

COMBINED OPERATING BUDGET

| | Actuals 2017-18 | Actuals 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| BEGINNING BALANCES | | | | | | | |
| Operating Funds: | | | | | | | |
| General Fund | \$51,635,123 | \$52,213,524 | \$42,612,028 | \$58,680,053 | \$37,366,924 | -12.3% | -36.3% |
| Water & Sewer Fund | 23,418,929 | 35,236,651 | 25,592,177 | 39,267,803 | 34,872,841 | 36.3% | -11.2% |
| Sustainability & Env. Svc. Fund | 5,268,641 | 3,976,958 | 2,532,892 | 2,897,664 | 1,911,272 | -24.5% | -34.0% |
| Convention & Tourism Fund | 5,172,619 | 5,712,873 | 4,819,395 | 8,565,919 | 5,226,210 | 8.4% | -39.0% |
| Municipal Drainage Utility Fund | 4,228,637 | 4,641,134 | 3,376,389 | 5,237,675 | 4,202,884 | 24.5% | -19.8% |
| Recreation Revolving Fund | 1,221,118 | 1,174,933 | 761,619 | 898,714 | 563,275 | -26.0% | -37.3% |
| Municipal Golf Course Fund | (6,657) | (38,430) | (111,858) | 161 | 72,861 | -165.1% | 45155.3% |
| PTV Fund | 1,738,793 | 1,880,193 | 1,166,861 | 2,163,172 | 1,197,629 | 2.6% | -44.6% |
| TOTAL OPERATING FUNDS | \$92,677,203 | \$104,797,836 | \$80,749,503 | \$117,711,161 | \$85,413,896 | 5.8% | -27.4% |
| Debt Service Funds: | | | | | | | |
| General Obligation | \$4,440,933 | \$6,571,577 | \$5,261,612 | \$5,548,057 | \$7,132,635 | 35.6% | 28.6% |
| Water & Sewer Debt | 805,916 | 822,101 | 832,101 | 854,652 | 872,952 | 4.9% | 2.1% |
| TOTAL DEBT SERVICE FUNDS | \$5,246,849 | \$7,393,678 | \$6,093,712 | \$6,402,709 | \$8,005,587 | 31.4% | 25.0% |
| TOTAL BEGINNING BALANCES | \$97,924,052 | \$112,191,514 | \$86,843,216 | \$124,113,870 | \$93,419,483 | 7.6% | -24.7% |
| REVENUES & TRANSFERS IN | | | | | | | |
| Operating Funds: | | | | | | | |
| General Fund | \$300,147,696 | \$319,313,071 | \$314,512,227 | \$303,057,811 | \$312,860,849 | -0.5% | 3.2% |
| Water & Sewer Fund | 169,018,937 | 166,530,740 | 171,813,253 | 174,142,524 | 177,909,931 | 3.5% | 2.2% |
| Sustainability & Env. Svc. Fund | 26,788,460 | 28,235,313 | 27,229,342 | 28,019,596 | 29,140,872 | 7.0% | 4.0% |
| Convention & Tourism Fund | 11,979,284 | 15,147,743 | 14,519,628 | 10,715,850 | 12,588,319 | -13.3% | 17.5% |
| Municipal Drainage Utility Fund | 7,657,009 | 7,723,369 | 7,675,719 | 7,981,960 | 9,943,307 | 29.5% | 24.6% |
| HUD Grant Fund | 1,731,558 | 1,852,123 | 1,974,824 | 2,158,478 | 2,362,989 | 19.7% | 9.5% |
| Recreation Revolving Fund | 3,756,306 | 4,199,989 | 4,337,321 | 1,933,789 | 2,187,935 | -49.6% | 13.1% |
| Municipal Golf Course Fund | 977,664 | 919,609 | 1,086,532 | 1,028,033 | 1,030,578 | -5.1% | 0.2% |
| PTV Fund | 1,251,530 | 1,283,838 | 1,194,381 | 933,709 | 902,049 | -24.5% | -3.4% |
| TOTAL OPERATING FUNDS | \$523,308,444 | \$545,205,795 | \$544,343,227 | \$529,971,750 | \$548,926,829 | 0.8% | 3.6% |
| Debt Service Funds: | | | | | | | |
| General Obligation | \$45,545,947 | \$47,188,836 | \$49,426,477 | \$48,387,974 | \$50,290,295 | 1.7% | 3.9% |
| Water & Sewer Debt | 1,842,626 | 3,308,621 | 3,277,700 | 3,286,000 | 3,748,000 | 14.3% | 14.1% |
| TOTAL DEBT SERVICE FUNDS | \$47,388,573 | \$50,497,457 | \$52,704,177 | \$51,673,974 | \$54,038,295 | 2.5% | 4.6% |
| TOTAL REVENUE & TRANSFERS IN | \$570,697,017 | \$595,703,252 | \$597,047,404 | \$581,645,724 | \$602,965,124 | 1.0% | 3.7% |
| Less: Interfund Transfers | 21,493,217 | 21,204,854 | 22,265,023 | 22,602,219 | 21,509,519 | -3.4% | -4.8% |
| NET BUDGET REVENUE | \$549,203,800 | \$574,498,398 | \$574,782,381 | \$559,043,505 | \$581,455,605 | 1.2% | 4.0% |
| TOTAL AVAILABLE FUNDS | \$647,127,852 | \$686,689,912 | \$661,625,597 | \$683,157,375 | \$674,875,088 | 2.0% | -1.2% |
| APPROPRIATIONS & TRANSFERS OUT | | | | | | | |
| Operations: | | | | | | | |
| General Fund | \$299,569,295 | \$312,846,542 | \$333,973,522 | \$324,370,940 | \$327,736,332 | -1.9% | 1.0% |
| Water & Sewer Fund | 157,201,215 | 162,499,588 | 176,001,801 | 178,537,487 | 181,491,110 | 3.1% | 1.7% |
| Sustainability & Env. Svc. Fund | 28,080,143 | 29,314,607 | 29,067,696 | 29,005,988 | 30,143,426 | 3.7% | 3.9% |
| Convention & Tourism Fund | 11,439,030 | 12,294,697 | 15,403,190 | 14,055,559 | 13,620,890 | -11.6% | -3.1% |
| Municipal Drainage Utility Fund | 7,244,512 | 7,126,828 | 8,040,984 | 7,733,558 | 10,056,067 | 25.1% | 30.0% |
| HUD Grant Fund | 1,731,558 | 1,852,123 | 1,974,824 | 2,158,478 | 2,362,989 | 19.7% | 9.5% |
| Recreation Revolving Fund | 3,802,491 | 4,476,206 | 4,459,164 | 2,269,228 | 2,459,003 | -44.9% | 8.4% |
| Municipal Golf Course Fund | 1,009,438 | 881,017 | 964,960 | 955,333 | 1,008,595 | 4.5% | 5.6% |
| PTV Fund | 1,110,130 | 1,000,859 | 1,846,929 | 1,899,252 | 1,788,496 | -3.2% | -5.8% |
| TOTAL OPERATIONS | \$511,187,812 | \$532,292,467 | \$571,733,070 | \$560,985,823 | \$570,666,908 | -0.2% | 1.7% |
| Debt Service Funds: | | | | | | | |
| General Obligation | \$43,415,303 | \$48,212,356 | \$48,643,108 | \$46,803,396 | \$52,234,901 | 7.4% | 11.6% |
| Water & Sewer Debt | 1,826,442 | 3,276,070 | 3,267,700 | 3,267,700 | 3,739,500 | 14.4% | 14.4% |
| TOTAL DEBT SERVICE FUNDS | \$45,241,745 | \$51,488,426 | \$51,910,808 | \$50,071,096 | \$55,974,401 | 7.8% | 11.8% |
| TOTAL APPROPRIATIONS & TRANSFERS OUT | \$556,429,557 | \$583,780,893 | \$623,643,879 | \$611,056,919 | \$626,641,309 | 0.5% | 2.6% |
| Less: Interfund Transfers | 21,493,217 | 21,204,854 | 22,265,023 | 22,602,219 | 21,509,519 | -3.4% | -4.8% |
| NET BUDGET APPROPRIATIONS | \$534,936,340 | \$562,576,039 | \$601,378,855 | \$588,454,700 | \$605,131,789 | 0.6% | 2.8% |

ENDING BALANCES**Operating Funds:**

| | | | | | | | |
|---------------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|--------------|---------------|
| General Fund | \$52,213,524 | \$58,680,053 | \$23,150,733 | \$37,366,924 | \$22,491,441 | -2.8% | -39.8% |
| Water & Sewer Fund | 35,236,651 | 39,267,803 | 21,403,629 | 34,872,841 | 31,291,662 | 46.2% | -10.3% |
| Sustainability & Env. Svc. Fund | 3,976,958 | 2,897,664 | 694,538 | 1,911,272 | 908,717 | 30.8% | -52.5% |
| Convention & Tourism Fund | 5,712,873 | 8,565,919 | 3,935,833 | 5,226,210 | 4,193,639 | 6.6% | -19.8% |
| Municipal Drainage Utility Fund | 4,641,134 | 5,237,675 | 3,011,124 | 5,486,077 | 4,090,125 | 35.8% | -25.4% |
| Recreation Revolving Fund | 1,174,933 | 898,714 | 639,776 | 563,275 | 292,206 | -54.3% | -48.1% |
| Municipal Golf Course Fund | (38,430) | 161 | 9,715 | 72,861 | 94,845 | 876.3% | 30.2% |
| PTV Fund | 1,880,193 | 2,163,172 | 514,313 | 1,197,629 | 311,182 | -39.5% | -74.0% |
| TOTAL OPERATING FUNDS | \$104,797,836 | \$117,711,161 | \$53,359,660 | \$86,697,089 | \$63,673,817 | 19.3% | -26.6% |

