Staff ReportBEST Neighborhoods



Subject: Plano ISD Closed Campuses Outreach Meetings – Armstrong Middle School and Forman Elementary School Resident Feedback

Staff: Conor Campbell, Planner Date Prepared: 11/12/2025

Executive Summary

City staff held three listening sessions to gain resident feedback on the future land use of two closed school properties in East Plano – Armstrong Middle School and Forman Elementary School. A total of 72 residents attended these meetings. For the Armstrong property, residents overwhelmingly identified neighborhood amenities as their preferred future use. Approximately 82.5% of respondents expressed a desire for additional greenspace and recreation amenities, including the expansion of Bob Woodruff Park, new sports facilities, or a recreation or community center. Housing is generally not supported on the Armstrong property. Only 17.5% of respondents indicated housing as their preferred use. When asked to select a housing type, single-family detached homes were the most acceptable option, with 48% of residents expressing support or partial support. All other housing types received more than a 75% disapproval rating.

The proposed relocation of Fire Station 3 to the Forman property received positive feedback from residents. Community members expressed an expectation that, once the design of Fire Station 3 is complete, they will have the opportunity to provide input on the remaining portion of the property. Desired uses for the remaining land were similar to those identified for the Armstrong site, with an emphasis on neighborhood-oriented amenities.

Residents also shared concerns that their neighborhood is disproportionately affected by the two school closures, noting that the Armstrong and Forman properties are located within 600 feet of each other. They expressed hope that this concentrated impact will be considered as final decisions are made regarding both properties.

Background

Plano Independent School District (Plano ISD) closed four schools within City limits. As a part of those closures, the City is purchasing three of these properties for redevelopment – Davis Elementary School, Forman Elementary School, and Armstrong Middle School. The City and Plano ISD agreed on a purchase price of \$8,150,000 for the Armstrong property and \$5,375,000 for the Forman property. These amounts were determined from separate appraisal reports obtained by each entity. City staff held six listening session across the community to gather resident input on how these properties should be redeveloped. This report focuses on feedback received for Forman Elementary School and Armstrong Middle School in East Plano, located in the neighborhood northeast of Shiloh Road and 14th Street. Resident feedback and demographic information for the Neighborhood Units (NU) are provided in the appendices.

Methodology

Outreach and Data Collection

Neighborhood Services staff hosted six community meetings at school campuses near the surrounding neighborhoods, with three meetings targeting residents most impacted by the East Plano school closures and three meetings targeting residents most impacted by the closures in Central Plano. Meetings were scheduled during both evening and weekend times to accommodate residents with different schedules.

Meetings were advertised through print media, official City outlets, and City social media. More than 800 mailings were distributed to households surrounding the Armstrong and Forman properties, with additional information provided by large lawn signs placed throughout the neighborhood and at local parks. All printed materials were available in English and Spanish. City communication channels included a dedicated Engage Plano webpage, Plano City News, and the City's Nextdoor and Facebook accounts.

The three East Plano meetings were held at Memorial Elementary School, Meadows Elementary School, and Otto Middle School. Each session followed an "open house" format lasting approximately two hours and featured bilingual informational boards outlining details for all three properties, as well as opportunities for participants to provide feedback on desired uses, general comments, and potential housing types. A Spanish translator was available at all meetings. Identical information and feedback opportunities were provided at each of the three sessions.

Neighborhood Services and Special Projects staff were available to answer any questions. Approximately 30 to 45 minutes into each meeting, City staff facilitated an open discussion to allow attendees to ask questions in a group setting. These discussions were led by the Neighborhood Service Director, the City Real Estate Manager, and the Neighborhood Engagement Manger. Attendance across the three East Plano meetings totaled 72 attendees.

Resident feedback was collected through written comments on posters and whiteboards, which are included in the appendices. One posterboard asked for open feedback on the former school properties and potential future uses (See Appendix C). A second posterboard focused on potential housing types for the Armstrong property, presenting four housing options: single-family detached homes, patio homes, townhomes, and duplexes. Residents placed a dot under the column next to each housing type to indicate their level of support choosing among "I want this," "I am fine with this," or "I don't want this" (See Appendix C).

Data Analysis

Data from each meeting was analyzed using both qualitative and quantitative methods. Immediately following each session, staff prepared field-note-style memoranda to document the overall tone and key sentiments expressed by attendees. After the final meeting, staff compiled all comments into a spreadsheet and quantitatively analyzed both the housing sentiment and the open-ended comments. Comments were only excluded if they were too vague or ambiguous to be interpreted accurately.

