	$292,944,170	$316,067,498	$308,992,081	*5.5%*	*-2.2%*
Intragovernmental Transfers							
Intra-Fund Transfers From:							
Water & Sewer Fund	$17,172,051	$16,617,636	$17,117,516	$17,172,898	$18,332,038	*7.1%*	*6.7%*
Sustain. & Environ. Services Fund	2,097,917	2,317,063	2,363,404	2,317,063	2,348,662	*-0.6%*	*1.4%*
Recreation Revolving Fund	150,000	153,000	156,060	156,060	221,706	*42.1%*	*42.1%*
Golf Course Fund	0	60,655	60,806	67,121	67,288	*100.0%*	*100.0%*
Convention & Tourism Fund	933,720	939,432	958,221	939,432	1,007,419	*5.1%*	*7.2%*
Municipal Drainage Fund	748,531	919,523	937,913	919,523	1,148,662	*22.5%*	*24.9%*
Technology Fund	1,250,000	0	0	0	0	*0.0%*	*0.0%*
TOTAL INTRAGOVT'L TRANSFERS	$22,352,219	$21,007,309	$21,593,920	$21,572,097	$23,125,775	*7.1%*	*7.2%*
TOTAL GENERAL FUND	$310,068,783	$318,205,700	$314,538,091	$337,639,595	$332,117,856	*5.6%*	*-1.6%*

CONVENTION & TOURISM

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$8,565,919**	**$5,947,277**	**$4,103,021**	**$4,283,084**	**$2,763,310**	***-32.7%***	***-35.5%***
Revenues							
Hotel/Motel Receipts	$6,725,576	$6,945,359	$10,789,890	$10,478,670	$12,295,401	*14.0%*	*17.3%*
Plano Event Center Fees	1,496,463	982,037	1,999,999	2,477,510	2,985,150	*49.3%*	*20.5%*
Miscellaneous	42,076	20,303	25,000	25,000	25,000	*0.0%*	*0.0%*
Interest Income	245,964	26,277	50,000	30,000	30,000	*-40.0%*	*0.0%*
TOTAL REVENUES	$8,510,079	$7,973,976	$12,864,889	$13,011,180	$15,335,551	*19.2%*	*17.9%*
TOTAL RESOURCES	$17,075,998	$13,921,253	$16,967,909	$17,294,264	$18,098,861	*6.7%*	*4.7%*
APPROPRIATIONS							
Operating Expenses							
Visit Plano	$3,358,901	$3,327,108	$4,866,975	$4,851,507	$5,118,845	*5.2%*	*5.5%*
Plano Event Center	3,396,901	2,859,577	5,476,327	4,108,004	5,802,117	*5.9%*	*41.2%*
Cultural Arts	998,125	800,000	1,000,000	1,000,000	1,000,000	*0.0%*	*0.0%*
Historic Preservation	817,443	590,767	800,000	800,000	800,000	*0.0%*	*0.0%*
Community & Cultural Events	60,346	26,285	487,011	487,011	564,544	*15.9%*	*15.9%*
Music Festival	101,186	0	0	0	0	*0.0%*	*0.0%*
Wayfinding Project	0	0	2,250,000	0	0	*-100.0%*	*0.0%*
Event Center Equip.Rpl. Charge	500,000	500,000	500,000	500,000	500,000	*0.0%*	*0.0%*
Visit Plano Equip.Rpl. Charge	75,000	75,000	75,000	75,000	75,000	*0.0%*	*0.0%*
ARPA Reimbursement	0	0	0	(1,000,000)	0	*0.0%*	*-100.0%*
Subtotal	$9,307,902	$8,178,737	$15,455,313	$10,821,522	$13,860,507	*-10.3%*	*28.1%*
Capital Outlay	17,099	0	0	0	66,000	*100.0%*	*100.0%*
TOTAL OPERATIONS	$9,325,001	$8,178,737	$15,455,313	$10,821,522	$13,926,507	*-9.9%*	*28.7%*
Transfer to General Fund	$933,720	$939,432	$958,221	$939,432	$1,007,419	*5.1%*	*7.2%*
Transfer to Capital Maint. Fund	850,000	500,000	500,000	2,750,000	1,500,000	*200.0%*	*-45.5%*
Transfer to Technology Fund	20,000	20,000	20,000	20,000	20,000	*0.0%*	*0.0%*
TOTAL TRANSFERS	$1,803,720	$1,459,432	$1,478,221	$3,709,432	$2,527,419	*71.0%*	*-31.9%*
TOTAL APPROPRIATIONS	$11,128,721	$9,638,169	$16,933,534	$14,530,954	$16,453,926	*-2.8%*	*13.2%*
WORKING CAPITAL	$5,947,277	$4,283,084	$34,376	$2,763,310	$1,644,935	*4685.2%*	*-40.5%*
Days of Operation					43		