Debt Service Funds:

| | | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|---------------|
| General Obligation | \$6,571,577 | \$5,548,057 | \$6,044,980 | \$7,132,635 | \$5,188,030 | -14.2% | -27.3% |
| Water & Sewer Debt | 822,101 | 854,652 | 842,101 | 872,952 | 881,452 | 4.7% | 1.0% |
| TOTAL DEBT SERVICE FUNDS | \$7,393,678 | \$6,402,709 | \$6,887,081 | \$8,005,587 | \$6,069,482 | -11.9% | -24.2% |
| TOTAL ENDING BALANCES | \$112,191,514 | \$124,113,870 | \$60,246,741 | \$94,702,676 | \$69,743,299 | 15.8% | -26.4% |
| TOTAL APPROPRIATIONS & ENDING BALANCES | \$647,127,854 | \$686,689,909 | \$661,625,597 | \$683,157,376 | \$674,875,088 | 2.0% | -1.2% |

GENERAL FUND

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| UNAPPROPRIATED FUND | | | | | | | |
| BALANCE | \$51,635,123 | \$52,213,524 | \$42,612,028 | \$53,423,541 | \$37,366,924 | -12.3% | -36.3% |
| Encumbrance Adjustment | | | | 5,256,512 | | | |
| Revenues | | | | | | | |
| Taxes | \$220,989,088 | \$234,812,567 | \$235,869,298 | \$230,957,825 | \$238,149,738 | 1.0% | 3.1% |
| Franchise Fees | 24,354,134 | 23,330,387 | 21,197,461 | 21,021,330 | 20,943,405 | -1.2% | -0.4% |
| Fines & Forfeits | 6,304,020 | 6,480,503 | 6,120,395 | 4,422,069 | 5,202,336 | -15.0% | 17.6% |
| Miscellaneous Revenue | 2,693,535 | 5,501,534 | 3,339,852 | 3,830,311 | 3,666,910 | 9.8% | -4.3% |
| Licenses & Permits | 9,521,069 | 8,794,102 | 9,378,993 | 7,752,744 | 8,619,791 | -8.1% | 11.2% |
| Charges for Services | 13,765,830 | 17,684,251 | 14,808,376 | 11,188,697 | 12,823,736 | -13.4% | 14.6% |
| Intergovernmental Revenue | 1,526,803 | 2,004,873 | 2,032,830 | 1,532,616 | 2,195,415 | 8.0% | 43.2% |
| Subtotal Revenues | \$279,154,479 | \$298,608,217 | \$292,747,204 | \$280,705,592 | \$291,601,330 | -0.4% | 3.9% |
| Intragovernmental Transfers | 20,993,217 | 20,704,854 | 21,765,023 | 22,352,219 | 21,259,519 | -2.3% | -4.9% |
| TOTAL REVENUES & TRANSFERS | \$300,147,696 | \$319,313,071 | \$314,512,227 | \$303,057,811 | \$312,860,849 | -0.5% | 3.2% |
| TOTAL RESOURCES | \$351,782,819 | \$371,526,595 | \$357,124,255 | \$361,737,864 | \$350,227,773 | -1.9% | -3.2% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$196,353,984 | \$205,714,437 | \$214,185,843 | \$210,673,353 | \$213,207,641 | -0.5% | 1.2% |
| Materials & Supplies | 8,160,681 | 9,274,730 | 9,686,881 | 10,247,946 | 9,314,311 | -3.8% | -9.1% |
| Contractual | 53,608,384 | 52,984,259 | 59,647,424 | 57,152,669 | 56,983,490 | -4.5% | -0.3% |
| Community Services Agencies | 550,000 | 562,780 | 569,400 | 569,400 | 570,380 | 0.2% | 0.2% |
| Sundry | 1,162,170 | 1,553,708 | 1,456,900 | 1,631,897 | 1,560,946 | 7.1% | -4.3% |
| Reimbursements | (3,861,807) | (4,639,390) | (4,665,903) | (4,687,222) | (4,876,272) | 4.5% | 4.0% |
| CARES Act Reimbursement | 0 | 0 | 0 | (5,500,000) | 0 | 0.0% | -100.0% |
| Subtotal | \$255,973,412 | \$265,450,524 | \$280,880,545 | \$270,088,043 | \$276,760,496 | -1.5% | 2.5% |
| Capital Outlay | 3,599,793 | 2,164,976 | 867,600 | 2,107,520 | 0 | -100.0% | -100.0% |
| TOTAL OPERATIONS | \$259,573,205 | \$267,615,500 | \$281,748,145 | \$272,195,563 | \$276,760,496 | -1.8% | 1.7% |
| Capital Maintenance Fund | \$25,869,000 | \$30,250,549 | \$35,250,549 | \$35,250,549 | \$35,250,549 | 0.0% | 0.0% |
| Risk Management Fund | 4,647,411 | 4,771,520 | 4,800,000 | 5,000,000 | 5,000,000 | 4.2% | 0.0% |
| Technology Fund | 1,000,000 | 1,000,000 | 2,000,000 | 2,000,000 | 1,000,000 | -50.0% | -50.0% |
| TS Replacement Fund | 500,000 | 500,000 | 1,000,000 | 1,000,000 | 500,000 | -50.0% | -50.0% |
| PTV Fund | 250,000 | 250,000 | 250,000 | 0 | 0 | -100.0% | 0.0% |
| Economic Development Incentive | 7,729,679 | 8,458,973 | 8,924,828 | 8,924,828 | 9,225,287 | 3.4% | 3.4% |
| TOTAL TRANSFERS | \$39,996,090 | \$45,231,042 | \$52,225,377 | \$52,175,377 | \$50,975,836 | -2.4% | -2.3% |
| TOTAL APPROPRIATIONS | \$299,569,295 | \$312,846,542 | \$333,973,522 | \$324,370,940 | \$327,736,332 | -1.9% | 1.0% |
| UNAPPROPRIATED FUND | \$52,213,524 | \$58,680,053 | \$23,150,733 | \$37,366,924 | \$22,491,441 | -2.8% | -39.8% |
| Days of Operation | | | | | 30 | | |