Open-ended comments were coded inductively according to the distinct uses described in the respondents' own words. These codes were then internally validated by staff members who were present at the meetings. Based on the respondents' language, the primary categories that emerged included the following: Park, Recreation Center, Senior Center, Sports Facilities, Other Community Uses, and Housing. The Other Community Uses category includes suggestions such as community gardens, wildlife or nature preserves, third spaces¹, and other neighborhood-serving amenities that

¹ "Third spaces," or third places, is a term of art that refers to a space that is neither one's home nor one's workplace. Third spaces provide opportunities for socializing in a casual, spontaneous way. The term is used here because that is the actual language some residents used in their comments.

did not fit into the predefined categories. Comments were also analyzed for the degree of openness to other alternative uses by calculating the share of comments that included more than one distinct land use. This measure helped assess resident's flexibility and the range of options they would consider acceptable.

Desired Uses: Armstrong Property

A total of forty-three (43) comments were received regarding the desired use for the Armstrong property. Most respondents emphasized greenspace and recreation amenities. 62.5% of respondents indicated support for a park, as shown in Figure 1. Other community recommendations included examples such as a "community center," "community garden," "fishing pond," or "community pool."

Housing was mentioned by only 17.5% of the respondents. The comments related to housing primarily focused on affordability, size, and compatibility with the existing neighborhood. Respondents emphasized that any housing should maintain the character of the surrounding area, favor smaller lots to attract homeowners rather than renters, and be integrated with greenspace or recreational amenities, including the existing features at Armstrong such as the football field or tennis courts. To assess residents' openness to alternative uses, staff analyzed comments for the inclusion of more than one distinct use. This analysis found that 52.5% of comments mentioned multiple uses, reflecting the high level of openness to alternatives.

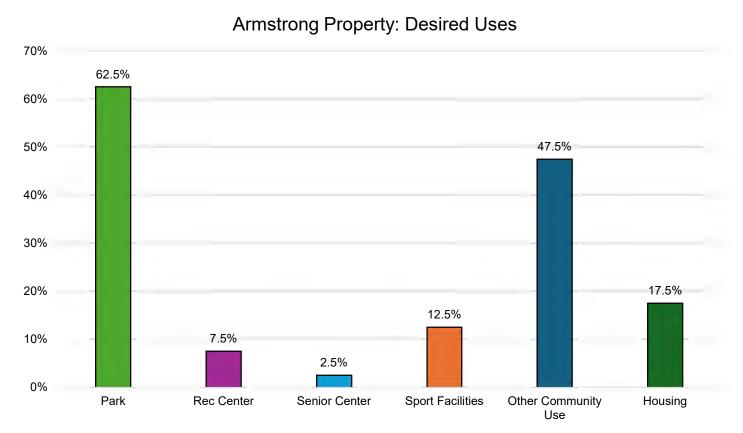


Figure 1: Armstrong Property Desired Use Response Chart

Desired Uses: Forman Property

In the 2025 Bond Referendum, Proposition D included funding for the design and land acquisition for the replacement of Fire Station 3, located at the southwest corner of Shiloh Road and Sherrye Drive. The Forman property has been identified as the future site for the new Fire Station 3. Because the station's design is still in process, feedback on other potential uses of the property was limited.

Overall, residents expressed strong support for the new fire station. Other suggested uses were consistent with those proposed for the Armstrong property, including parks and community centers.

Housing Sentiment: Armstrong Property

Staff requested feedback on four potential housing types for the Armstrong Middle School property if the property was sold for development: (1) single-detached family housing, (2) patio homes, (3) townhomes, and (4) duplexes (See Appendix C). Overall, resident feedback indicates limited support for housing of any type, as seen in Figure 2. Single-family detached homes received the highest level of support, with 48% of respondents either favoring or somewhat approving of this type of development. The remaining three housing types, including: patio homes (79%), townhomes (86%), and duplexes (88%) received overwhelming disapproval by the respondents.

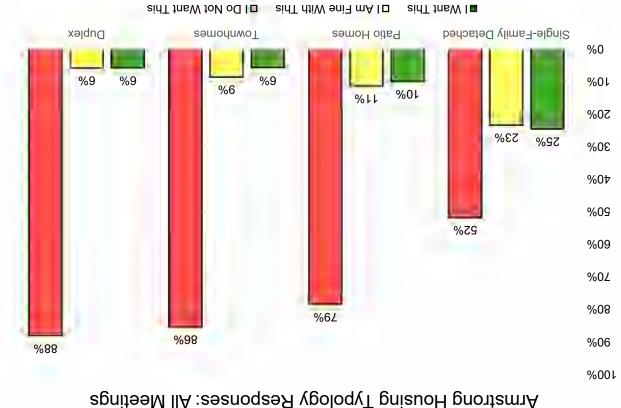


Figure 2: Armstrong Property Housing Typology Response Chart – All Meetings

Figure 3 highlights the responses regarding housing types from the East Plano meetings. Although there is some expected variation, the overall sentiment remains the same: housing development is generally not supported. Single-family detached homes received slightly higher support, with 53% of respondents either wanting or somewhat approving of single-family detached housing. The remaining housing types received very strong disapproval ratings from the respondents. When residents must decide between different housing types, single-family detached is the preferred housing type.