WATER & SEWER

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$39,267,803**	**$36,088,212**	**$27,214,399**	**$28,922,220**	**$31,732,938**	***16.6%***	***9.7%***
Revenues							
Water Income	$101,393,996	$95,097,832	$103,533,972	$103,533,972	$109,314,029	*5.6%*	*5.6%*
Sewer Income	65,276,548	68,398,117	70,864,314	73,478,240	77,842,294	*9.8%*	*5.9%*
Water Taps	43,218	32,596	38,996	23,961	24,440	*-37.3%*	*2.0%*
Water & Sewer Penalties	552,788	711,956	1,346,498	1,553,561	1,358,616	*0.9%*	*-12.5%*
Water Meters/AMR Devices	172,646	193,909	177,862	177,862	181,419	*2.0%*	*2.0%*
Construction Water	288,253	263,669	268,390	317,641	273,758	*2.0%*	*-13.8%*
Service Connect Fee	219,605	224,540	215,704	215,704	220,018	*2.0%*	*2.0%*
Backflow Testing	684,750	693,750	685,455	595,888	699,164	*2.0%*	*17.3%*
Sewer Tie-On	14,860	19,950	17,998	17,998	18,358	*2.0%*	*2.0%*
Pre-Treatment Permits	22,290	20,577	19,396	19,396	19,784	*2.0%*	*2.0%*
Interest Earnings	852,411	141,254	350,000	150,000	150,000	*-57.1%*	*0.0%*
Transfer From General Fund	0	0	0	0	5,000,000	*100.0%*	*100.0%*
Misc. Income	657,281	603,896	562,854	700,000	574,111	*2.0%*	*-18.0%*
TOTAL REVENUES	$170,178,646	$166,402,046	$178,081,439	$180,784,223	$195,675,992	*9.9%*	*8.2%*
TOTAL RESOURCES	$209,446,449	$202,490,258	$205,295,838	$209,706,443	$227,408,930	*10.8%*	*8.4%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$10,838,492	$10,288,043	$11,658,543	$10,720,817	$12,503,744	*7.2%*	*16.6%*
Materials & Supplies	1,773,239	2,567,661	2,559,989	2,501,990	2,171,644	*-15.2%*	*-13.2%*
Contractual	5,747,812	4,773,703	5,140,672	5,158,275	6,072,407	*18.1%*	*17.7%*
NTMWD - Water	77,364,433	76,813,645	78,900,823	75,616,702	87,464,726	*10.9%*	*15.7%*
NTMWD - Wastewater	20,953,001	22,255,741	24,644,138	23,529,187	26,837,194	*8.9%*	*14.1%*
NTMWD - Upper E. Fork Interceptor	14,433,602	14,551,288	16,291,646	15,518,868	18,306,269	*12.4%*	*18.0%*
Sundry	1,513,763	1,874,004	1,186,579	1,545,889	1,528,733	*28.8%*	*-1.1%*
Reimbursements	969,347	1,028,671	1,034,370	1,064,623	951,568	*-8.0%*	*-10.6%*
Subtotal	$133,593,689	$134,152,756	$141,416,760	$135,656,351	$155,836,285	*10.2%*	*14.9%*
Capital Outlay	4,463	135,944	0	0	0	*0.0%*	*0.0%*
TOTAL OPERATIONS	$133,598,152	$134,288,700	$141,416,760	$135,656,351	$155,836,285	*10.2%*	*14.9%*
Transfer to General Fund	$17,172,051	$16,617,636	$17,117,516	$17,172,898	$18,332,038	*7.1%*	*6.7%*
Transfer to W & S CIP	12,500,000	12,500,000	12,500,000	13,327,958	17,500,000	*40.0%*	*31.3%*
Transfer to Capital Maintenance	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	*0.0%*	*0.0%*
Transfer to W&S Debt Service	3,267,700	3,272,000	4,596,777	4,595,277	4,589,350	*-0.2%*	*-0.1%*
Transfer to Risk Management Fund	872,881	859,616	851,997	883,314	903,812	*6.1%*	*2.3%*
Transfer to Technology Fund	300,000	300,000	300,000	300,000	300,000	*0.0%*	*0.0%*
Transfer to Technology Svcs	3,647,453	3,730,086	3,835,114	4,037,708	4,286,979	*11.8%*	*6.2%*
TOTAL TRANSFERS	$39,760,085	$39,279,338	$41,201,404	$42,317,155	$47,912,179	*16.3%*	*13.2%*
TOTAL APPROPRIATIONS	$173,358,237	$173,568,038	$182,618,164	$177,973,506	$203,748,464	*11.6%*	*14.5%*
WORKING CAPITAL	$36,088,212	$28,922,220	$22,677,674	$31,732,938	$23,660,466	*4.3%*	*-25.4%*
Days of Operation					55		