GENERAL FUND REVENUE BY SOURCE

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|--------------|
| | | | | | | Bud to Bud | Est to Bud |
| SOURCE OF INCOME | | | | | | | |
| Taxes | | | | | | | |
| Ad Valorem Taxes: | | | | | | | |
| Current | \$132,366,014 | \$143,760,694 | \$145,043,456 | \$145,605,408 | \$148,792,332 | 2.6% | 2.2% |
| Delinquent | 143,137 | (161,972) | 1,519,925 | 0 | 1,565,120 | 3.0% | 100.0% |
| Penalty & Interest | 465,592 | 458,623 | 759,963 | 566,804 | 782,560 | 3.0% | 38.1% |
| Sales Tax | 85,592,104 | 88,231,063 | 86,072,232 | 82,892,605 | 84,879,855 | -1.4% | 2.4% |
| Mixed Frink Tax | 2,322,487 | 2,402,680 | 2,357,648 | 1,722,749 | 2,004,001 | -15.0% | 16.3% |
| Bingo Gross Receipts Tax | 67,392 | 75,546 | 70,141 | 79,737 | 79,936 | 14.0% | 0.2% |
| Excess Proceeds on Taxes | 32,362 | 45,933 | 45,933 | 90,522 | 45,933 | 0.0% | -49.3% |
| TOTAL TAXES | \$220,989,088 | \$234,812,567 | \$235,869,298 | \$230,957,825 | \$238,149,738 | 1.0% | 3.1% |
| Franchise Fees | | | | | | | |
| Electrical Franchise | \$13,419,319 | \$12,217,535 | \$12,183,931 | \$12,310,654 | \$12,310,654 | 1.0% | 0.0% |
| Telephone Franchise | 4,027,144 | 3,758,430 | 2,107,635 | 2,415,323 | 2,415,323 | 14.6% | 0.0% |
| Fiber Optics Franchise | 80,484 | 56,351 | 56,351 | 56,351 | 56,351 | 0.0% | 0.0% |
| Gas Franchise | 3,156,302 | 3,796,830 | 3,619,046 | 3,122,006 | 3,122,006 | -13.7% | 0.0% |
| Cable TV Franchise | 3,670,885 | 3,501,241 | 3,230,498 | 3,116,996 | 3,039,071 | -5.9% | -2.5% |
| TOTAL FRANCHISE FEES | \$24,354,134 | \$23,330,387 | \$21,197,461 | \$21,021,330 | \$20,943,405 | -1.2% | -0.4% |
| Fines & Forfeits | | | | | | | |
| Municipal Court | \$6,151,858 | \$6,417,186 | \$6,060,000 | \$4,389,108 | \$5,151,000 | -15.0% | 17.4% |
| Library Fines | 152,162 | 63,317 | 60,395 | 32,961 | 51,336 | 100.0% | 55.7% |
| TOTAL FINES & FORFEITS | \$6,304,020 | \$6,480,503 | \$6,120,395 | \$4,422,069 | \$5,202,336 | -15.0% | 17.6% |
| Miscellaneous Revenue | | | | | | | |
| Interest Earnings | \$890,026 | \$3,558,767 | \$1,400,000 | \$2,000,000 | \$1,700,000 | 21.4% | -15.0% |
| Sale/Rental of Property | 514,615 | 502,580 | 542,958 | 433,417 | 542,958 | 0.0% | 25.3% |
| Insurance Collections | 649,063 | 624,970 | 676,439 | 676,439 | 703,497 | 4.0% | 4.0% |
| Sundry | 639,831 | 815,217 | 720,455 | 720,455 | 720,455 | 0.0% | 0.0% |
| TOTAL MISCELLANEOUS REVENUE | \$2,693,535 | \$5,501,534 | \$3,339,852 | \$3,830,311 | \$3,666,910 | 9.8% | -4.3% |
| Licenses and Permits | | | | | | | |
| Food Handlers Permits | \$757,760 | \$764,595 | \$801,788 | \$612,456 | \$681,520 | -15.0% | 11.3% |
| Land / Burning / Liquid Waste | 28,255 | 20,400 | 26,297 | 23,424 | 23,483 | -10.7% | 0.2% |
| Grease Trap Permits | 52,000 | 76,323 | 20,491 | 53,823 | 20,491 | 0.0% | -61.9% |
| Fire Inspection Fees | 299,765 | 308,955 | 301,256 | 252,713 | 301,256 | 0.0% | 19.2% |
| Rental Registration Fees | 330,930 | 337,410 | 338,060 | 375,807 | 376,747 | 11.4% | 0.2% |
| Animal Licenses | 119,457 | 118,805 | 125,960 | 107,746 | 125,960 | 0.0% | 16.9% |
| Restaurant Plan Review | 42,900 | 32,250 | 34,419 | 14,025 | 34,419 | 0.0% | 145.4% |
| Alarm Permits | 1,347,645 | 1,451,008 | 1,458,008 | 1,237,474 | 1,312,207 | -10.0% | 6.0% |
| Filing Fees | 460,923 | 338,620 | 347,443 | 243,348 | 347,443 | 0.0% | 42.8% |
| Fire Protection Plan Review | 321,542 | 300,996 | 327,928 | 244,565 | 327,928 | 0.0% | 34.1% |
| Building Permits | 4,492,462 | 3,724,380 | 4,386,544 | 3,276,822 | 3,728,562 | -15.0% | 13.8% |
| Electrical Permits | 125,254 | 127,719 | 121,864 | 129,769 | 129,769 | 6.5% | 0.0% |
| Plumbing Permits | 333,371 | 342,416 | 315,124 | 369,429 | 369,429 | 17.2% | 0.0% |
| Heating & A/C Permits | 164,842 | 177,427 | 165,586 | 181,167 | 181,167 | 9.4% | 0.0% |
| Fence Permits | 39,335 | 42,132 | 35,762 | 43,727 | 43,727 | 22.3% | 0.0% |
| Swimming Pool Permits | 36,209 | 27,888 | 30,000 | 37,856 | 37,856 | 26.2% | 0.0% |
| Pool Inspection | 66,150 | 88,830 | 85,552 | 85,552 | 85,552 | 0.0% | 0.0% |
| Irrigation Permits | 47,168 | 44,763 | 40,417 | 35,262 | 35,262 | -12.8% | 0.0% |
| Day Laborer Fees | 14,188 | 12,088 | 12,291 | 9,597 | 12,291 | 0.0% | 28.1% |
| Sign Permits | 121,864 | 150,803 | 116,516 | 150,000 | 150,000 | 28.7% | 0.0% |
| Reoccupancy Permits | 149,010 | 132,030 | 135,481 | 108,940 | 135,481 | 0.0% | 24.4% |
| Misc. Licenses & Permits | 170,039 | 174,264 | 152,205 | 159,242 | 159,242 | 4.6% | 0.0% |
| TOTAL LICENSES & PERMITS | \$9,521,069 | \$8,794,102 | \$9,378,993 | \$7,752,744 | \$8,619,791 | -8.1% | 11.2% |
| Fees & Service Charges | | | | | | | |
| Animal Pound & Adoption Fee | \$256,668 | \$272,868 | \$263,402 | \$256,340 | \$256,981 | -2.4% | 0.2% |
| Ambulance Service | 5,034,277 | 5,713,744 | 4,984,994 | 4,547,695 | 4,759,064 | -4.5% | 4.6% |
| False Alarm Response | 263,793 | 257,441 | 268,784 | 227,059 | 268,784 | 0.0% | 18.4% |
| Emergency 911 | 890,464 | 790,304 | 820,657 | 500,345 | 697,558 | -15.0% | 39.4% |
| Contractor Registration Fee | 208,496 | 200,923 | 197,735 | 163,403 | 197,735 | 0.0% | 21.0% |
| Engineering Inspection Fee | 337,809 | 600,557 | 340,000 | 300,000 | 300,000 | -11.8% | 0.0% |
| Residential Building Plan Review | 79,938 | 54,520 | 64,600 | 56,475 | 64,600 | 0.0% | 14.4% |
| Reinspection Fee | 87,150 | 82,850 | 85,400 | 58,105 | 85,400 | 0.0% | 47.0% |
| File Searches | 50,926 | 58,881 | 54,798 | 50,835 | 54,798 | 0.0% | 7.8% |
| Same Day Inspection Fee | 74,085 | 71,460 | 72,035 | 59,594 | 72,035 | 0.0% | 20.9% |
| Convenience Copiers | 10,974 | 10,798 | 10,842 | 6,524 | 10,842 | 0.0% | 66.2% |
| Lease Fees | 161,127 | 114,370 | 150,000 | 150,000 | 150,000 | 0.0% | 0.0% |
| Recreation User Fee | 665,349 | 986,243 | 853,793 | 600,583 | 640,345 | -25.0% | 6.6% |
| Recreation Rental Fee | 338,876 | 350,721 | 350,574 | 190,403 | 262,931 | -25.0% | 38.1% |
| Swimming Fees | 1,042,803 | 1,151,296 | 1,148,727 | 456,597 | 861,545 | -25.0% | 88.7% |
| Recreation Membership Card Fee | 2,105,208 | 4,606,842 | 2,774,820 | 2,046,051 | 2,253,406 | -18.8% | 10.1% |

| | | | | | | | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|--------------|
| Tennis Center Fee | 331,569 | 264,178 | 253,449 | 208,858 | 253,449 | 0.0% | 21.3% |
| Food Manager/Handler Training | 1,150 | 800 | 1,002 | 0 | 0 | -100.0% | 0.0% |
| Tree Trimming Assessments | 154,486 | 138,921 | 155,797 | 155,797 | 156,186 | 0.2% | 0.2% |
| Child Safety Fees | 109,240 | 105,589 | 103,512 | 67,529 | 87,985 | -15.0% | 30.3% |
| Sundry | 1,561,442 | 1,850,945 | 1,853,455 | 1,086,504 | 1,390,091 | -25.0% | 27.9% |
| TOTAL FEES & SVC CHARGES | \$13,765,830 | \$17,684,251 | \$14,808,376 | \$11,188,697 | \$12,823,736 | -13.4% | 14.6% |
| Intergovernmental Revenue - | | | | | | | |
| FISD School Resource Officer | 113,320 | 67,668 | 69,012 | 57,510 | 71,460 | 3.5% | 24.3% |
| PISD School Resource Officers | 1,129,820 | 1,688,176 | 1,726,224 | 1,221,895 | 1,870,744 | 8.4% | 53.1% |
| Plano-Richardson Trng. Ctr. / Misc. | 283,663 | 249,029 | 237,594 | 253,211 | 253,211 | 6.6% | 0.0% |
| TOTAL INTERGOVT'L REVENUE | \$1,526,803 | \$2,004,873 | \$2,032,830 | \$1,532,616 | \$2,195,415 | 8.0% | 43.2% |
| TOTAL REVENUE | \$279,154,479 | \$298,608,217 | \$292,747,204 | \$280,705,592 | \$291,601,330 | -0.4% | 3.9% |
| Intragovernmental Transfers | | | | | | | |
| Intra-Fund Transfers From: | | | | | | | |
| Water & Sewer Fund | \$17,388,959 | \$16,917,188 | \$17,421,787 | \$17,172,051 | \$17,199,219 | -1.3% | 0.2% |
| Sustain. & Environ. Services Fund | 2,239,325 | 2,340,311 | 2,340,311 | 2,097,917 | 2,139,875 | -8.6% | 2.0% |
| Recreation Revolving Fund | 207,646 | 210,007 | 440,187 | 150,000 | 153,000 | -65.2% | 2.0% |
| Golf Course Fund | 50,409 | 0 | 0 | 0 | 51,529 | 100.0% | 100.0% |
| Convention & Tourism Fund | 571,539 | 695,103 | 1,030,688 | 933,720 | 952,394 | -7.6% | 2.0% |
| Municipal Drainage Fund | 528,073 | 530,988 | 532,050 | 748,531 | 763,502 | 43.5% | 2.0% |
| PIC Fund (Plano Improvement Corp.) | 7,266 | 11,257 | 0 | 0 | 0 | 0.0% | 0.0% |
| Technology Fund | 0 | 0 | 0 | 1,250,000 | 0 | 0.0% | -100.0% |
| TOTAL INTRAGOV'T'L TRANSFERS | \$20,993,217 | \$20,704,854 | \$21,765,023 | \$22,352,219 | \$21,259,519 | -2.3% | -4.9% |
| TOTAL GENERAL FUND | \$300,147,696 | \$319,313,071 | \$314,512,227 | \$303,057,811 | \$312,860,849 | -0.5% | 3.2% |