Armstrong Housing Typology Response: East Plano Meetings Only

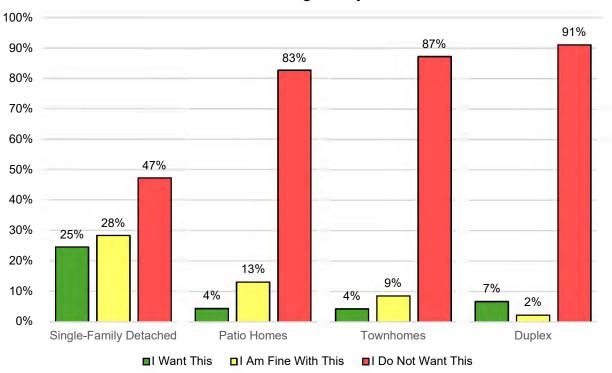


Figure 3: Armstrong Property Housing Typology Response Chart – East Plano Meetings

These results align with the preference in the desired use feedback. The desired uses are focused on neighborhood amenities. When residents must decide between different housing types, single-family detached is the preferred housing type. Given the desired use comments around housing, those that did express support for housing primarily expressed support for some form of single-family detached homes or patio homes.

Overall Sentiment

There is a general sense of loss in the neighborhood surrounding the closure of both Armstrong Middle School and Forman Elementary School. Many residents expressed mistrust in the City's engagement process, citing the perception that resident feedback was not fully considered during Plano ISD's decision process. This distrust continues through the City's community outreach effort as it is in-process to purchase the properties. Maintaining an open and transparent dialogue with residents will be critical to sustaining trust developed through the outreach process. Residents also expect additional opportunities to provide input on the Forman site once the design of Fire Station 3 is finalized.

It is also important to note that this neighborhood was affected by two school closures in close proximity. The Armstrong and Forman properties are located within 600 feet of each other at the closest point and both located on Timberline Drive. Residents indicated that the combined impact of these closures placed a disproportionate burden on their neighborhood and this impact should be considered in decisions regarding the future use of these properties.

Appendix A Neighborhood Unit Demographic Information Neighborhood Unit 61 and Neighborhood Unit 62

2023 American Community Survey Attribute	NU 61 - Armstrong & Forman West Amount	NU 62 - Armstrong & Forman East Amount*	
	Amount	Amount	
Total Population	7275	6731	
Total Number of Households	2283	2081	
Median Household Income (Dollars)	152769	109367	
Poverty			
Population below poverty	25.50%	11.40%	
Median Age (in years)	35.8	30.8	
Age Distribution			
Under 5 years	5.59%	6.30%	
5 to 9 years	9.18%	8.30%	
10 to 14 years	7.40%	6.70%	
15 to 19 years	8.26%	9.10%	
20 to 24 years	8.00%	10.00%	
25 to 34 years	14.00%	13.80%	
35 to 44 years	15.20%	21.10%	
45 to 54 years	8.70%	12.10%	
55 to 64 years	14.40%	7.16%	
Over 64 years	9.30%	5.43%	
Parental Presence (children under 18 years)			
Households with children	12.12%	15.03%	
Race and Ethnicity	-		
African American or Black	6.84%	7.60%	
American Indian Alaska Native	0.17%	0.00%	
Asian	2.07%	19.40%	
Native Hawaiian Other Pacific Islander	0.00%	0.00%	
Some other Race	3.09%	0.30%	
White	39.71%	24.50%	
Hispanic of any race	49.90%	45.00%	
Hispanic, two or more races	1.27%	3.10%	
Household Tenure			
Owner Occupied Housing	57.07%	40.60%	
Renter Occupied Housing	42.93%	59.40%	

^{*}Neighborhood Unit 62 contains the Armstrong and Forman properties

2023 American Community Survey Attribute	NU 61 - Armstrong & Forman West Amount	NU 62 - Armstrong & Forman East Amount*	
Mobility (Residence 1 year ago)			
Same house (2022)	92.00%	80.20%	
Different house, same county (2022)	5.12%	8.60%	
Different house, same state (2022)	1.48%	6.00%	
Different house, different state (2022)	1.33%	4.10%	
Different house, different nation (2022)	0.00%	1.00%	
Language Spoken at Home			
Speak only English at home	49.90%	43.14%	
Speak Spanish at home	45.15%	37.13%	
Speak Other Languages at home	4.95%	19.73%	
Educational Attainment			
People age 25 years and over			
No high school diploma	21.74%	6.51%	
High School diploma/GED	6.70%	23.30%	
Some college, no degree	20.29%	13.12%	
Associates Degree	8.02%	10.80%	
Bachelor's Degree	18.08%	19.78%	
Graduate/Professional degree	9.03%	16.51%	