SUSTAINABILITY & ENVIRONMENTAL SERVICES

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$2,897,664**	**$1,495,499**	**$644,791**	**$1,983,495**	**$1,176,481**	***82.5%***	***-40.7%***
Revenues							
Commercial Franchise	$8,464,909	$8,478,963	$9,301,172	$9,030,532	$9,261,448	*-0.4%*	*2.6%*
Special Refuse Collection	106,595	97,840	105,167	110,000	105,000	*-0.2%*	*-4.5%*
Residential Collection	14,123,193	15,118,806	15,191,151	15,191,151	17,414,320	*14.6%*	*14.6%*
Recycling	3,589	188,643	60,000	300,000	300,000	*400.0%*	*0.0%*
Sales of Landscape Bags	2,242	0	0	0	0	*0.0%*	*0.0%*
Contributions via Utility Billing	9,742	7,934	10,120	10,120	10,166	*0.4%*	*0.4%*
Sale of Compost	2,626,022	2,850,051	2,747,391	3,209,419	3,223,861	*17.3%*	*0.4%*
Tipping Fees	1,690,407	1,781,836	1,693,788	1,910,195	1,918,791	*13.3%*	*0.4%*
Miscellaneous	352,062	450,572	355,583	455,583	468,045	*31.6%*	*2.7%*
Reimbursements	178,306	249,191	246,729	260,336	268,951	*9.0%*	*3.3%*
Construction & Demolition Program	310,000	1,333,388	310,000	310,000	310,000	*0.0%*	*0.0%*
TOTAL REVENUES	$27,867,067	$30,557,224	$30,021,101	$30,787,336	$33,280,581	*10.9%*	*8.1%*
TOTAL RESOURCES	$30,764,731	$32,052,723	$30,665,892	$32,770,831	$34,457,062	*12.4%*	*5.1%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$8,069,995	$7,728,981	$8,256,331	$8,999,307	$9,441,462	*14.4%*	*4.9%*
Materials & Supplies	544,243	487,857	570,473	533,918	537,526	*-5.8%*	*0.7%*
Contractual	8,969,736	9,005,520	9,486,860	10,555,384	12,166,658	*28.2%*	*15.3%*
NTMWD	8,338,024	8,242,261	8,969,145	7,997,235	8,731,113	*-2.7%*	*9.2%*
Sundry	276,200	479,009	113,961	274,105	182,305	*60.0%*	*-33.5%*
Reimbursements	213,290	787,027	298,068	306,645	339,718	*14.0%*	*10.8%*
Subtotal	$26,411,488	$26,730,655	$27,694,838	$28,666,594	$31,398,782	*13.4%*	*9.5%*
Capital Outlay	257,717	406,826	0	90,000	15,000	*0.0%*	*0.0%*
TOTAL OPERATIONS	$26,669,205	$27,137,481	$27,694,838	$28,756,594	$31,413,782	*13.4%*	*9.2%*
Transfer to General Fund	$2,097,726	$2,317,063	$2,363,404	$2,317,063	$2,348,662	*-0.6%*	*1.4%*
Transfer to Technology Fund	60,000	60,000	60,000	60,000	60,000	*0.0%*	*0.0%*
Transfer to Risk Management Fund	442,301	554,684	547,133	460,693	552,966	*1.1%*	*20.0%*
TOTAL TRANSFERS	$2,600,027	$2,931,747	$2,970,537	$2,837,756	$2,961,628	*-0.3%*	*4.4%*
TOTAL APPROPRIATIONS	$29,269,232	$30,069,228	$30,665,375	$31,594,350	$34,375,410	*12.1%*	*8.8%*
WORKING CAPITAL	$1,495,499	$1,983,495	$517	$1,176,481	$81,652	*15698.7%*	*-93.1%*
Days of Operation					1		

MUNICIPAL DRAINAGE UTILITY

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
WORKING CAPITAL	**$5,237,675**	**$5,420,243**	**$4,754,823**	**$7,120,635**	**$5,076,941**	***6.8%***	***-28.7%***
Revenues							
Environmental Assessment Fees:							
Residential Class Fees	$3,816,503	$4,607,681	$4,606,314	$4,783,945	$4,805,473	*4.3%*	*0.4%*
Commercial Class Fees	3,873,192	4,834,017	4,828,802	4,979,209	5,001,615	*3.6%*	*0.5%*
Land/Burning/Liquid Waste Permits	0	0	0	19,855	19,915	*0.0%*	*0.3%*
Liquid Waster Generator Permits	0	0	0	75,947	76,175	*0.0%*	*0.3%*
Miscellaneous	19,932	4,133	11,412	11,412	11,412	*0.0%*	*0.0%*
Interest Income	149,680	24,192	75,000	25,000	25,000	*-66.7%*	*0.0%*
TOTAL REVENUES	$7,859,307	$9,470,023	$9,521,528	$9,895,368	$9,939,590	*4.4%*	*0.4%*
TOTAL RESOURCES	$13,096,982	$14,890,266	$14,276,350	$17,016,003	$15,016,530	*5.2%*	*-11.8%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$1,988,715	$1,939,364	$2,480,665	$2,272,869	$2,664,098	*7.4%*	*17.2%*
Materials & Supplies	167,136	160,305	338,851	439,661	331,879	*-2.1%*	*-24.5%*
Contractual	721,429	682,995	926,083	927,172	1,079,822	*16.6%*	*16.5%*
Sundry	36,232	51,552	6,188	6,238	6,928	*12.0%*	*11.1%*
Reimbursements	967,299	1,001,320	1,034,932	1,052,555	1,093,506	*5.7%*	*3.9%*
Subtotal	$3,880,811	$3,835,536	$4,786,719	$4,698,495	$5,176,233	*8.1%*	*10.2%*
Capital Outlay	29,866	1,591	75,000	75,000	537,000	*616.0%*	*616.0%*
TOTAL OPERATIONS	$3,910,677	$3,837,127	$4,861,719	$4,773,495	$5,713,233	*17.5%*	*19.7%*
Transfer to General Fund	$748,531	$919,523	$937,913	$919,523	$1,148,662	*22.5%*	*24.9%*
Transfer to Capital Maintenance	500,000	500,000	500,000	500,000	500,000	*0.0%*	*0.0%*
Transfer to Technology Fund	20,000	20,000	20,000	20,000	20,000	*0.0%*	*0.0%*
Transfer to Revenue Debt	2,497,531	2,492,981	3,701,443	3,701,443	3,704,019	*0.1%*	*0.1%*
TOTAL TRANSFERS	$3,766,062	$3,932,504	$5,159,356	$5,140,966	$5,372,681	*4.1%*	*4.5%*
TOTAL APPROPRIATIONS	$7,676,739	$7,769,631	$10,021,075	$9,914,461	$11,085,914	*10.6%*	*11.8%*
RESERVE REQUIREMENT	0	0	0	2,024,601	0	*0.0%*	*-100.0%*
WORKING CAPITAL	$5,420,243	$7,120,635	$4,255,275	$5,076,941	$3,930,616	*-7.6%*	*-22.6%*
Days of Operation					251		