CONVENTION & TOURISM

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$5,172,619 | \$5,712,873 | \$4,819,395 | \$8,565,919 | \$5,226,210 | 8.4% | -39.0% |
| Revenues | | | | | | | |
| Hotel/Motel Receipts | \$9,209,353 | \$11,474,715 | \$11,134,026 | \$8,308,850 | \$9,281,319 | -16.6% | 11.7% |
| Plano Event Center Fees | 2,705,788 | 3,402,967 | 3,270,602 | 2,200,000 | 3,100,000 | -5.2% | 40.9% |
| Miscellaneous | 14,498 | 6,986 | 15,000 | 7,000 | 7,000 | -53.3% | 0.0% |
| Interest Income | 49,645 | 263,075 | 100,000 | 200,000 | 200,000 | 100.0% | 0.0% |
| TOTAL REVENUES | \$11,979,284 | \$15,147,743 | \$14,519,628 | \$10,715,850 | \$12,588,319 | -13.3% | 17.5% |
| TOTAL RESOURCES | \$17,151,903 | \$20,860,616 | \$19,339,023 | \$19,281,769 | \$17,814,529 | -7.9% | -7.6% |
| APPROPRIATIONS | | | | | | | |
| Operating Expenses | | | | | | | |
| Visit Plano | \$3,024,353 | \$3,527,270 | \$5,155,433 | \$3,771,308 | \$4,540,217 | -11.9% | 20.4% |
| Plano Event Center | 3,733,842 | 3,972,111 | 4,334,290 | 3,622,580 | 5,165,838 | 19.2% | 42.6% |
| Cultural Arts | 899,999 | 993,357 | 1,000,000 | 998,125 | 800,000 | -20.0% | -19.8% |
| Historic Preservation | 735,852 | 796,130 | 800,000 | 832,727 | 640,000 | -20.0% | -23.1% |
| Community & Cultural Events | 218,075 | 333,082 | 332,579 | 45,000 | 279,441 | -16.0% | 521.0% |
| Music Festival | 177,010 | 134,469 | 185,000 | 140,000 | 148,000 | -20.0% | 5.7% |
| Wayfinding Project | 0 | 0 | 0 | 2,250,000 | 0 | 0.0% | -100.0% |
| Event Center Equip.Rpl. Charge | 500,000 | 530,923 | 500,000 | 500,000 | 500,000 | 0.0% | 0.0% |
| Visit Plano Equip.Rpl. Charge | 0 | 0 | 75,000 | 75,000 | 75,000 | 0.0% | 0.0% |
| Subtotal | \$9,289,131 | \$10,287,342 | \$12,382,302 | \$12,234,740 | \$12,148,496 | -1.9% | -0.7% |
| Capital Outlay | 118,360 | 42,252 | 20,200 | 17,099 | 0 | -100.0% | -100.0% |
| TOTAL OPERATIONS | \$9,407,491 | \$10,329,594 | \$12,402,502 | \$12,251,839 | \$12,148,496 | -2.0% | -0.8% |
| Transfer to General Fund | \$571,539 | \$695,103 | \$1,030,688 | \$933,720 | \$952,394 | -7.6% | 2.0% |
| Transfer to Capital Maint. Fund | 1,440,000 | 1,250,000 | 850,000 | 850,000 | 500,000 | -41.2% | -41.2% |
| Transfer to Technology Fund | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0.0% | 0.0% |
| Transfer to Revenue Debt | 0 | 0 | 1,100,000 | 0 | 0 | -100.0% | -100.0% |
| TOTAL TRANSFERS | \$2,031,539 | \$1,965,103 | \$3,000,688 | \$1,803,720 | \$1,472,394 | -50.9% | -18.4% |
| TOTAL APPROPRIATIONS | \$11,439,030 | \$12,294,697 | \$15,403,190 | \$14,055,559 | \$13,620,890 | -11.6% | -3.1% |
| WORKING CAPITAL | \$5,712,873 | \$8,565,919 | \$3,935,833 | \$5,226,210 | \$4,193,639 | 6.6% | -19.8% |
| Days of Operation | | | | | 126 | | |

WATER & SEWER

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$23,418,929 | \$35,236,651 | \$25,592,177 | \$39,267,803 | \$34,872,841 | 36.3% | -11.2% |
| Revenues | | | | | | | |
| Water Income | \$99,371,447 | \$94,448,505 | \$99,036,793 | \$102,945,547 | \$102,158,261 | 3.2% | -0.8% |
| Sewer Income | 65,274,389 | 67,602,303 | 68,570,845 | 68,043,625 | 71,779,156 | 4.7% | 5.5% |
| Water Taps | 61,812 | 10,984 | 40,920 | 22,874 | 23,160 | -43.4% | 1.3% |
| Water & Sewer Penalties | 1,587,378 | 1,346,498 | 1,384,432 | 553,583 | 1,346,498 | -2.7% | 143.2% |
| Water Meters/AMR Devices | 297,846 | 192,665 | 255,016 | 133,800 | 135,473 | -46.9% | 1.3% |
| Construction Water | 371,921 | 311,035 | 284,421 | 322,550 | 326,582 | 14.8% | 1.3% |
| Service Connect Fee | 246,890 | 244,110 | 244,134 | 235,360 | 238,302 | -2.4% | 1.3% |
| Backflow Testing | 624,455 | 661,855 | 652,764 | 639,180 | 647,170 | -0.9% | 1.3% |
| Sewer Tie-On | 27,525 | 13,300 | 22,260 | 13,678 | 13,849 | -37.8% | 1.2% |
| Pre-Treatment Permits | 29,870 | 24,710 | 32,684 | 26,804 | 27,139 | -17.0% | 1.3% |
| Interest Earnings | 169,666 | 924,453 | 400,000 | 500,000 | 500,000 | 25.0% | 0.0% |
| Misc. Income | 955,738 | 750,322 | 888,984 | 705,523 | 714,342 | -19.6% | 1.3% |
| TOTAL REVENUES | \$169,018,937 | \$166,530,740 | \$171,813,253 | \$174,142,524 | \$177,909,931 | 3.5% | 2.2% |
| TOTAL RESOURCES | \$192,437,866 | \$201,767,391 | \$197,405,430 | \$213,410,327 | \$212,782,772 | 7.8% | -0.3% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$10,489,947 | \$10,821,508 | \$11,469,084 | \$10,784,741 | \$11,214,482 | -2.2% | 4.0% |
| Materials & Supplies | 1,279,735 | 1,788,207 | 2,635,594 | 2,380,341 | 2,484,942 | -5.7% | 4.4% |
| Contractual | 3,765,535 | 4,244,179 | 4,940,412 | 6,343,545 | 6,752,097 | 36.7% | 6.4% |
| NTMWD - Water | 72,334,642 | 74,718,352 | 79,892,229 | 79,892,229 | 79,892,229 | 0.0% | 0.0% |
| NTMWD - Wastewater | 18,629,748 | 19,140,667 | 20,945,614 | 22,322,430 | 23,386,470 | 11.7% | 4.8% |
| NTMWD - Upper E. Fork Interceptor | 12,798,332 | 12,886,770 | 14,521,432 | 14,873,562 | 15,358,833 | 5.8% | 3.3% |
| Retirement of NTMWD Debt | 1,935 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Sundry | 1,242,735 | 1,050,960 | 659,463 | 1,186,606 | 1,182,431 | 79.3% | -0.4% |
| Reimbursements | 764,172 | 909,568 | 929,006 | 969,348 | 1,012,015 | 8.9% | 4.4% |
| Subtotal | \$121,306,781 | \$125,560,211 | \$135,992,834 | \$138,752,802 | \$141,283,499 | 3.9% | 1.8% |
| Capital Outlay | 1,019 | 73,443 | 24,600 | 24,600 | 0 | 100.0% | 0.0% |
| TOTAL OPERATIONS | \$121,307,800 | \$125,633,654 | \$136,017,434 | \$138,777,402 | \$141,283,499 | 3.9% | 1.8% |
| Transfer to General Fund | \$17,388,959 | \$16,917,188 | \$17,421,787 | \$17,172,051 | \$17,199,219 | -1.3% | 0.2% |
| Transfer to W & S CIP | 10,000,000 | 10,000,000 | 12,500,000 | 12,500,000 | 12,500,000 | 0.0% | 0.0% |
| Transfer to Capital Maintenance | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 0.0% | 0.0% |
| Transfer to W&S Debt Service | 1,835,400 | 3,272,570 | 3,267,700 | 3,267,700 | 3,738,000 | 14.4% | 14.4% |
| Transfer to Risk Management Fund | 797,838 | 807,476 | 853,271 | 872,881 | 877,722 | 2.9% | 0.6% |
| Transfer to Technology Fund | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0.0% | 0.0% |
| Transfer to Technology Svcs | 3,571,218 | 3,568,700 | 3,641,609 | 3,647,453 | 3,592,670 | -1.3% | -1.5% |
| TOTAL TRANSFERS | \$35,893,415 | \$36,865,934 | \$39,984,367 | \$39,760,085 | \$40,207,611 | 0.6% | 1.1% |
| TOTAL APPROPRIATIONS | \$157,201,215 | \$162,499,588 | \$176,001,801 | \$178,537,487 | \$181,491,110 | 3.1% | 1.7% |
| WORKING CAPITAL | \$35,236,651 | \$39,267,803 | \$21,403,629 | \$34,872,841 | \$31,291,662 | 46.2% | -10.3% |
| Days of Operation | | | | | 81 | | |