^{*}Neighborhood Unit 62 contains the Armstrong and Forman properties

Appendix B Cumulative Feedback – Armstrong Property

Date Received	Desired Uses	Comment
9/27/2025		No Apartments
9/27/2025	Park	Park/Outside sports area
9/27/2025	Park	Extend Bob Woodruff Park
9/27/2025		No Apartments
9/27/2025		Do something with the creek!
9/27/2025		Clean up creek!
9/27/2025		No housing!
9/27/2025	Park	Trail access
9/27/2025	Park; Sport Facilities	Keep tennis/ball court. New Public playground and park!
		Community park, outdoor sports area, park, recreation center, no
9/27/2025	Park; Other Community Use	apartments/townhomes, duplexes
		No Gated Community; we want public unobstructed access to Bob Woodruff
9/27/2025	Park; Other Community Use	for people who live south of Timberline
9/27/2025	Park; Sports Facility	City should resurface tennis courtsm allow pickleball; new public playground
		I want a park for the kids - split into 5 different schoolsand they don't have a
9/27/2025	Park	space to come together anymore
		W/ Forman and Armstrong closing, kids have been sent to different schools -
		feels like the community has been split up. Whether it is Forman or Armstron, some sort of park would be nice because I just want wants best
9/27/2025	Park; Other Community Use	for them, a safe space to be together
9/27/2025	Park	Keep Armstrong a Park
9/27/2025	Park; Other Community Use	Make a park, community pool, playground, skate park, pond
0/21/2020	ram, other community coc	My apartments were sold and now I have nowhere to live. I love living in
9/27/2025	Housing	Plano and would like to see more multifamily options that are affordable
		No housing preferred; please clean up the creek; a community center or
		montessori day care coupled with baseball/soccer/football field with shade
9/27/2025	Park; Sports Facility; Other Community Use	and picnic tables or Park with splash pad, picnic tables, benches, shade
3/2//2020	rank, opons radiity, other dominantly dae	Community garden, park playground, keep track, open field and playground
10/8/2025	Park; Other Community Use	equipment,
10/8/2025	Park; Rec Center; Other Community Use	Park, garden, farm, rancch, community center, rec center
10/8/2025	Park	Nature preseve
10/8/2025	Park	Nature preseve
10/8/2025	Park	Park
10/8/2025	Housing	Afordable housing
10/8/2025	Housing	Affordable Section 8 housing
10/8/2025	Other Community Use	Trader Joes
.0,0,2020	State: Community Coo	

10/8/2025 10/8/2025	Park; Sports Facilities Housing	Park/Playground/Pavillion for family groups/pickleball Single Family Homes for sale to individuals, not a single-entity
10/8/2025 10/8/2025 10/8/2025	Park Sport Facilities Sport Facilities; Other Community Use	Park/Playground/Pavillion for family groups - No apartments - No section 8! Keep or upgrade the Armstrong football field Leave the football/scocer field for the community Park for the children, no apartments, no townhomes I want to see
10/8/2025	Park	park/recreation at Armstrong
10/8/2025	Sport Facilities; Housing	Half housing, half open rec like tennis courts, pickleball, soccer field
10/11/2025	Park; Other Community Use; Sports Facilities	Community park, splash pad, areas to play sports
10/11/2025	Park; Other Community Use; Sports Facilities	Community park, splash pad, areas to play sports (seconded by resident) Okay for single family housing, but keep area by the creek a football field -
10/11/2025	Sport Facilities	incorporate into Woodruff
10/11/2025	Other Community Use	How about a community garden
10/11/2025	Park; Other Community Use	No apartments or rowhouses, park and rec facilities preferred; community garden is acceptable
10/11/2025	Park; Sports Facilities; Other Community Use	Community park, tennis courts, basketball courts
10/11/2025	Rec Center; Sports Facility; Other Community Use	We want a rec center or a community center; no housing; keep the football field for kids or families have a place to go ikick the ball around; we love our neighborhood; or a science building studying insects or biology around us in this area in Plano; community gard in the football field area; no high rise buildings, no McMansion; any houses should be approriate sizes that fit the neighborhood aesthetically!; pocket praire areas - encourage restoration/replanting of native plants
10/11/2025	Other Community Use	I want a community garden because it helps the air and the community
10/11/2020	Caron Community Coc	I would like to see the track on the north side stay. Then on the southside, I would like to see smaller lot, smaller patio homes and more of them. Café
10/4/2025	Sports Facilities; Other Community Use; Housing	and pubs facing the creek
10/4/2025	Sports Facilities; Housing	Keep the track, small detached lots
10/16/2025	Rec Center; Sports Facility; Senior Center; Other Community Use	center, community place where families can do things together No housing - we want green space to be prioritiezed - fishing pond,
10/16/2025	Other Community Use; Park; Sports Facilities	neighborhood swimming pool, nature wildlife preserve, access for kids, tennis courts, basketball court, and football field

Appendix C Scanned Resident Feedback from Meetings

Armstrong: How do you feel about each type of housing? Armstrong: ¿Qué opinas sobre cada tipo de vivienda?