RECREATION REVOLVING

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$898,714**	**$194,563**	**$1,114,630**	**$838,165**	**$347,423**	***-68.8%***	***-58.5%***
Revenues							
Recreation Fees	$1,439,601	$1,916,107	$2,750,000	$3,035,000	$3,643,658	*32.5%*	*20.1%*
Contributions	13,323	2,519	4,274	4,274	4,274	*0.0%*	*0.0%*
Interest Income	23,219	616	1,500	1,500	1,538	*2.5%*	*2.5%*
Miscellaneous	52,407	19,979	58,485	58,485	58,485	*0.0%*	*0.0%*
TOTAL REVENUES	$1,528,550	$1,939,221	$2,814,259	$3,099,259	$3,707,954	*31.8%*	*19.6%*
TOTAL RESOURCES	$2,427,264	$2,133,784	$3,928,889	$3,937,424	$4,055,377	*3.2%*	*3.0%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$959,324	$1,052,217	$1,333,510	$1,365,998	$1,678,458	*25.9%*	*22.9%*
Materials & Supplies	107,852	103,082	167,570	177,160	167,670	*0.1%*	*-5.4%*
Contractual	987,965	1,070,880	1,910,019	1,852,475	1,902,730	*-0.4%*	*2.7%*
Sundry	12,173	14,576	31,070	38,308	37,570	*20.9%*	*-1.9%*
ARPA Reimbursement	0	(1,108,418)	0	0	0	*0.0%*	*0.0%*
Subtotal	$2,067,314	$1,132,337	$3,442,169	$3,433,941	$3,786,428	*10.0%*	*10.3%*
Capital Outlay	15,387	10,282	0	0	0	*0.0%*	*-100.0%*
TOTAL OPERATIONS	$2,082,701	$1,142,619	$3,442,169	$3,433,941	$3,786,428	*10.0%*	*10.3%*
Transfer to General Fund	$150,000	$153,000	$156,060	$156,060	$221,706	*42.1%*	*42.1%*
TOTAL TRANSFERS	$150,000	$153,000	$156,060	$156,060	$221,706	*42.1%*	*42.1%*
TOTAL APPROPRIATIONS	$2,232,701	$1,295,619	$3,598,229	$3,590,001	$4,008,134	*11.4%*	*11.6%*
WORKING CAPITAL	$194,563	$838,165	$330,660	$347,423	$47,243	*-85.7%*	*-86.4%*
Days of Operation					5		