SUSTAINABILITY & ENVIRONMENTAL SERVICES

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$5,268,641 | \$3,976,958 | \$2,532,892 | \$2,897,664 | \$1,911,272 | -24.5% | -34.0% |
| Revenues | | | | | | | |
| Commercial Franchise | \$8,631,271 | \$9,035,082 | \$9,118,796 | \$9,118,796 | \$9,301,172 | 2.0% | 2.0% |
| Special Refuse Collection | 101,121 | 101,576 | 104,747 | 104,747 | 104,957 | 0.2% | 0.2% |
| Residential Collection | 14,019,511 | 14,017,878 | 14,173,074 | 14,173,074 | 15,100,548 | 6.5% | 6.5% |
| Allied Waste, Inc. | 92,919 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Recycling | 39,271 | 82,261 | 0 | 0 | 0 | 0.0% | 0.0% |
| Sales of Landscape Bags | 17,064 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Contributions via Utility Billing | 7,444 | 9,155 | 10,080 | 10,080 | 10,100 | 0.2% | 0.2% |
| Sale of Compost | 2,431,029 | 2,218,692 | 2,265,051 | 2,400,252 | 2,405,053 | 6.2% | 0.2% |
| Tipping Fees | 716,323 | 1,416,848 | 756,048 | 1,416,848 | 1,419,682 | 87.8% | 0.2% |
| Miscellaneous | 337,712 | 441,237 | 307,163 | 307,163 | 310,235 | 1.0% | 1.0% |
| Reimbursements | 179,795 | 183,291 | 184,382 | 178,635 | 179,126 | -2.9% | 0.3% |
| Construction & Demolition Program | 215,000 | 727,660 | 310,000 | 310,000 | 310,000 | 0.0% | 0.0% |
| TOTAL REVENUES | \$26,788,460 | \$28,233,680 | \$27,229,342 | \$28,019,596 | \$29,140,872 | 7.0% | 4.0% |
| TOTAL RESOURCES | \$32,057,101 | \$32,210,638 | \$29,762,234 | \$30,917,260 | \$31,052,143 | 4.3% | 0.4% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$7,515,084 | \$7,762,068 | \$7,918,844 | \$7,879,997 | \$7,995,600 | 1.0% | 1.5% |
| Materials & Supplies | 667,866 | 576,983 | 547,741 | 548,931 | 519,595 | -5.1% | -5.3% |
| Contractual | 7,550,283 | 8,674,796 | 8,454,294 | 8,652,205 | 9,417,944 | 11.4% | 8.9% |
| NTMWD | 8,604,886 | 8,444,388 | 8,725,000 | 8,650,284 | 9,176,009 | 5.2% | 6.1% |
| Sundry | 178,860 | 135,972 | 89,927 | 130,063 | 99,988 | 11.2% | -23.1% |
| Reimbursements | 118,763 | 169,952 | 173,862 | 213,290 | 213,703 | 22.9% | 0.2% |
| Subtotal | \$24,635,742 | \$25,764,159 | \$25,909,668 | \$26,074,770 | \$27,422,838 | 5.8% | 5.2% |
| Capital Outlay | 785,310 | 746,324 | 331,000 | 331,000 | 43,000 | -87.0% | -87.0% |
| TOTAL OPERATIONS | \$25,421,052 | \$26,510,483 | \$26,240,668 | \$26,405,770 | \$27,465,838 | 4.7% | 4.0% |
| Transfer to General Fund | \$2,239,325 | \$2,340,311 | \$2,340,311 | \$2,097,917 | \$2,139,875 | -8.6% | 2.0% |
| Transfer to Technology Fund | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 0.0% | 0.0% |
| Transfer to Risk Management Fund | 359,766 | 402,180 | 426,717 | 442,301 | 477,712 | 12.0% | 8.0% |
| TOTAL TRANSFERS | \$2,659,091 | \$2,802,491 | \$2,827,028 | \$2,600,218 | \$2,677,588 | -5.3% | 3.0% |
| TOTAL APPROPRIATIONS | \$28,080,143 | \$29,312,974 | \$29,067,696 | \$29,005,988 | \$30,143,426 | 3.7% | 3.9% |
| WORKING CAPITAL | \$3,976,958 | \$2,897,664 | \$694,538 | \$1,911,272 | \$908,717 | 30.8% | -52.5% |
| Days of Operation | | | | | 12 | | |

MUNICIPAL DRAINAGE UTILITY

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|----------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$4,228,637 | \$4,641,134 | \$3,376,389 | \$5,237,675 | \$4,202,884 | 24.5% | -19.8% |
| Revenues | | | | | | | |
| Environmental Assessment Fees: | | | | | | | |
| Residential Class Fees | \$3,737,459 | \$3,684,748 | \$3,753,757 | \$3,834,029 | \$4,792,536 | 27.7% | 25.0% |
| Commercial Class Fees | \$3,830,260 | 3,851,142 | 3,846,962 | 4,011,519 | 5,014,359 | 30.3% | 25.0% |
| Miscellaneous | 50,632 | 11,364 | 0 | 11,412 | 11,412 | 0.0% | 0.0% |
| Interest Income | 38,658 | 176,115 | 75,000 | 125,000 | 125,000 | 66.7% | 0.0% |
| TOTAL REVENUES | \$7,657,009 | \$7,723,369 | \$7,675,719 | \$7,981,960 | \$9,943,307 | 29.5% | 24.6% |
| TOTAL RESOURCES | \$11,885,646 | \$12,364,503 | \$11,052,108 | \$13,219,635 | \$14,146,191 | 28.0% | 7.0% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$1,832,304 | \$1,794,541 | \$2,123,873 | \$2,002,359 | \$2,233,413 | 5.2% | 11.5% |
| Materials & Supplies | 229,020 | 204,748 | 392,294 | 203,717 | 327,566 | -16.5% | 60.8% |
| Contractual | 786,759 | 761,447 | 866,657 | 761,418 | 909,620 | 5.0% | 19.5% |
| Sundry | 42,897 | 4,541 | 4,530 | 4,603 | 6,418 | 41.7% | 39.4% |
| Reimbursements | 834,391 | 1,051,960 | 1,075,949 | 967,299 | 990,053 | -8.0% | 2.4% |
| Subtotal | \$3,725,371 | \$3,817,237 | \$4,463,303 | \$3,939,396 | \$4,467,070 | 0.1% | 13.4% |
| Capital Outlay | 28,570 | 540 | 28,100 | 28,100 | 0 | 0.0% | 0.0% |
| TOTAL OPERATIONS | \$3,753,941 | \$3,817,777 | \$4,491,403 | \$3,967,496 | \$4,467,070 | -0.5% | 12.6% |
| Transfer to General Fund | \$528,073 | \$530,988 | \$532,050 | \$748,531 | \$763,502 | 43.5% | 2.0% |
| Transfer to Capital Maintenance | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0.0% | 0.0% |
| Transfer to Technology Fund | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0.0% | 0.0% |
| Transfer to Revenue Debt | 2,442,498 | 2,258,063 | 2,497,531 | 2,497,531 | 4,305,495 | 72.4% | 72.4% |
| TOTAL TRANSFERS | \$3,490,571 | \$3,309,051 | \$3,549,581 | \$3,766,062 | \$5,588,997 | 57.5% | 48.4% |
| TOTAL APPROPRIATIONS | \$7,244,512 | \$7,126,828 | \$8,040,984 | \$7,733,558 | \$10,056,067 | 25.1% | 30.0% |
| RESERVE REQUIREMENT | 0 | 0 | 0 | 1,283,193 | 0 | 0.0% | -100.0% |
| WORKING CAPITAL | \$4,641,134 | \$5,237,675 | \$3,011,124 | \$4,202,884 | \$4,090,125 | 35.8% | -2.7% |
| Days of Operation | | | | | 334 | | |