	I WANT THIS QUIERO ESTO	I'M FINE WITH THIS ESTOY BIEN CON ESTO	I DON'T WANT THIS NO QUIERO ESTO
SINGLE-FAMILY DETACHED/UNIFAMILIAR SEPARADA			Do NETwant any housing!
PATIO HOMES/CASAS CON PATIO			NO!
TOWNHOMES/ CASAS ADOSADAS			NO!
DUPLEXES/DÚPLEX			





Armstrong: How should this property be developed? Armstrong: ¿Cómo se debe desarrollar esta propiedad?

Community Park
Outdoor sports area

Extend Bob Woodruft park-Yes!

No agantments / Townhouses/dyslex

Recreation center





Armstrong: How should this property be developed? Armstrong: ¿Cómo se debe desarrollar esta propiedad?

For Armstrong Property * NO howsing packeted! * Please - clean up Creek & make it look NICE! * A community center or Montessori day Carl Would be great - Coupled with: 1) Constinued Baseball/socros/ boot ball field "in exhisting location with Shade/ Pierick tables/ benches added. - This is use quite

1) Park for Children with surrounding Community

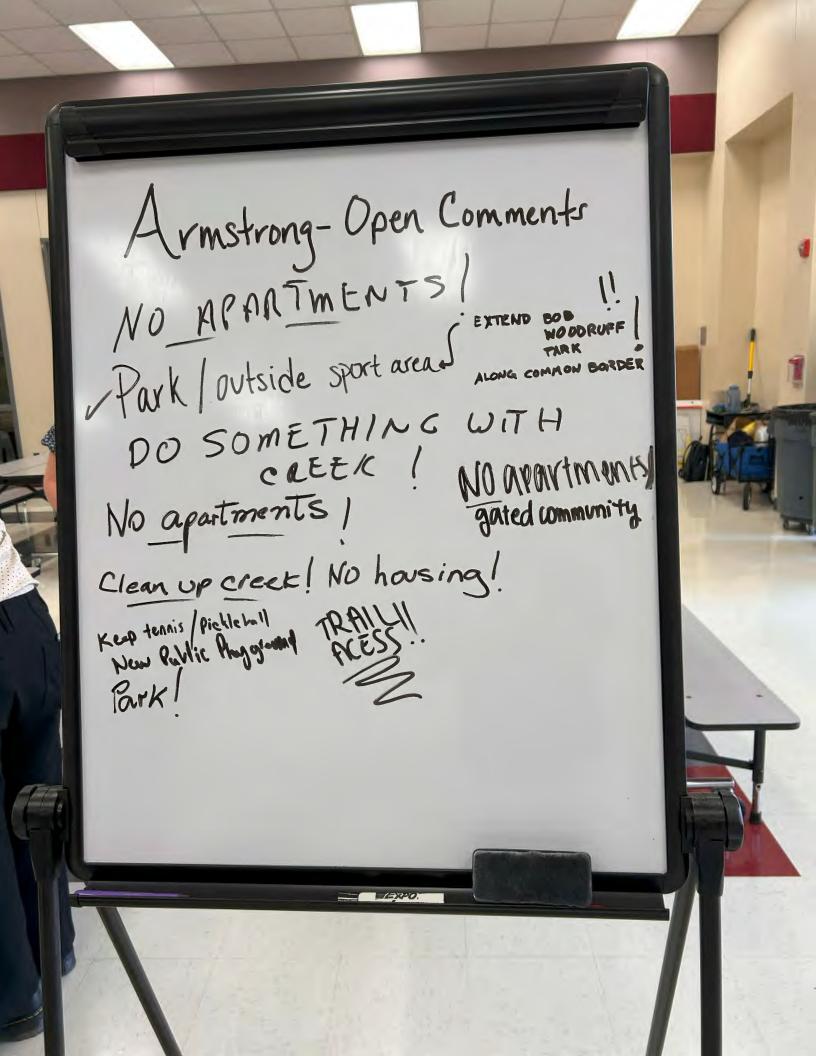
Splash pad - picnisk in the fill must to the

tables, benches, Shade. alley at 18th 2) Pack for Children with tables, benches, Shade. 3) A right town lane is needed Cindy Adams - I would buther lave to be involved in burther Tat Sheloh + Timber Sine Dr. The traffic can be busyst does not bed sabe to turn brown Shelah onto Timberline Dr. Steps-218-213-5664 truthacts@yahoo.com

4) Keep the tredine (ppinacy) for the home on the west side of the creek where the alley is between blossom trail to Timberlime Dr. Do NOT poute public access/walkways to this area as it would disrept the peace & primacy these bolks Paid Dos in the purchase of their homes! THENK YOU!