GOLF COURSE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$161**	**$81,374**	**$261,037**	**$327,277**	**$269,168**	***3.1%***	***-17.8%***
Revenues							
Golf Fees	$986,890	$1,175,086	$1,135,992	$1,250,530	$1,253,656	*10.4%*	*0.2%*
Concessions	64,641	77,288	74,027	85,889	86,104	*16.3%*	*0.2%*
Interest Income	1,036	878	1,100	1,000	1,000	*0.0%*	*0.0%*
Miscellaneous	3,188	2,408	5,000	5,000	5,000	*0.0%*	*0.0%*
TOTAL REVENUES	$1,055,755	$1,255,660	$1,216,119	$1,342,419	$1,345,761	*10.7%*	*0.2%*
TOTAL RESOURCES	$1,055,916	$1,337,034	$1,477,156	$1,669,696	$1,614,929	*9.3%*	*-3.3%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$619,020	$615,180	$611,576	$598,475	$682,920	*11.7%*	*14.1%*
Supplies	107,468	117,591	105,275	105,275	105,275	*0.0%*	*0.0%*
Contractual Services	240,620	212,640	241,320	277,587	249,768	*3.5%*	*-10.0%*
Sundry	7,434	3,689	2,070	2,070	2,070	*0.0%*	*0.0%*
Golf Course Fund Reserve	0	0	0	350,000	350,000	*100.0%*	*100.0%*
Subtotal	$974,542	$949,100	$960,241	$1,333,407	$1,390,033	*44.8%*	*4.2%*
Capital Outlay	0	0	0	0	0	*0.0%*	*0.0%*
TOTAL OPERATIONS	$974,542	$949,100	$960,241	$1,333,407	$1,390,033	*44.8%*	*4.2%*
Transfer to General Fund	0	60,655	60,806	67,121	67,288	*100.0%*	*100.0%*
TOTAL TRANSFERS	$0	$60,655	$60,806	$67,121	$67,288	*100.0%*	*100.0%*
TOTAL APPROPRIATIONS	$974,542	$1,009,755	$1,021,047	$1,400,528	$1,457,321	*42.7%*	*4.1%*
WORKING CAPITAL	$81,374	$327,277	$456,109	$269,168	$157,608	*-65.4%*	*-41.4%*
Days of Operation					41		

RISK MANAGEMENT FUND

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
WORKING CAPITAL	**$2,444,450**	**$531,802**	**$825,664**	**$401,341**	**$914,267**	***10.7%***	***127.8%***
Resources							
General Fund Transfer In	$5,000,000	$5,800,000	$5,800,000	$7,000,000	$7,200,000	*24.1%*	*2.9%*
Water & Sewer Fund Transfer In	872,881	859,616	851,997	883,314	903,812	*6.1%*	*2.3%*
Sustain. & Env. Svcs. Fund Transfer In	442,301	554,684	547,133	460,693	552,966	*1.1%*	*20.0%*
Claims Recovered	429,595	372,128	350,000	350,000	350,000	*0.0%*	*0.0%*
Interest Earned	193,791	31,809	100,000	50,000	50,000	*-50.0%*	*0.0%*
TOTAL REVENUES	$6,938,568	$7,618,237	$7,649,130	$8,744,007	$9,056,779	*18.4%*	*3.6%*
TOTAL RESOURCES	$9,383,018	$8,150,039	$8,474,794	$9,145,348	$9,971,046	*17.7%*	*9.0%*
APPROPRIATIONS							
Workers' Compensation	$3,849,296	$3,261,757	$2,602,058	$3,304,400	$3,436,576	*32.1%*	*4.0%*
Judgements and Damages	2,665,115	1,806,800	1,500,000	1,200,000	1,500,000	*0.0%*	*25.0%*
Risk Management Operations	2,336,805	2,680,141	3,522,742	3,726,681	4,064,055	*15.4%*	*9.1%*
TOTAL APPROPRIATIONS	$8,851,216	$7,748,698	$7,624,800	$8,231,081	$9,000,631	*18.0%*	*9.3%*
UNAPPROPRIATED FUND BALANCE	$531,802	$401,341	$849,994	$914,267	$970,415	*14.2%*	*6.1%*

HUD GRANTS

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
TOTAL HUD REVENUES	**$1,679,292**	**$1,941,095**	**$2,347,649**	**$2,988,881**	**$2,595,609**	***10.6%***	***-13.2%***
APPROPRIATIONS							
CDBG:							
Housing Rehabilitation Administrative	$165,532	$181,646	$212,400	$189,091	$195,200	*-8.1%*	*3.2%*
Housing Rehabilitation (CDBG)	590,196	721,144	711,079	1,083,851	1,130,000	*58.9%*	*4.3%*
CDBG Administrative	269,945	244,176	293,379	293,379	289,430	*-1.3%*	*-1.3%*
Homelessness Prevention	127,506	379,750	122,000	425,000	122,000	*0.0%*	*-71.3%*
Homeownership Program	9,780	10,000	8,000	10,000	10,000	*25.0%*	*0.0%*
Boys and Girls Clubs of Collin County	53,455	56,955	50,149	50,149	42,691	*-14.9%*	*-14.9%*
Texas Muslim Women's Foundation	44,545	45,825	47,829	47,829	44,332	*-7.3%*	*-7.3%*
Rebuilding Together of Greater Dallas	19,506	13,930	0	0	0	*0.0%*	*0.0%*
Habitat for Humanity of Collin County	0	0	30,000	30,000	40,000	*33.3%*	*33.3%*
Family Place, Inc.	0	0	15,056	15,056	23,049	*53.1%*	*53.1%*
Agape Resource & Assistance Center	0	0	0	54,000	0	*0.0%*	*-100.0%*
Sub-Total CDBG:	$1,280,465	$1,653,426	$1,489,892	$2,198,355	$1,896,702	*27.3%*	*-13.7%*
HOME:							
Housing Rehabilitation	$133,273	($10,822)	$158,441	$158,441	$197,037	*24.4%*	*24.4%*
HOME Administrative	37,024	55,024	54,853	54,853	61,870	*12.8%*	*12.8%*
HOME Tenant-Based Rental Assistance	0	67,231	238,300	171,069	170,000	*-28.7%*	*-0.6%*
Homeownership Program	45,000	156,236	150,000	150,000	150,000	*0.0%*	*0.0%*
Habitat for Humanity of S. Collin County	93,530	0	40,000	40,000	120,000	*200.0%*	*200.0%*
Housing Channel	90,000	20,000	216,163	216,163	0	*-100.0%*	*-100.0%*
Sub-Total HOME:	$398,827	$287,669	$857,757	$790,526	$698,907	*-18.5%*	*-11.6%*
TOTAL APPROPRIATIONS	**$1,679,292**	**$1,941,095**	**$2,347,649**	**$2,988,881**	**$2,595,609**	**10.6%**	**-13.2%**