RECREATION REVOLVING

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$1,221,118 | \$1,174,933 | \$761,619 | \$898,714 | \$563,275 | -26.0% | -37.3% |
| Revenues | | | | | | | |
| Recreation Fees | \$3,669,943 | \$4,027,037 | \$4,231,137 | \$1,832,214 | \$ 2,115,176 | -50.0% | 15.4% |
| Contributions | 6,202 | 8,550 | 9,000 | 12,065 | 4,274 | -52.5% | -64.6% |
| Interest Income | 27,417 | 100,508 | 40,000 | 30,000 | 10,000 | -75.0% | -66.7% |
| Miscellaneous | 52,744 | 63,894 | 57,184 | 59,510 | 58,485 | 2.3% | -1.7% |
| TOTAL REVENUES | \$3,756,306 | \$4,199,989 | \$4,337,321 | \$1,933,789 | \$2,187,935 | -49.6% | 13.1% |
| TOTAL RESOURCES | \$4,977,424 | \$5,374,922 | \$5,098,940 | \$2,832,503 | \$2,751,210 | -46.0% | -2.9% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$1,340,318 | \$1,465,755 | \$1,552,195 | \$912,380 | \$1,081,103 | -30.4% | 18.5% |
| Materials & Supplies | 207,639 | 214,661 | 238,682 | 122,973 | 150,570 | -36.9% | 22.4% |
| Contractual | 1,793,756 | 2,053,914 | 2,193,080 | 1,058,618 | 1,051,910 | -52.0% | -0.6% |
| Sundry | 34,380 | 31,869 | 35,020 | 9,869 | 22,420 | -36.0% | 127.2% |
| Subtotal | \$3,376,093 | \$3,766,199 | \$4,018,977 | \$2,103,840 | \$2,306,003 | -42.6% | 9.6% |
| Capital Outlay | 218,752 | 500,000 | 0 | 15,388 | 0 | 0.0% | 0.0% |
| TOTAL OPERATIONS | \$3,594,845 | \$4,266,199 | \$4,018,977 | \$2,119,228 | \$2,306,003 | -42.6% | 8.8% |
| Transfer to General Fund | \$207,646 | \$210,007 | \$440,187 | \$150,000 | \$153,000 | -65.2% | 2.0% |
| TOTAL TRANSFERS | \$207,646 | \$210,007 | \$440,187 | \$150,000 | \$153,000 | -65.2% | 2.0% |
| TOTAL APPROPRIATIONS | \$3,802,491 | \$4,476,206 | \$4,459,164 | \$2,269,228 | \$2,459,003 | -44.9% | 8.4% |
| WORKING CAPITAL | \$1,174,933 | \$898,714 | \$639,776 | \$563,275 | \$292,206 | -54.3% | -48.1% |
| Days of Operation | | | | | 46 | | |

GOLF COURSE

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-----------------------------|--------------------|-------------------|--------------------|--------------------|--------------------|----------------|-----------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | (\$6,657) | (\$38,430) | (\$111,858) | \$161 | \$72,861 | -165.1% | 45155.3% |
| Revenues | | | | | | | |
| Golf Fees | \$889,323 | \$838,993 | \$993,843 | \$953,444 | \$955,828 | -3.8% | 0.2% |
| Concessions | 57,301 | 62,514 | 62,690 | 64,589 | 64,750 | 3.3% | 0.2% |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Miscellaneous | 31,040 | 18,101 | 30,000 | 10,000 | 10,000 | 0.0% | 0.0% |
| TOTAL REVENUES | \$977,664 | \$919,608 | \$1,086,532 | \$1,028,033 | \$1,030,578 | -5.1% | 0.2% |
| TOTAL RESOURCES | \$971,007 | \$881,178 | \$974,674 | \$1,028,194 | \$1,103,439 | 13.2% | 7.3% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$635,387 | \$558,396 | \$615,782 | \$611,130 | \$643,279 | 4.5% | 5.3% |
| Supplies | 103,476 | 93,525 | 115,111 | 108,075 | 109,145 | -5.2% | 1.0% |
| Contractual Services | 218,163 | 227,955 | 232,017 | 229,528 | 203,592 | -12.3% | -11.3% |
| Sundry Charges | 2,003 | 1,141 | 2,050 | 6,600 | 1,050 | -48.8% | -84.1% |
| Subtotal | \$959,029 | \$881,017 | \$964,960 | \$955,333 | \$957,066 | -0.8% | 0.2% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| TOTAL OPERATIONS | \$959,029 | \$881,017 | \$964,960 | \$955,333 | \$957,066 | -0.8% | 0.2% |
| Transfer to General Fund | 50,409 | 0 | 0 | 0 | 51,529 | 100.0% | 100.0% |
| TOTAL TRANSFERS | \$50,409 | \$0 | \$0 | \$0 | \$51,529 | 100.0% | 100.0% |
| TOTAL APPROPRIATIONS | \$1,009,438 | \$881,017 | \$964,960 | \$955,333 | \$1,008,595 | 4.5% | 5.6% |
| WORKING CAPITAL | (\$38,430) | \$161 | \$9,715 | \$72,861 | \$94,845 | 876.3% | 30.2% |
| Days of Operation | | | | | 36 | | |

RISK MANAGEMENT FUND

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|--|--------------------|---------------------|--------------------|--------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$697,615 | \$101,938 | \$3,464,772 | \$2,444,450 | \$2,067,528 | -40.3% | -15.4% |
| Resources | | | | | | | |
| General Fund Transfer In | \$4,654,304 | \$4,771,520 | \$4,800,000 | \$5,000,000 | \$5,000,000 | 4.2% | 0.0% |
| Water & Sewer Fund Transfer In | 797,838 | 807,476 | 853,271 | 872,881 | 877,722 | 2.9% | 0.6% |
| Sustain. & Env. Svcs. Fund Transfer In | 359,766 | 402,180 | 426,717 | 442,301 | 477,712 | 12.0% | 8.0% |
| Health Claims Fund Transfer In | 0 | 2,500,000 | 0 | 0 | 0 | 0.0% | 0.0% |
| Claims Recovered | 1,581,032 | 1,896,819 | 250,000 | 350,000 | 250,000 | 0.0% | -28.6% |
| Interest Earned | 44,552 | 199,364 | 50,000 | 150,000 | 100,000 | 100.0% | -33.3% |
| TOTAL REVENUES | \$7,437,492 | \$10,577,359 | \$6,379,988 | \$6,815,182 | \$6,705,434 | 5.1% | -1.6% |
| TOTAL RESOURCES | \$8,135,107 | \$10,679,297 | \$9,844,760 | \$9,259,632 | \$8,772,962 | -10.9% | -5.3% |
| APPROPRIATIONS | | | | | | | |
| Workers' Compensation | \$3,711,988 | \$3,567,314 | \$2,602,058 | \$3,000,000 | \$2,602,058 | 0.0% | -13.3% |
| Judgements and Damages | 2,285,572 | 2,483,265 | 1,500,000 | 1,500,000 | 1,500,000 | 0.0% | 0.0% |
| Risk Management Operations | 2,035,609 | 2,184,268 | 2,876,229 | 2,692,104 | 3,104,397 | 7.9% | 15.3% |
| TOTAL APPROPRIATIONS | \$8,033,169 | \$8,234,847 | \$6,978,287 | \$7,192,104 | \$7,206,455 | 3.3% | 0.2% |
| UNAPPROPRIATED FUND BALANCE | \$101,938 | \$2,444,450 | \$2,866,473 | \$2,067,528 | \$1,566,507 | -45.4% | -24.2% |