CITY TO KEE? ?

RESURFACE TENNIS

COURTS. ALLOW

PICKLEBALL

NEW PLRYGROUND

heep Armstrong as a Parth W/ Forman & Armstrong closing, kids have been sent to several different Schools -almost feels like the community has been Split up.

some sort of park would be nice because 1 just want what's best for them- a safe space when they can be rogether

WE WANT PUBLIC UNOBSTRUCTED
ACESS TO BOBWODRUFF

FOR PEOPLE WHO LIVE SOUTH OF TIMBERLINE

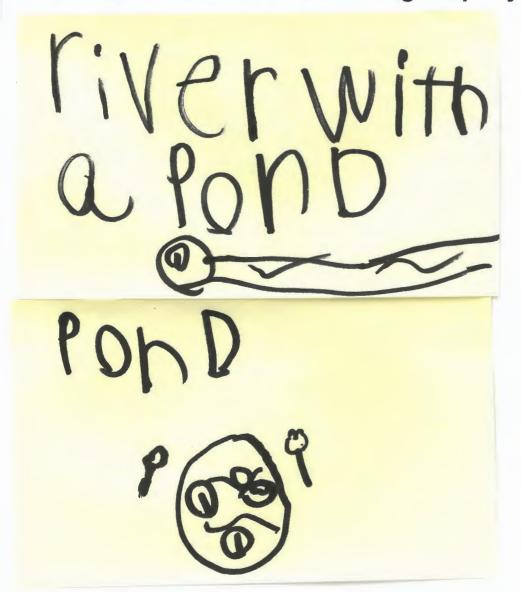
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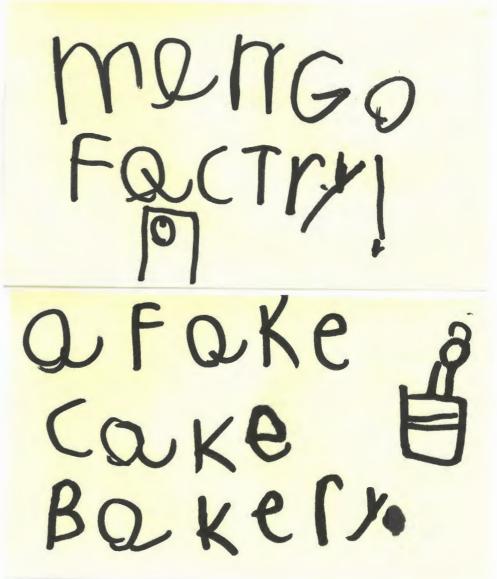
We want a park for the kids - split to 5 de ferent Schools and they don't crave a space to Come together anymore

Hola

Solamente me gustaria hacer Una pregunta. Por que destruir una institucion tan Noble como una Escuela queda muchos bene-Ficios a la comunidad

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Builla skate Park. Build a park.