PTV FUND

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$2,163,172**	**$2,182,354**	**$1,189,611**	**$2,033,862**	**$1,078,429**	***-9.3%***	***-47.0%***
Revenues							
Plano Television Network Fee	$686,657	$545,504	$498,292	$538,985	$512,036	*2.8%*	*-5.0%*
Interest Income	75,270	11,873	25,000	12,000	12,000	*-52.0%*	*0.0%*
Transfer In Gen Fund - Franch. Fees	0	0	250,000	250,000	250,000	*0.0%*	*0.0%*
Transfer In Technology Fund	250,000	250,000	250,000	250,000	250,000	*0.0%*	*0.0%*
Miscellaneous	0	0	500	500	500	*0.0%*	*0.0%*
TOTAL REVENUES	$1,011,927	$807,377	$1,023,792	$1,051,485	$1,024,536	*0.1%*	*-2.6%*
TOTAL RESOURCES	$3,175,099	$2,989,731	$2,213,403	$3,085,347	$2,102,965	*-5.0%*	*-31.8%*
APPROPRIATIONS							
Operating Expense							
Salaries & Wages	$662,460	$618,520	$628,555	$650,296	$668,412	*6.3%*	*2.8%*
Materials & Supplies	12,006	6,663	65,165	72,313	65,165	*0.0%*	*-9.9%*
Contractual	318,279	330,686	452,753	584,309	496,619	*9.7%*	*-15.0%*
Equipment Reserve	0	0	650,000	700,000	700,000	*7.7%*	*0.0%*
Subtotal	992,745	955,869	1,796,473	2,006,918	1,930,196	*7.4%*	*-3.8%*
Capital Outlay	0	0	0	0	0	*0.0%*	*0.0%*
TOTAL APPROPRIATIONS	992,745	955,869	1,796,473	2,006,918	1,930,196	*7.4%*	*-3.8%*
WORKING CAPITAL	$2,182,354	$2,033,862	$416,930	$1,078,429	$172,769	*-58.6%*	*-84.0%*
Days of Operation					33		

CRIMINAL INVESTIGATION

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
UNAPPROPRIATED FUND BALANCE	**$4,517,382**	**$3,753,406**	**$2,060,581**	**$3,687,551**	**$2,975,227**	***44.4%***	***-19.3%***
Forfeited Property	$196,389	$202,819	$110,000	$115,000	$110,000	*0.0%*	*-4.3%*
Equitable Sharing	19,359	6,826	30,000	106,055	25,000	*-16.7%*	*-76.4%*
Auction Proceeds	21,466	0	1,000	1,000	1,000	*0.0%*	*0.0%*
Grants and Miscellaneous	35,253	31,543	0	0	0	*0.0%*	*0.0%*
TOTAL REVENUES	$272,467	$241,188	$141,000	$222,055	$136,000	*-3.5%*	*-38.8%*
TOTAL RESOURCES	$4,789,849	$3,994,594	$2,201,581	$3,909,606	$3,111,227	*41.3%*	*-20.4%*
APPROPRIATIONS							
Operating Expense							
Materials & Supplies	$761,958	$32,197	$422,500	$298,254	$302,000	*-28.5%*	*1.3%*
Contractual - Professional	62,178	74,864	180,000	176,125	443,000	*146.1%*	*151.5%*
Reimbursements to Other Funds	39,470	29,694	0	0	0	*0.0%*	*0.0%*
Capital Outlay	172,836	170,287	494,500	460,000	983,000	*98.8%*	*113.7%*
TOTAL APPROPRIATIONS	$1,036,442	$307,042	$1,097,000	$934,379	$1,728,000	*57.5%*	*84.9%*
UNAPPROPRIATED FUND BALANCE	$3,753,406	$3,687,551	$1,104,581	$2,975,227	$1,383,227	*25.2%*	*-53.5%*