HUD GRANTS

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| TOTAL HUD REVENUES | \$1,731,558 | \$1,852,123 | \$1,974,824 | \$2,158,478 | \$2,362,989 | 19.7% | 9.5% |
| APPROPRIATIONS | | | | | | | |
| CDBG: | | | | | | | |
| Housing Rehabilitation Administrative | \$176,009 | \$198,719 | \$161,050 | \$192,160 | \$194,820 | 21.0% | 1.4% |
| Housing Rehabilitation (CDBG) | 447,633 | 563,744 | 614,402 | 619,775 | 690,726 | 12.4% | 11.4% |
| CDBG Administrative | 237,252 | 237,252 | 0 | 269,945 | 281,706 | 100.0% | 4.4% |
| Homelessness Prevention | 106,159 | 122,000 | 122,000 | 448,000 | 122,000 | 0.0% | -72.8% |
| Homeownership Program | 7,537 | 19,450 | 10,000 | 7,825 | 8,000 | -20.0% | 2.2% |
| Boys and Girls Clubs of Collin County | 45,907 | 52,000 | 53,455 | 53,455 | 56,955 | 6.5% | 6.5% |
| Plano Community Homes | 58,855 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Texas Muslim Women's Foundation | 50,965 | 42,000 | 44,545 | 44,545 | 45,825 | 2.9% | 2.9% |
| Rebuilding Together of Greater Dallas | 0 | 35,000 | 194,328 | 19,506 | 0 | -100.0% | -100.0% |
| Habitat for Humanity of Collin County | 0 | 0 | 0 | 0 | 30,000 | 100.0% | 100.0% |
| Agape Resource & Assistance Center | 0 | 0 | 0 | 0 | 54,000 | 100.0% | 100.0% |
| Sub-Total CDBG: | \$1,130,317 | \$1,270,165 | \$1,199,780 | \$1,655,211 | \$1,484,032 | 23.7% | -10.3% |
| HOME: | | | | | | | |
| Housing Rehabilitation | \$154,036 | \$259,898 | \$138,050 | \$133,273 | \$159,378 | 15.4% | 19.6% |
| HOME Administrative | 38,984 | 43,866 | 51,464 | 51,464 | 115,116 | 123.7% | 123.7% |
| HOME Tenant-Based Rental Assistance | 0 | 0 | 0 | 0 | 238,300 | 100.0% | 100.0% |
| Homeownership Program | 115,000 | 108,194 | 262,000 | 135,000 | 150,000 | -42.7% | 11.1% |
| Habitat for Humanity of S. Collin County | 22,000 | 80,000 | 13,530 | 93,530 | 0 | -100.0% | -100.0% |
| Christ United Methodist Church | 35,577 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Housing Channel | 235,644 | 90,000 | 310,000 | 90,000 | 216,163 | -30.3% | 140.2% |
| Sub-Total HOME: | \$601,241 | \$581,958 | \$775,044 | \$503,267 | \$878,957 | 13.4% | 74.7% |
| TOTAL APPROPRIATIONS | \$1,731,558 | \$1,852,123 | \$1,974,824 | \$2,158,478 | \$2,362,989 | 19.7% | 9.5% |

PTV FUND

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$1,738,793 | \$1,880,193 | \$1,166,861 | \$2,163,172 | \$1,197,629 | 2.6% | -44.6% |
| Revenues | | | | | | | |
| Plano Television Network Fee | \$734,018 | \$700,248 | \$668,881 | \$633,209 | \$601,549 | -10.1% | -5.0% |
| Interest Income | 17,512 | 83,156 | 25,000 | 50,000 | 50,000 | 100.0% | 0.0% |
| Transfer In Gen Fund - Franch. Fees | 250,000 | 250,000 | 250,000 | 0 | 0 | -100.0% | 0.0% |
| Transfer In Technology Fund | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 0.0% | 0.0% |
| Miscellaneous | 0 | 434 | 500 | 500 | 500 | 0.0% | 0.0% |
| TOTAL REVENUES | \$1,251,530 | \$1,283,838 | \$1,194,381 | \$933,709 | \$902,049 | -24.5% | -3.4% |
| TOTAL RESOURCES | \$2,990,323 | \$3,164,031 | \$2,361,242 | \$3,096,881 | \$2,099,678 | -11.1% | -32.2% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Salaries & Wages | \$627,177 | \$637,856 | \$644,973 | \$666,741 | \$609,676 | -5.5% | -8.6% |
| Materials & Supplies | 70,110 | 62,616 | 78,920 | 78,868 | 75,165 | -4.8% | -4.7% |
| Contractual | 258,082 | 275,987 | 473,036 | 503,643 | 453,655 | -4.1% | -9.9% |
| Equipment Reserve | 0 | 24,400 | 650,000 | 650,000 | 650,000 | 0.0% | 0.0% |
| Subtotal | 955,369 | 1,000,859 | 1,846,929 | 1,899,252 | 1,788,496 | -3.2% | -5.8% |
| Capital Outlay | 154,761 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| TOTAL APPROPRIATIONS | 1,110,130 | 1,000,859 | 1,846,929 | 1,899,252 | 1,788,496 | -3.2% | -5.8% |
| WORKING CAPITAL | \$1,880,193 | \$2,163,172 | \$514,313 | \$1,197,629 | \$311,182 | -39.5% | -74.0% |
| Days of Operation | | | | | 64 | | |

CRIMINAL INVESTIGATION

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| UNAPPROPRIATED FUND | | | | | | | |
| BALANCE | \$4,296,230 | \$4,591,099 | \$3,250,703 | \$4,517,382 | \$2,976,433 | -8.4% | -34.1% |
| Forfeited Property | \$130,111 | \$74,984 | \$53,000 | \$165,000 | \$75,000 | 41.5% | -54.5% |
| Equitable Sharing | 524,030 | 305,976 | 125,000 | 30,000 | 40,000 | -68.0% | 33.3% |
| Auction Proceeds | 8,900 | 10,200 | 1,000 | 21,466 | 1,000 | 0.0% | -95.3% |
| Grants and Miscellaneous | 37,117 | 30,626 | 0 | 0 | 0 | 0.0% | 0.0% |
| TOTAL REVENUES | \$700,158 | \$421,786 | \$179,000 | \$216,466 | \$116,000 | -35.2% | -46.4% |
| TOTAL RESOURCES | \$4,996,388 | \$5,012,885 | \$3,429,703 | \$4,733,848 | \$3,092,433 | -9.8% | -34.7% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Materials & Supplies | \$270,539 | \$208,543 | \$721,030 | \$898,415 | \$272,500 | -62.2% | -69.7% |
| Contractual - Professional | 63,707 | 120,370 | 225,000 | 384,000 | 335,000 | 48.9% | -12.8% |
| Reimbursements to Other Funds | 38,561 | 30,712 | 0 | 0 | 0 | 0.0% | 0.0% |
| Capital Outlay | 32,482 | 135,878 | 1,874,100 | 475,000 | 1,225,673 | -34.6% | 158.0% |
| TOTAL APPROPRIATIONS | \$405,289 | \$495,503 | \$2,820,130 | \$1,757,415 | \$1,833,173 | -35.0% | 4.3% |
| UNAPPROPRIATED FUND | | | | | | | |
| BALANCE | \$4,591,099 | \$4,517,382 | \$609,573 | \$2,976,433 | \$1,259,260 | 106.6% | -57.7% |

TECHNOLOGY FUND

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|--------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$20,895,058 | \$19,321,948 | \$2,018,410 | \$15,049,039 | \$5,796,006 | 187.2% | -61.5% |
| Revenues | | | | | | | |
| General Fund | \$1,000,000 | \$1,000,000 | \$2,000,000 | \$2,000,000 | \$1,000,000 | -50.0% | -50.0% |
| Water & Sewer Fund | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0.0% | 0.0% |
| Sustainability & Environmental | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 0.0% | 0.0% |
| Municipal Drainage Fund | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0.0% | 0.0% |
| Convention & Tourism Fund | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0.0% | 0.0% |
| Technology Services Fund | 0 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| Interest Earnings | 198,551 | 770,874 | 184,389 | 200,000 | 200,000 | 8.5% | 0.0% |
| Tax Note Sale | 0 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| TOTAL REVENUES | \$1,598,551 | \$2,170,874 | \$2,584,389 | \$2,600,000 | \$1,600,000 | -38.1% | -38.5% |
| TOTAL RESOURCES | \$22,493,609 | \$21,492,822 | \$4,602,799 | \$17,649,039 | \$7,396,006 | 60.7% | -58.1% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Fund 62 Projects | \$1,168,303 | \$281,814 | \$2,757,965 | \$6,015,921 | \$1,015,000 | -63.2% | -83.1% |
| Fund 29 Projects | 1,753,358 | 5,911,969 | 220,000 | 4,337,112 | 4,327,607 | 1867.1% | -0.2% |
| TOTAL OPERATIONS | \$2,921,661 | \$6,193,783 | \$2,977,965 | \$10,353,033 | \$5,342,607 | 79.4% | -48.4% |
| Transfer to PTV | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | 0.0% | 0.0% |
| Transfer to General Fund | 0 | 0 | 0 | 1,250,000 | 0 | 0.0% | -100.0% |
| TOTAL TRANSFERS | \$250,000 | \$250,000 | \$250,000 | \$1,500,000 | \$250,000 | 0.0% | -83.3% |
| TOTAL APPROPRIATIONS | \$3,171,661 | \$6,443,783 | \$3,227,965 | \$11,853,033 | \$5,592,607 | 73.3% | -52.8% |
| WORKING CAPITAL | \$19,321,948 | \$15,049,039 | \$1,374,834 | \$5,796,006 | \$1,803,399 | 31.2% | -68.9% |