- swing set

- slide

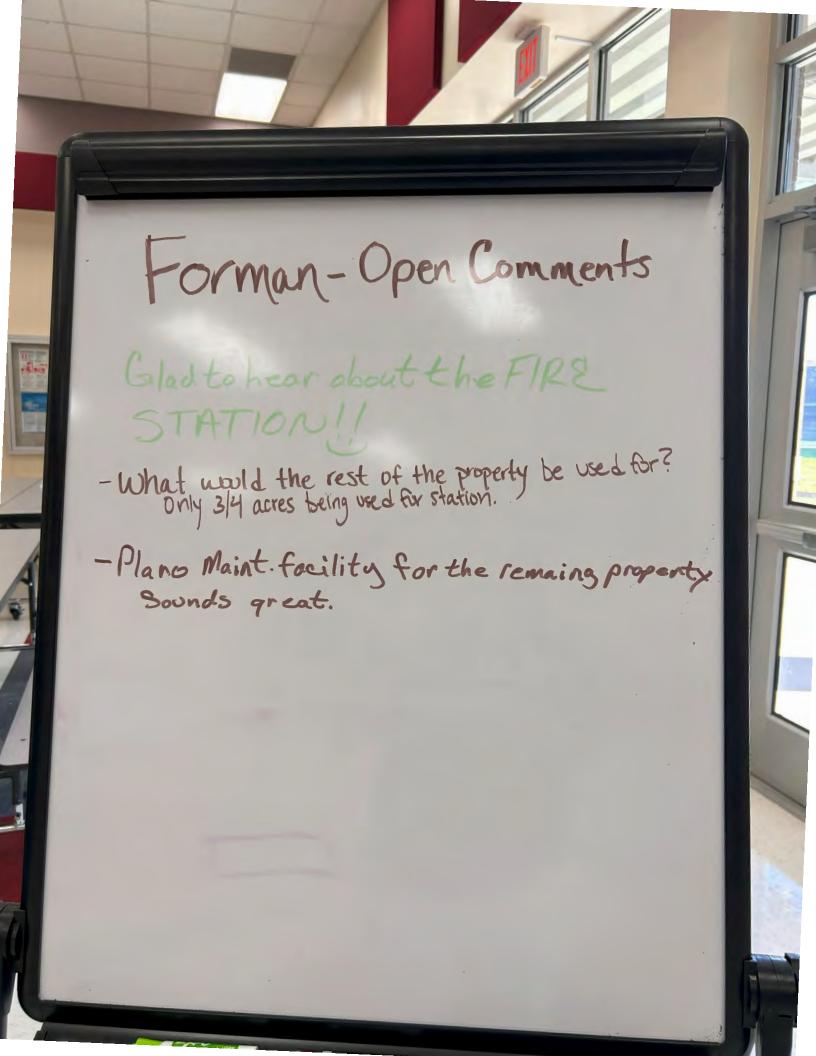
- monkey bars

- rore climbing

- spash rad

Build a rec senter

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what is the white contingency your for if the next bond election does not fond the Fire Chalian?

My apartments
were sold and I
am now having to
am now having to
And and a new
place to live. I love
living in Places and
would like to see
wore mutifumly
options that are
affordable

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Armstrong: How should this property be developed? Armstrong: ¿Cómo se debe desarrollar esta propiedad?

Park playground - Keep track
Park playground need open field
a playground equip.

Park Playground (1 agree)

Garden form ranch

Community ctr 1

rec center * (I agree) notive recove Affordable Howing
park Affordable Section & housing A Park/Playground/w parillion for & family groups/pickel BALL CENTER Single Family Homes for sale to INDIVIDUALS, NOT any single entity HARK/Play GROUND - MAVILLION FOR FAMILY *Gatherings/NO APARTMENTS





the Armstrong foot ball field

*Parques parel LOS niños.

* NO Agortamentos.

* NO Town House.

Leave the Football/ Isoccer field for the Community I want to see park/recreation at armstrong

Half Houses

Half open rec

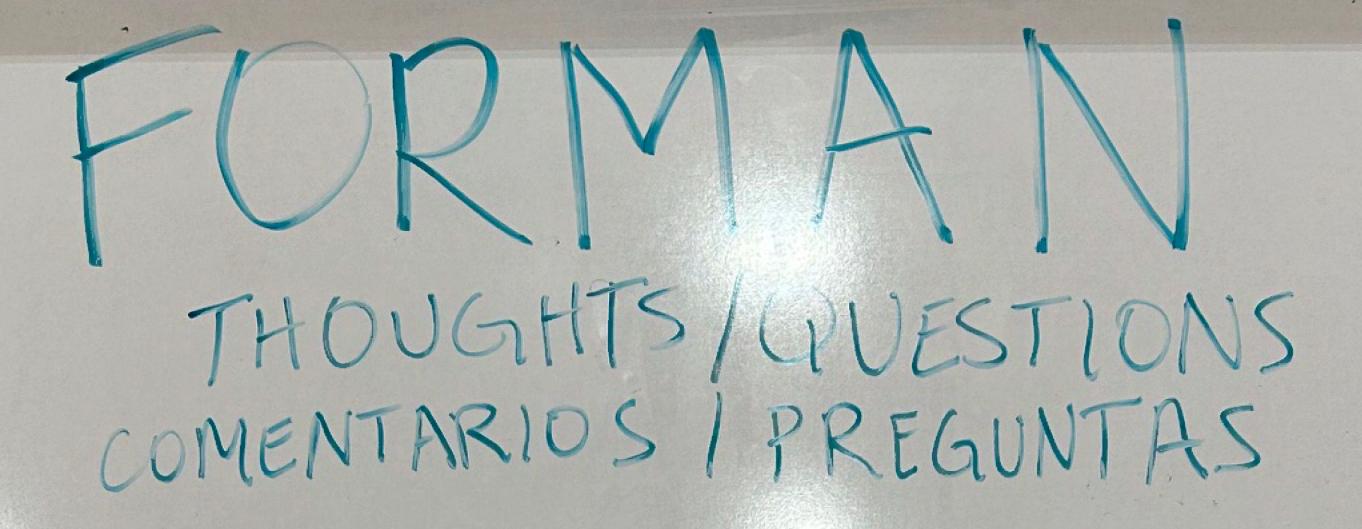
space like

tennis courts, pickle

brall courts, soccer field

-help houses xell?