TECHNOLOGY FUND

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
WORKING CAPITAL	**$15,049,039**	**$11,142,000**	**$4,374,931**	**$7,820,462**	**$210,841**	***-95.2%***	***-97.3%***
Revenues							
General Fund	$2,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	*0.0%*	*0.0%*
Water & Sewer Fund	300,000	300,000	300,000	300,000	300,000	*0.0%*	*0.0%*
Sustainability & Environmental	60,000	60,000	60,000	60,000	60,000	*0.0%*	*0.0%*
Municipal Drainage Fund	20,000	20,000	20,000	20,000	20,000	*0.0%*	*0.0%*
Convention & Tourism Fund	20,000	20,000	20,000	20,000	20,000	*0.0%*	*0.0%*
Technology Services Fund	0	1,500,000	0	0	0	*0.0%*	*0.0%*
Interest Earnings	484,271	61,792	75,000	80,000	80,000	*6.7%*	*0.0%*
Tax Note Sale	0	0	0	0	9,000,000	*100.0%*	*100.0%*
TOTAL REVENUES	$2,884,271	$2,961,792	$1,475,000	$1,480,000	$10,480,000	*610.5%*	*608.1%*
TOTAL RESOURCES	$17,933,310	$14,103,792	$5,849,931	$9,300,462	$10,690,841	*82.8%*	*14.9%*
APPROPRIATIONS							
Operating Expense							
Fund 62 Projects	$1,791,436	$4,335,017	$1,440,566	$4,372,087	$1,254,784	*-12.9%*	*-71.3%*
Fund 29 Projects	3,499,874	1,698,313	2,429,654	4,467,534	9,000,000	*270.4%*	*101.5%*
TOTAL OPERATIONS	$5,291,310	$6,033,330	$3,870,220	$8,839,621	$10,254,784	*165.0%*	*16.0%*
Transfer to PTV	$250,000	$250,000	$250,000	$250,000	$250,000	*0.0%*	*0.0%*
Transfer to General Fund	1,250,000	0	0	0	0	*0.0%*	*0.0%*
TOTAL TRANSFERS	$1,500,000	$250,000	$250,000	$250,000	$250,000	*0.0%*	*0.0%*
TOTAL APPROPRIATIONS	$6,791,310	$6,283,330	$4,120,220	$9,089,621	$10,504,784	*155.0%*	*15.6%*
WORKING CAPITAL	$11,142,000	$7,820,462	$1,729,711	$210,841	$186,057	*-89.2%*	*-11.8%*

TS REPLACEMENT FUND

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$5,980,863**	**$5,937,031**	**$2,313,939**	**$5,618,747**	**$1,368,717**	***-40.8%***	***-75.6%***
Revenues							
General Fund	$820,278	$820,628	$820,274	$1,472,357	$1,641,333	*100.1%*	*11.5%*
PTV Fund	3,764	3,764	3,763	0	0	*-100.0%*	*0.0%*
Municipal Court Technology	0	0	0	0	0	*0.0%*	*0.0%*
Water & Sewer Fund	37,733	37,733	37,733	57,489	63,546	*68.4%*	*10.5%*
Sustainability & Environ. Svcs.	17,333	17,333	17,333	31,590	35,490	*104.8%*	*12.3%*
Convention & Tourism	13,463	13,463	13,462	24,446	27,350	*103.2%*	*11.9%*
Municipal Drainage	4,872	4,872	4,872	11,192	12,270	*151.8%*	*9.6%*
Golf Course	2,878	2,878	2,878	4,699	5,280	*83.5%*	*12.4%*
Recreation Revolving	2,462	2,462	2,461	5,331	5,995	*143.6%*	*12.5%*
Equipment Maintenance	5,627	5,627	5,627	37,798	41,199	*632.2%*	*9.0%*
Municipal Warehouse	4,019	4,019	4,019	6,681	7,511	*86.9%*	*12.4%*
Risk Management	4,567	4,567	4,567	7,327	8,240	*80.4%*	*12.5%*
Technology Services	176,684	176,684	176,684	169,408	190,921	*8.1%*	*12.7%*
Traffic Safety Fund	0	0	0	0	0	*0.0%*	*0.0%*
Interest	202,003	31,973	100,000	50,000	50,000	*-50.0%*	*0.0%*
Transfer from General Fund	1,000,000	500,000	500,000	1,000,000	1,000,000	*100.0%*	*0.0%*
TOTAL REVENUES	$2,295,683	$1,626,003	$1,693,673	$2,878,318	$3,089,135	*82.4%*	*7.3%*
TOTAL RESOURCES	$8,276,546	$7,563,034	$4,007,612	$8,497,065	$4,457,852	*11.2%*	*-47.5%*
APPROPRIATIONS							
Operating Expense							
Printer & Plotter Replacement	$10,060	$4,789	$75,000	$239,790	$75,000	*0.0%*	*-68.7%*
PC, Laptop & Tablet Replacement	1,178,253	1,283,024	1,127,694	2,108,640	1,297,652	*15.1%*	*-38.5%*
Servers, Switches, Routers & SAN	379,098	368,794	540,000	2,230,035	1,540,000	*185.2%*	*-30.9%*
Camera Replacement	348,697	233,700	500,000	1,573,859	507,200	*1.4%*	*-67.8%*
RFID Replacement	0	0	143,000	0	143,000	*0.0%*	*100.0%*
Audio Visual Replacements	423,407	53,980	305,000	706,023	305,000	*0.0%*	*-56.8%*
Radio Siren Head Replacements	0	0	0	270,000	90,000	*100.0%*	*-66.7%*
TOTAL OPERATIONS	$2,339,515	$1,944,287	$2,690,694	$7,128,347	$3,957,852	*47.1%*	*-44.5%*
TOTAL APPROPRIATIONS	$2,339,515	$1,944,287	$2,690,694	$7,128,347	$3,957,852	*47.1%*	*-44.5%*
WORKING CAPITAL	$5,937,031	$5,618,747	$1,316,918	$1,368,717	$500,000	*-62.0%*	*-63.5%*