TS REPLACEMENT FUND

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$3,347,111 | \$4,755,642 | \$2,253,714 | \$5,980,863 | \$2,253,714 | 0.0% | -62.3% |
| Revenues | | | | | | | |
| General Fund | \$977,596 | \$976,871 | \$973,978 | \$820,274 | \$820,274 | -15.8% | 0.0% |
| PTV Fund | 5,125 | 5,125 | 5,125 | 3,763 | 3,763 | -26.6% | 0.0% |
| Municipal Court Technology | 733 | 733 | 733 | 0 | 0 | -100.0% | 0.0% |
| Water & Sewer Fund | 46,192 | 46,192 | 46,192 | 37,733 | 37,733 | -18.3% | 0.0% |
| Sustainability & Environ. Svcs. | 17,308 | 17,308 | 17,308 | 17,333 | 17,333 | 0.1% | 0.0% |
| Convention & Tourism | 25,942 | 25,942 | 25,942 | 13,462 | 13,462 | -48.1% | 0.0% |
| Municipal Drainage | 3,658 | 3,658 | 3,658 | 4,872 | 4,872 | 33.2% | 0.0% |
| Golf Course | 1,467 | 1,467 | 1,467 | 2,878 | 2,878 | 96.2% | 0.0% |
| Recreation Revolving | 733 | 733 | 733 | 2,461 | 2,461 | 235.7% | 0.0% |
| Equipment Maintenance | 8,775 | 8,775 | 8,775 | 5,627 | 5,627 | -35.9% | 0.0% |
| Municipal Warehouse | 1,467 | 1,467 | 1,467 | 4,019 | 4,019 | 174.0% | 0.0% |
| Risk Management | 8,525 | 8,525 | 8,525 | 4,567 | 4,567 | -46.4% | 0.0% |
| Technology Services | 94,967 | 94,967 | 94,967 | 176,684 | 176,684 | 86.0% | 0.0% |
| Traffic Safety Fund | 1,242 | 1,242 | 1,242 | 0 | 0 | -100.0% | 0.0% |
| Interest | 41,671 | 228,992 | 90,322 | 125,000 | 125,000 | 38.4% | 0.0% |
| Transfer from General Fund | 500,000 | 500,000 | 1,000,000 | 1,000,000 | 500,000 | -50.0% | -50.0% |
| TOTAL REVENUES | \$1,735,401 | \$1,921,997 | \$2,280,434 | \$2,218,673 | \$1,718,673 | -24.6% | -22.5% |
| TOTAL RESOURCES | \$5,082,512 | \$6,677,639 | \$4,534,148 | \$8,199,536 | \$3,972,387 | -12.4% | -51.6% |
| APPROPRIATIONS | | | | | | | |
| Operating Expense | | | | | | | |
| Printer & Plotter Replacement | \$7,145 | \$35,301 | \$75,000 | \$104,639 | \$75,000 | 0.0% | -28.3% |
| PC, Laptop & Tablet Replacement | 155,610 | 355,981 | 1,400,000 | 1,429,353 | 1,127,694 | -19.5% | -21.1% |
| Servers, Switches, Routers & SAN | 108,797 | 159,527 | 1,400,000 | 1,039,927 | 540,000 | -61.4% | -48.1% |
| Camera Replacement | 2,629 | 10,109 | 500,000 | 1,406,307 | 500,000 | 0.0% | -64.4% |
| RFID Replacement | 0 | 0 | 143,000 | 572,000 | 143,000 | 0.0% | -75.0% |
| Audio Visual Replacements | 52,689 | 135,858 | 250,000 | 413,409 | 305,000 | 22.0% | -26.2% |
| TOTAL OPERATIONS | \$326,870 | \$696,776 | \$3,768,000 | \$4,965,635 | \$2,690,694 | -28.6% | -45.8% |
| TOTAL APPROPRIATIONS | \$326,870 | \$696,776 | \$3,768,000 | \$4,965,635 | \$2,690,694 | -28.6% | -45.8% |
| WORKING CAPITAL | \$4,755,642 | \$5,980,863 | \$766,148 | \$3,233,901 | \$1,281,693 | 67.3% | -60.4% |

GENERAL OBLIGATION DEBT SERVICE

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------|
| | | | | | | Bud to Bud | Est to Bud |
| UNAPPROPRIATED FUND BALANCE | \$4,440,933 | \$6,571,577 | \$5,261,612 | \$5,548,057 | \$7,132,635 | 35.6% | 28.6% |
| Revenues | | | | | | | |
| Ad Valorem Tax | | | | | | | |
| Current | \$44,853,154 | \$45,686,746 | \$47,723,081 | \$47,864,027 | \$48,954,129 | 2.6% | 2.3% |
| Delinquent | 80,575 | (47,459) | 500,331 | (117,980) | 515,209 | 3.0% | -536.7% |
| Penalty & Interest | 137,746 | 121,030 | 200,133 | 132,666 | 206,083 | 3.0% | 55.3% |
| Fund Interest Income | 322,477 | 1,279,957 | 868,361 | 500,000 | 500,000 | -42.4% | 0.0% |
| Police Academy Reimbursement | 151,994 | 148,562 | 134,572 | 9,261 | 114,874 | -14.6% | 1140.4% |
| TOTAL REVENUES | \$45,545,947 | \$47,188,836 | \$49,426,477 | \$48,387,974 | \$50,290,295 | 1.7% | 3.9% |
| TOTAL RESOURCES | \$49,986,880 | \$53,760,413 | \$54,688,089 | \$53,936,031 | \$57,422,931 | 5.0% | 6.5% |
| APPROPRIATIONS | | | | | | | |
| Bond and Certificates | | | | | | | |
| Principal | \$25,250,000 | \$26,550,000 | \$26,020,000 | \$26,020,000 | \$28,330,000 | 8.9% | 8.9% |
| Interest | 13,787,755 | 17,279,231 | 16,845,771 | 16,845,771 | 18,720,441 | 11.1% | 11.1% |
| Transfer to CO's Radio Sys Repl | 801,700 | 802,725 | 357,875 | 357,875 | 0 | -100.0% | -100.0% |
| Transfer to Tax Notes Radio Repl, PLL, Phone Sys | 998,800 | 995,700 | 997,300 | 997,300 | 999,100 | 0.2% | 0.2% |
| Transfer to Tax Notes NextGen | 2,567,950 | 2,571,700 | 2,570,450 | 2,570,450 | 2,569,200 | 0.0% | 0.0% |
| Exchanges Fees & Bond Sale Expense | 9,098 | 13,000 | 12,000 | 12,000 | 12,750 | 6.3% | 6.3% |
| Subtotal | \$43,415,303 | \$48,212,356 | \$46,803,396 | \$46,803,396 | \$50,631,491 | 8.2% | 8.2% |
| New Debt Projection | 0 | 0 | 1,839,713 | 0 | 1,603,410 | -12.8% | 100.0% |
| TOTAL APPROPRIATIONS | \$43,415,303 | \$48,212,356 | \$48,643,108 | \$46,803,396 | \$52,234,901 | 7.4% | 11.6% |
| UNAPPROPRIATED FUND BALANCE | \$6,571,577 | \$5,548,057 | \$6,044,980 | \$7,132,635 | \$5,188,030 | -14.2% | -27.3% |

WATER & SEWER DEBT SERVICE

| | Actual 2017-18 | Actual 2018-19 | Budget 2019-20 | Re-Est 2019-20 | Budget 2020-21 | Variance | |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|--------------|
| | | | | | | Bud to Bud | Est to Bud |
| WORKING CAPITAL | \$805,916 | \$822,101 | \$832,101 | \$854,652 | \$872,952 | 4.9% | 2.1% |
| Revenues | | | | | | | |
| Transfer In (W & S Fund) | 1,835,400 | 3,272,570 | 3,267,700 | 3,267,700 | 3,738,000 | 14.4% | 14.4% |
| Fund Interest Income | 7,226 | 36,051 | 10,000 | 18,300 | 10,000 | 0.0% | -45.4% |
| TOTAL | \$1,842,626 | \$3,308,621 | \$3,277,700 | \$3,286,000 | \$3,748,000 | 14.3% | 14.1% |
| TOTAL RESOURCES | \$2,648,542 | \$4,130,722 | \$4,109,801 | \$4,140,652 | \$4,620,952 | 12.4% | 11.6% |
| APPROPRIATIONS | | | | | | | |
| Principal | \$855,000 | \$1,825,000 | \$1,855,000 | \$1,855,000 | \$1,935,000 | 4.3% | 4.3% |
| Interest | 980,400 | 1,446,070 | 1,411,200 | 1,411,200 | 1,803,000 | 27.8% | 27.8% |
| Fees | (8,958) | 5,000 | 1,500 | 1,500 | 1,500 | 0.0% | 0.0% |
| Subtotal | \$1,826,442 | \$3,276,070 | \$3,267,700 | \$3,267,700 | \$3,739,500 | 14.4% | 14.4% |
| New Debt Projection | 0 | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| TOTAL APPROPRIATIONS | \$1,826,442 | \$3,276,070 | \$3,267,700 | \$3,267,700 | \$3,739,500 | 14.4% | 14.4% |
| WORKING CAPITAL | \$822,101 | \$854,652 | \$842,101 | \$872,952 | \$881,452 | 4.7% | 1.0% |