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We welcome a fire station in our neighborhood! This!

Long term, it would be best retain this land to consolidate elements, the tenture

On the remaining Forman Property, I would like to See either additional multifamily housing Caparaments) or a recreation or Senior Center. this

Armstrong: How do you feel about each type of housing? Armstrong: ¿Qué opinas sobre cada tipo de vivienda?

DON'T WANT THIS I'M FINE WITH THIS I WANT THIS **NO QUIERO ESTO ESTOY BIEN CON ESTO QUIERO ESTO** SINGLE-FAMILY DETACHED/UNIFAMILIAR SEPARADA PATIO HOMES/CASAS CON PATIO TOWNHOMES/ CASAS ADOSADAS **DUPLEXES/DÚPLEX**





Armstrong: How should this property be developed? Armstrong: ¿Cómo se debe desarrollar esta propiedad?

A rec center it helps the ain and the community
or a community thelps the ain and the community.

A No housing!—AGREE 1000

** Heep the football AGREE

Rids or familes
a place to 90
thick a Ball

around

A science Building

Studing insects or

Biology or the M Nature

around us, or inthes

AREA in Plano

Community garden the REEP

Community ga

Community garden NO KEEP THE FOOTPUT area. GARDENERE GARDENERE

No high rise buildings, no McMansions — any houses should be appropriate sizes that fit the neighborhood aesthetically!

Pocket prairie areasencourage restoration/ replanting of native plants Community center Senior center





Armstrong: How do you feel about each type of housing? Armstrong: ¿Qué opinas sobre cada tipo de vivienda?

I DON'T WANT THIS I'M FINE WITH THIS I WANT THIS **QUIERO ESTO ESTOY BIEN CON ESTO NO QUIERO ESTO** SINGLE-FAMILY DETACHED/UNIFAMILIAR SEPARADA PATIO HOMES/CASAS CON PATIO TOWNHOMES/ CASAS ADOSADAS **DUPLEXES/DÚPLEX**





PEABLE

Armstrong: Open Comments

- . Community Park | Splash Pad . Area to play sports
- area PLEASE keep as recreational area or playgrand

 R second this

- OK for single family rousing where the school was hard please not on the area by the creek,

Also this football field - incorporate this
into woodruft Park!

* how about a community garden ??!

- O NO APARTMENTS OF ROWHOUSES! PARK FREC.
 FACILITIES PREFERRED; COMMUNITY GARDEN IS ACCEPTABLE
- O NEED TO MAINTAIN PROPERTY WHILE A DECISION IS BEING MINDE ON FUTURE USE OF PROPERTY
- . community park, termis rowts, bostatball worts

Forman: Open Comments

Community Center behind potential Fire Station.

Who will maintain the property for 6 years

Cu hile weiting for fire station to be built?
I AGREE WI THIS Will we have to look at that ugly construction feace for 6 years?

* Can we plant trees on the open area behind the fire station? i.e. - a mini-park

* Please maintain the trees currently on the property - there are many beautiful older ones Public access for remaining land

Armstrong: How should this property be developed? Armstrong: ¿Cómo se debe desarrollar esta propiedad?

* A community Rec center Keep the footbull avea!!!

* A maybe a center to learn about Gardening

- OR have lessons (paid lessons!) like a senior center does

- A community place where families can may do things

tegether or a pickle ball area?

- No houses ect!

- A senior center For the EAST SIDE!

*No housing -> we want green space to be prioritized

(less concrete!)

- fishing pand

- heighborhood swimming pool

- heighborhood swimming pool

- maybe wantature/wildlite

- maybe waters, preserve

- space accessible for kids

* people, especially kids, use fennis Courts, basketball court, & football Laduits use on the weekend





Armstrong: How do you feel about each type of housing? Armstrong: ¿Qué opinas sobre cada tipo de vivienda?

I WANT THIS I'M FINE WITH THIS I DON'T WANT THIS **QUIERO ESTO ESTOY BIEN CON ESTO NO QUIERO ESTO** SINGLE-FAMILY DETACHED/UNIFAMILIAR SEPARADA PATIO HOMES/CASAS CON PATIO TOWNHOMES/ CASAS ADOSADAS **DUPLEXES/DÚPLEX**





Armstrong: How do you feel about each type of housing? Armstrong: ¿Qué opinas sobre cada tipo de vivienda?

I WANT THIS I'M FINE WITH THIS **DON'T WANT THIS ESTOY BIEN CON ESTO QUIERO ESTO NO QUIERO ESTO** SINGLE-FAMILY DETACHED/UNIFAMILIAR SEPARADA PATIO HOMES/CASAS CON PATIO TOWNHOMES/ CASAS ADOSADAS **DUPLEXES/DÚPLEX**