GENERAL OBLIGATION DEBT SERVICE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	Variance Bud to Bud	Variance Est to Bud
UNAPPROPRIATED FUND BALANCE	**$5,548,057**	**$8,116,339**	**$7,917,563**	**$7,352,771**	**$7,180,963**	***-9.3%***	***-2.3%***
Revenues							
Ad Valorem Tax							
Current	$47,980,798	$49,482,912	$51,328,443	$51,591,777	$56,836,832	*10.7%*	*10.2%*
Delinquent	(159,487)	(58,203)	540,956	(200,000)	597,539	*10.5%*	*-398.8%*
Penalty & Interest	174,075	158,297	216,383	133,089	239,016	*10.5%*	*79.6%*
Fund Interest Income	1,243,469	165,124	300,000	300,000	300,000	*0.0%*	*0.0%*
Police Academy Reimbursement	134,574	118,543	115,097	115,097	75,494	*-34.4%*	*-34.4%*
TOTAL REVENUES	$49,373,428	$49,866,673	$52,500,879	$51,939,963	$58,048,880	*10.6%*	*11.8%*
TOTAL RESOURCES	$54,921,485	$57,983,012	$60,418,442	$59,292,734	$65,229,843	*8.0%*	*10.0%*
APPROPRIATIONS							
Bond and Certificates							
Principal	$26,020,000	$28,330,000	$30,710,000	$30,710,000	$33,235,000	*8.2%*	*8.2%*
Interest	16,873,908	18,720,441	18,821,322	18,821,322	20,849,196	*10.8%*	*10.8%*
Transfer to CO's Radio Sys Repl	329,738	0	0	0	0	*0.0%*	*0.0%*
Transfer to Tax Notes Radio Repl, PLL, Phone Sys	997,300	999,100	0	0	0	*0.0%*	*0.0%*
Transfer to Tax Notes NextGen	2,570,450	2,569,200	2,567,700	2,567,700	2,570,700	*0.1%*	*0.1%*
Exchanges Fees & Bond Sale Expense	13,750	11,500	13,500	12,750	13,500	*0.0%*	*5.9%*
Subtotal	$46,805,146	$50,630,241	$52,112,522	$52,111,772	$56,668,396	*8.7%*	*8.7%*
New Debt Projection	0	0	1,565,100	0	2,063,700	*31.9%*	*100.0%*
TOTAL APPROPRIATIONS	$46,805,146	$50,630,241	$53,677,622	$52,111,772	$58,732,096	*9.4%*	*12.7%*
UNAPPROPRIATED FUND BALANCE	$8,116,339	$7,352,771	$6,740,820	$7,180,963	$6,497,747	*-3.6%*	*-9.5%*

WATER & SEWER DEBT SERVICE

	Actual 2019-20	Actual 2020-21	Budget 2021-22	Re-Est 2021-22	Budget 2022-23	*Variance* *Bud to Bud*	*Est to Bud*
WORKING CAPITAL	**$854,652**	**$887,696**	**$896,196**	**$888,061**	**$904,561**	***0.9%***	***1.9%***
Revenues							
Transfer In (W & S Fund)	3,267,700	3,272,000	4,596,777	4,595,277	4,589,350	*-0.2%*	*-0.1%*
Fund Interest Income	36,544	5,365	10,000	20,000	10,000	*0.0%*	*-50.0%*
TOTAL	$3,304,244	$3,277,365	$4,606,777	$4,615,277	$4,599,350	*-0.2%*	*-0.3%*
TOTAL RESOURCES	$4,158,896	$4,165,061	$5,502,973	$5,503,338	$5,503,911	*0.0%*	*0.0%*
APPROPRIATIONS							
Principal	$1,855,000	$1,935,000	$2,945,000	$2,945,000	$3,020,000	*2.5%*	*2.5%*
Interest	1,411,200	1,337,000	1,650,277	1,650,277	1,569,350	*-4.9%*	*-4.9%*
Fees	5,000	5,000	1,500	3,500	1,500	*0.0%*	*-57.1%*
Subtotal	$3,271,200	$3,277,000	$4,596,777	$4,598,777	$4,590,850	*-0.1%*	*-0.2%*
New Debt Projection	0	0	0	0	0	*0.0%*	*0.0%*
TOTAL APPROPRIATIONS	$3,271,200	$3,277,000	$4,596,777	$4,598,777	$4,590,850	*-0.1%*	*-0.2%*
WORKING CAPITAL	$887,696	$888,061	$906,196	$904,561	$913,061	*0.8%*	*0.9%*